

# STATE OF MINNESOTA

## Office of the State Auditor



**Rebecca Otto**  
**State Auditor**

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**McLEOD COUNTY**  
**GLENCOE, MINNESOTA**

**YEAR ENDED DECEMBER 31, 2017**

## **Description of the Office of the State Auditor**

The mission of the Office of the State Auditor is to oversee local government finances for Minnesota taxpayers by helping to ensure financial integrity and accountability in local governmental financial activities.

Through financial, compliance, and special audits, the State Auditor oversees and ensures that local government funds are used for the purposes intended by law and that local governments hold themselves to the highest standards of financial accountability.

The State Auditor performs approximately 150 financial and compliance audits per year and has oversight responsibilities for over 3,300 local units of government throughout the state. The office currently maintains five divisions:

**Audit Practice** - conducts financial and legal compliance audits of local governments;

**Government Information** - collects and analyzes financial information for cities, towns, counties, and special districts;

**Legal/Special Investigations** - provides legal analysis and counsel to the Office and responds to outside inquiries about Minnesota local government law; as well as investigates allegations of misfeasance, malfeasance, and nonfeasance in local government;

**Pension** - monitors investment, financial, and actuarial reporting for approximately 650 public pension funds; and

**Tax Increment Financing** - promotes compliance and accountability in local governments' use of tax increment financing through financial and compliance audits.

The State Auditor serves on the State Executive Council, State Board of Investment, Land Exchange Board, Public Employees Retirement Association Board, Minnesota Housing Finance Agency, and the Rural Finance Authority Board.

Office of the State Auditor  
525 Park Street, Suite 500  
Saint Paul, Minnesota 55103  
(651) 296-2551  
state.auditor@osa.state.mn.us  
www.auditor.state.mn.us

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**Year Ended December 31, 2017**



**Audit Practice Division  
Office of the State Auditor  
State of Minnesota**

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

TABLE OF CONTENTS

	<u>Exhibit</u>	<u>Page</u>
<b>Introductory Section</b>		
Organization		1
<b>Financial Section</b>		
Independent Auditor’s Report		2
Management’s Discussion and Analysis		5
Basic Financial Statements		
Government-Wide Financial Statements		
Statement of Net Position	1	15
Statement of Activities	2	17
Fund Financial Statements		
Governmental Funds		
Balance Sheet	3	19
Reconciliation of Governmental Funds Balance Sheet to the Government-Wide Statement of Net Position--Governmental Activities	4	23
Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Funds	5	24
Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance of Governmental Funds to the Government-Wide Statement of Activities--Governmental Activities	6	26
Fiduciary Funds		
Statement of Fiduciary Net Position	7	27
Notes to the Financial Statements		28
<b>Required Supplementary Information</b>		
Budgetary Comparison Schedules		
General Fund	A-1	92
Road and Bridge Special Revenue Fund	A-2	95
Human Services Special Revenue Fund	A-3	96
Solid Waste Special Revenue Fund	A-4	97
Schedule of Funding Progress - Other Postemployment Benefits	A-5	98

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

TABLE OF CONTENTS

	Exhibit	Page
<b>Financial Section</b>		
Required Supplementary Information (Continued)		
PERA General Employees Retirement Plan		
Schedule of Proportionate Share of Net Pension Liability	A-6	99
Schedule of Contributions	A-7	100
PERA Public Employees Police and Fire Plan		
Schedule of Proportionate Share of Net Pension Liability	A-8	101
Schedule of Contributions	A-9	101
PERA Public Employees Correctional Plan		
Schedule of Proportionate Share of Net Pension Liability	A-10	102
Schedule of Contributions	A-11	102
Notes to the Required Supplementary Information		103
Supplementary Information		
Nonmajor Governmental Funds		109
Combining Balance Sheet	B-1	110
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances	B-2	111
Budgetary Comparison Schedule - Debt Service Fund	B-3	112
Agency Funds		
Combining Statement of Changes in Assets and Liabilities - All Agency Funds	C-1	113
Other Schedules		
Schedule of Intergovernmental Revenue	D-1	116
Schedule of Expenditures of Federal Awards	D-2	118
Notes to the Schedule of Expenditures of Federal Awards		121

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

TABLE OF CONTENTS  
(Continued)

	<u>Exhibit</u>	<u>Page</u>
<b>Management and Compliance Section</b>		
Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i>		123
Report on Compliance for Each Major Federal Program and Report on Internal Control Over Compliance		126
Schedule of Findings and Questioned Costs		129
Corrective Action Plan		140
Summary Schedule of Prior Audit Findings		145

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

ORGANIZATION  
2017

Office	Name	Term of Office	
		From	To
<b>Commissioners</b>			
1st District	Ron Shimanski	January 2014	January 2021
2nd District	Doug Krueger	January 2015	January 2019
3rd District	Paul Wright	January 2009	January 2021
4th District	Rich Pohlmeier	January 2017	January 2021
5th District	Joe Nagel*	January 2015	January 2019
<b>Officers</b>			
<b>Elected</b>			
Attorney	Michael K. Junge	May 1987	January 2019
Auditor-Treasurer	Cindy Schultz Ford	January 1995	January 2019
Recorder	Lynnette Schrupp	January 2003	January 2019
Sheriff	Scott Rehmann	January 2007	January 2019
District Judge	Jody Winters	January 2017	January 2019
District Judge	Jessica Maher	August 1998	January 2019
<b>Appointed</b>			
Agriculture & Weed Inspector	Allan Koglin		
Assessor	Sue Schulz		
Coroner	Dr. Quinn Strobl		
Interim County Administrator	Cindy Schultz Ford		
Court Administrator	Karen Messner		
Highway Engineer	John Brunkhorst		
Human Services Director	Gary Sprynczynatyk		
Information Systems Director	Vince Traver		
Park Superintendent	Allan Koglin		
Public Health Director	Jennifer Hauser		
Regional Extension Director	Sarah Chur		
Surveyor	Jeff Rausch		
Solid Waste Director	Sarah Young		
Veterans Service Officer	James Lauer		
Planning, Zoning, and Environmental Administrator	Larry Gasow		

\*Chair

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REBECCA OTTO  
STATE AUDITOR

# STATE OF MINNESOTA

## OFFICE OF THE STATE AUDITOR

SUITE 500  
525 PARK STREET  
SAINT PAUL, MN 55103-2139

(651) 296-2551 (Voice)  
(651) 296-4755 (Fax)  
state.auditor@state.mn.us (E-mail)  
1-800-627-3529 (Relay Service)

### INDEPENDENT AUDITOR'S REPORT

Board of County Commissioners  
McLeod County  
Glencoe, Minnesota

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of McLeod County, Minnesota, as of and for the year ended December 31, 2017, including the McLeod County Housing and Redevelopment Authority (HRA) as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, as listed in the table of contents.

#### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the McLeod County HRA, the discretely presented component unit. Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the McLeod County HRA, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether

due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the County's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, based on our report and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of McLeod County as of December 31, 2017, including the McLeod County HRA as of June 30, 2017, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Required Supplementary Information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### ***Supplementary Information***

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise McLeod County's basic financial statements. The supplementary information as listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. The supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to



the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated September 18, 2018, on our consideration of McLeod County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of McLeod County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering McLeod County's internal control over financial reporting and compliance. It does not include the McLeod County HRA, which was audited by other auditors.

### **Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards (SEFA), as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance), is presented for purposes of additional analysis and is not a required part of the basic financial statements. The SEFA is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the SEFA is fairly stated in all material respects in relation to the basic financial statements as a whole.

*/s/Rebecca Otto*

REBECCA OTTO  
STATE AUDITOR

*/s/Greg Hierlinger*

GREG HIERLINGER, CPA  
DEPUTY STATE AUDITOR

September 18, 2018

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## **MANAGEMENT'S DISCUSSION AND ANALYSIS**

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**MANAGEMENT'S DISCUSSION AND ANALYSIS  
DECEMBER 31, 2017  
(Unaudited)**

The financial management of McLeod County offers the readers of McLeod County's financial statements this narrative overview and analysis of the financial activities of McLeod County for the fiscal year ended December 31, 2017. We encourage readers to consider the information presented here in conjunction with the additional information that we have furnished in the notes to the financial statements.

**FINANCIAL HIGHLIGHTS**

- The assets and deferred outflows of resources of McLeod County exceeded liabilities and deferred inflows of resources at the end of the current fiscal year by \$159,201,846 (net position). Of this amount, \$18,125,994 (unrestricted net position) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net position increased by \$29,682 (0.0 percent). The increase is a combination of capital assets and budget savings from operations.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$14,237,480, or 68.9 percent, of total 2017 General Fund expenditures.
- Governmental funds' fund balances decreased by \$3,185,973.

**OVERVIEW OF THE FINANCIAL STATEMENTS**

This Management's Discussion and Analysis (MD&A) is intended to serve as an introduction to McLeod County's basic financial statements. The basic financial statements comprise three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains required supplementary information in addition to the basic financial statements themselves, including the MD&A (this section) and budgetary comparison schedules.

**Government-Wide Financial Statements**

The government-wide financial statements are designed to provide readers with a broad overview of the County's finances in a manner similar to a private-sector business. They consist of a Statement of Net Position and Statement of Activities.

The Statement of Net Position presents information on all of McLeod County's assets and deferred outflows of resources and liabilities and deferred inflows of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may be an indicator of whether the financial position of McLeod County is improving or deteriorating.

The Statement of Activities presents information showing how the County's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will result in cash flows only in future fiscal periods (for example, uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements report the primary government's governmental activities. Governmental activities include functions of the County that are principally supported by taxes and intergovernmental revenues. The governmental activities of the County include: general government, public safety, highways and streets, sanitation, human services, health, culture and recreation, conservation of natural resources, and economic development.

The government-wide financial statements include McLeod County (primary government) and its discretely presented component unit. The McLeod County Housing and Redevelopment Authority (HRA) is a discretely presented component unit of McLeod County. More information on the component unit can be found in Note 8 to the financial statements.

The government-wide financial statements are Exhibits 1 and 2 of this report.

## **Fund Financial Statements**

A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. McLeod County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of McLeod County can be divided into two broad categories: governmental funds and fiduciary funds.

### Governmental Funds

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities. This allows readers to better understand the long-term impact of the County's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

McLeod County maintains four fund types within the governmental funds: General, Special Revenue, Capital Projects, and Debt Service. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balance for the General Fund, Road and Bridge Special Revenue Fund, Human Services Special Revenue Fund, Solid Waste Special Revenue Fund, and Ditch Special Revenue Fund, all of which are considered to be major funds. Data from the other (nonmajor) governmental funds are combined into a single, aggregated presentation. Individual fund data for each of the nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

McLeod County adopts an annual budget for the following governmental funds: General, Road and Bridge Special Revenue, Human Services Special Revenue, Solid Waste Special Revenue, and Debt Service. A budgetary comparison schedule has been provided for these funds to demonstrate compliance with their budgets.

The basic governmental fund financial statements are Exhibits 3 through 6 of this report.

- General Fund - used to account for all financial resources not required to be accounted for in another fund.
- Special Revenue Funds - used to account for the proceeds of specific revenue sources that are restricted to expenditures for specified purposes. The special revenue funds include Road and Bridge, Human Services, Solid Waste, Ditch, and Forfeited Tax.
- Capital Projects Fund - used to account for financial resources to be used for capital acquisition, construction, or improvement of capital facilities.
- Debt Service Fund - used to account for the accumulation of resources for, and the payment of, principal, interest, and related costs of general long-term debt.

#### Fiduciary Funds

Fiduciary funds (agency funds) are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support McLeod County's own programs.

The basic fiduciary fund financial statement is Exhibit 7 of this report.

#### **Notes to the Financial Statements**

The notes provide additional information essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements may be found immediately following the exhibits.

## Other Information

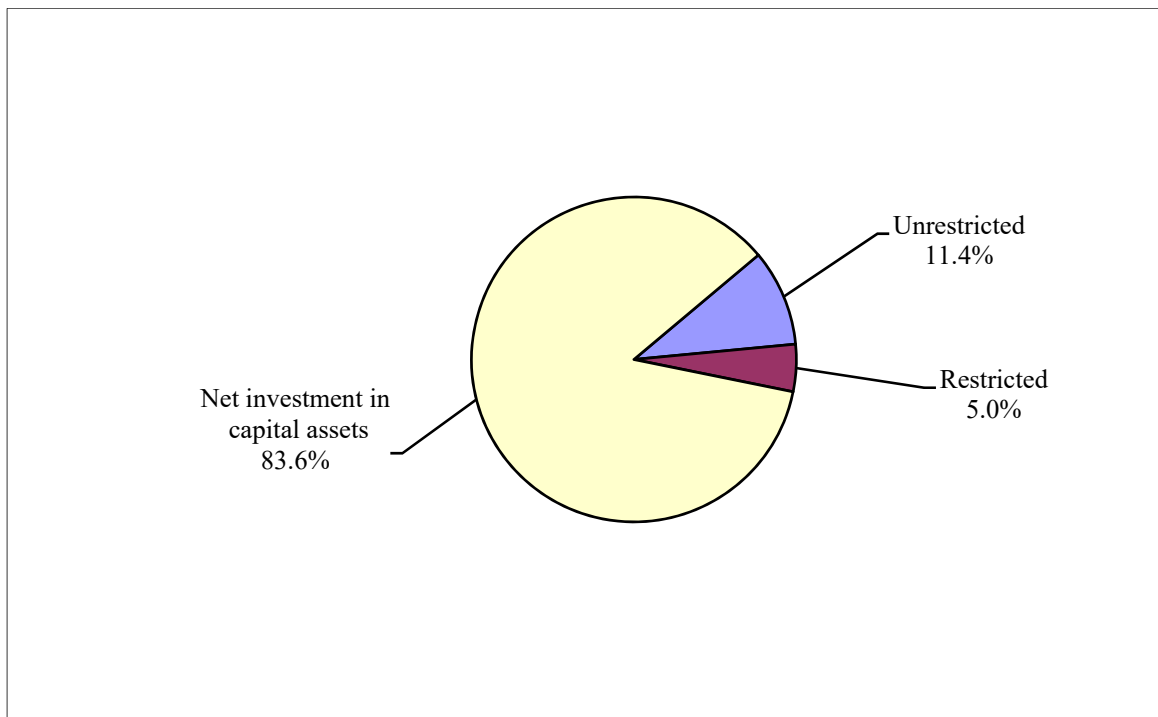
In addition to the basic financial statements and accompanying notes, this report also presents certain supplementary information. The combining statements referred to earlier in connection with nonmajor governmental funds are presented immediately following the required supplementary information.

## Financial Analysis

Net position may serve over time as a useful indicator of a government's financial position. In the case of McLeod County, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$159,201,846 as of December 31, 2017. The net investment in capital assets is the largest portion of McLeod County's net position at 83.6 percent. These capital assets are used to provide services to citizens and are not available for future spending.

Approximately 5.0 percent of McLeod County's net position is subject to external restrictions on how they may be used and, therefore, are considered restricted. The remaining 11.4 percent, or \$18,125,994, is unrestricted and available to be used to meet the government's ongoing obligations to citizens and creditors.

**Net Position**





**Net Position**

	Governmental Activities		Discretely Presented Component Unit	
	2017	2016	2017	2016
Current and other assets	\$ 53,156,967	\$ 56,683,687	\$ 204,128	\$ 159,102
Capital assets	139,267,340	135,104,216	2,649,713	2,731,611
<b>Total Assets</b>	<b>\$ 192,424,307</b>	<b>\$ 191,787,903</b>	<b>\$ 2,853,841</b>	<b>\$ 2,890,713</b>
Deferred outflows of resources	\$ 6,841,849	\$ 12,355,969	\$ -	\$ -
Current and other liabilities	\$ 3,802,997	\$ 4,005,506	\$ 105,712	\$ 111,920
Long-term liabilities - due within one year	2,400,604	2,116,793	182,023	174,364
Long-term liabilities - due in more than one year	27,111,011	36,618,290	2,617,775	2,798,154
<b>Total Liabilities</b>	<b>\$ 33,314,612</b>	<b>\$ 42,740,589</b>	<b>\$ 2,905,510</b>	<b>\$ 3,084,438</b>
Deferred inflows of resources	\$ 6,749,698	\$ 2,231,119	\$ -	\$ -
<b>Net Position</b>				
Investment in capital assets	\$ 133,099,722	\$ 128,217,199	\$ (150,085)	\$ (240,907)
Restricted	7,976,130	11,036,313	18,893	7,845
Unrestricted	18,125,994	19,918,652	79,523	39,337
<b>Total Net Position</b>	<b>\$ 159,201,846</b>	<b>\$ 159,172,164</b>	<b>\$ (51,669)</b>	<b>\$ (193,725)</b>

**GOVERNMENTAL ACTIVITIES**

McLeod County's governmental activities increased net position by \$29,682 during the current fiscal year. This increase is primarily due to an increase in capital assets.

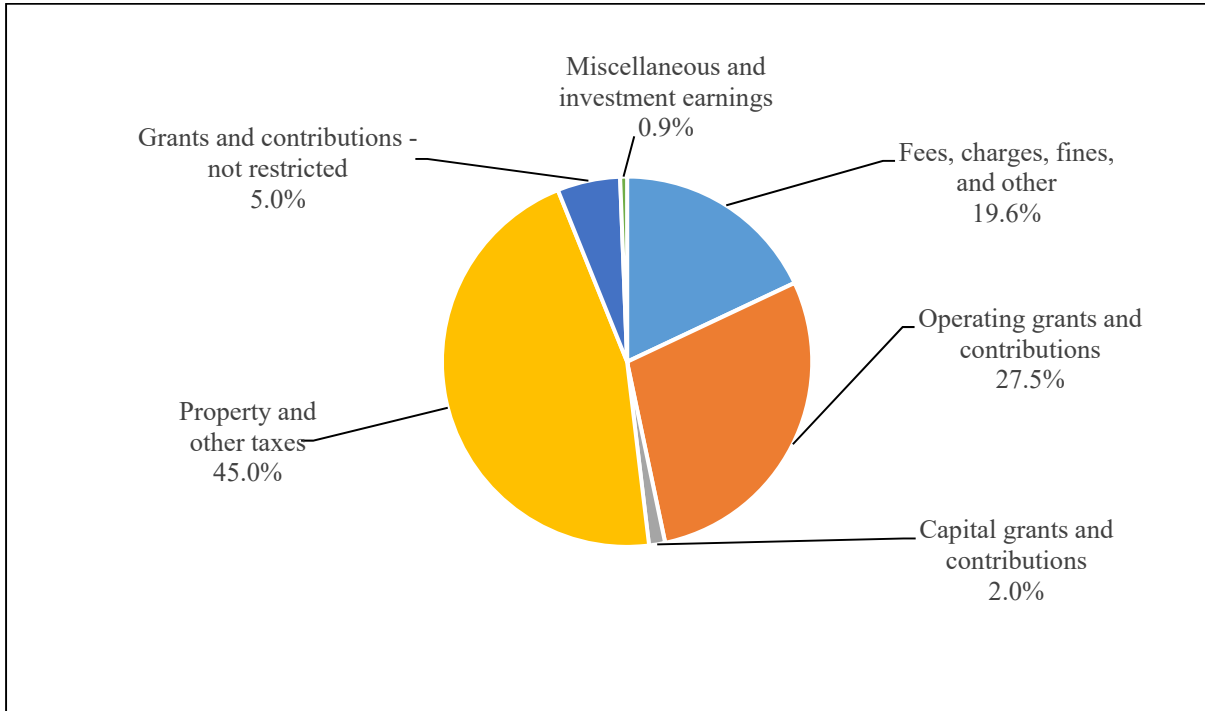
The McLeod County HRA is a discretely presented component unit of McLeod County. As of June 30, 2017, liabilities exceeded assets by \$51,669, and there was an increase in net position of \$142,056 from the prior year. The increase is primarily due to revenues in excess of expenses.

## Changes in Net Position

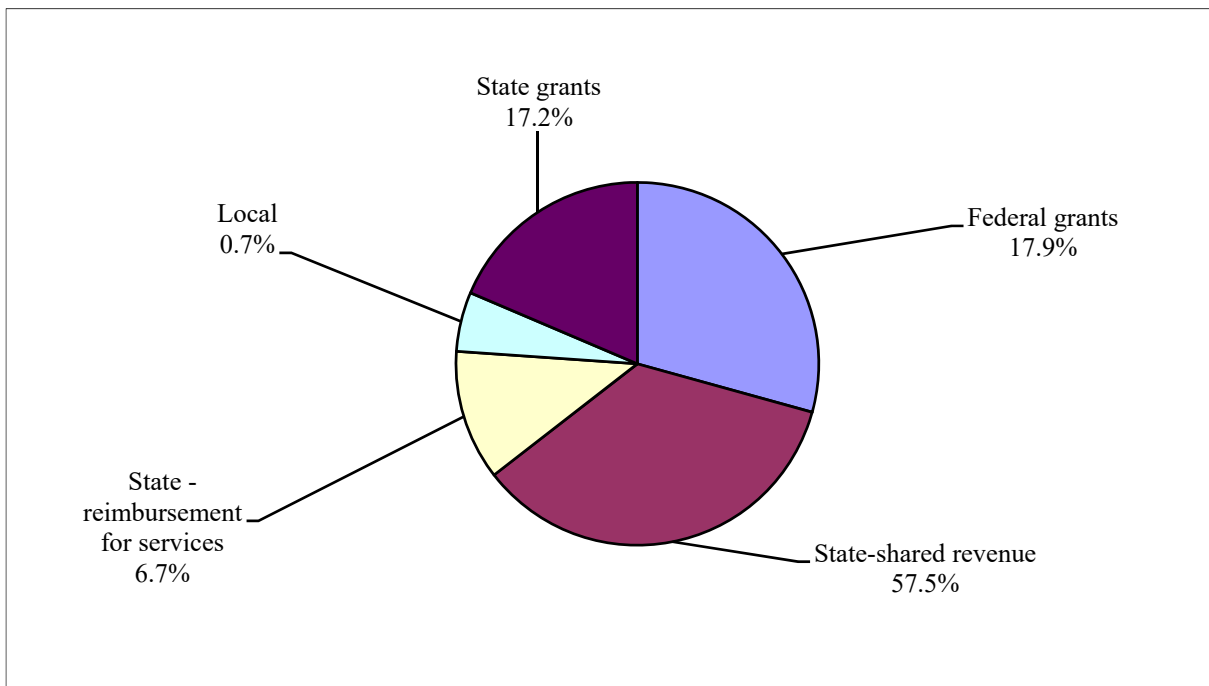
	Governmental Activities		Discretely Presented Component Unit	
	2017	2016	2017	2016
Revenues				
Program revenues				
Fees, charges, fines, and other	\$ 8,611,244	\$ 7,774,502	\$ 521,370	\$ 555,187
Operating grants and				
contributions	12,084,700	12,634,871	572,542	497,060
Capital grants and contributions	896,378	1,755,563	-	-
General revenues				
Property taxes	19,355,416	18,498,365	-	-
Other taxes	480,832	478,847	-	-
Grants and contributions not				
restricted to specific programs	2,192,152	2,205,807	-	-
Investment income	232,363	141,416	178	179
Miscellaneous	163,927	285,906	1,469	9,047
Total Revenues	<u>\$ 44,017,012</u>	<u>\$ 43,775,277</u>	<u>\$ 1,095,559</u>	<u>\$ 1,061,473</u>
Expenses				
General government	\$ 10,170,182	\$ 7,550,824	\$ -	\$ -
Public safety	5,122,463	7,631,045	-	-
Highways and streets	7,618,286	7,822,036	-	-
Sanitation	2,899,323	3,667,878	-	-
Human services	11,909,568	11,542,825	-	-
Health	2,773,920	3,151,667	-	-
Culture and recreation	731,378	728,364	-	-
Conservation of natural resources	2,522,220	1,928,204	-	-
Economic development	8,761	15,193	-	-
Interest	231,229	198,010	-	-
HRA	-	-	953,503	959,743
Total Expenses	<u>\$ 43,987,330</u>	<u>\$ 44,236,046</u>	<u>\$ 953,503</u>	<u>\$ 959,743</u>
Increase (Decrease) in Net Position	\$ 29,682	\$ (460,769)	\$ 142,056	\$ 101,730
Net Position - January 1	<u>159,172,164</u>	<u>159,632,933</u>	<u>(193,725)</u>	<u>(295,455)</u>
Net Position - December 31	<u>\$ 159,201,846</u>	<u>\$ 159,172,164</u>	<u>\$ (51,669)</u>	<u>\$ (193,725)</u>

The following charts show additional information on the revenues of McLeod County for the year ended December 31, 2017.

**Revenues by Source - Governmental Activities**



**Intergovernmental Revenue**



(Unaudited)

## FINANCIAL ANALYSIS

### Governmental Funds

At the end of 2017, McLeod County's governmental funds reported a combined fund balance of \$41,722,962. This is a decrease of \$3,185,973 from the prior year. The fund balance in the General Fund decreased by \$2,313,372 due expenditures in excess of revenues. The fund balance in the Road and Bridge Special Revenue Fund increased by \$1,085,004 due to timing of road construction projects. The fund balance in the Human Services Special Revenue Fund decreased by \$437,115 due to increased expenses. The fund balance in the Solid Waste Special Revenue Fund decreased by \$369,005 due in part to transfers to the Debt Service Fund for bond payments. The fund balance in the Ditch Special Revenue Fund decreased by \$934,963 due to increased ditch work. There was also a decrease in the nonmajor governmental funds of \$216,522 due to increased expenses.

### General Fund Budgetary Highlights

In total, General Fund revenues for 2017 exceeded the amounts budgeted by \$112,784. Licenses and permits, intergovernmental, charges for services, fines and forfeits, and investment earnings came in higher than anticipated. Total General Fund expenditures were \$1,693,033 more than the final budget. This variance is primarily attributed to public safety capital outlay related to construction of the new jail.

## CAPITAL ASSETS AND LONG-TERM DEBT

### Capital Assets

At the end of 2017, McLeod County had \$139,267,340 invested in capital assets, including land; construction in progress; infrastructure right-of-way; infrastructure; buildings; machinery, furniture, and equipment; and improvements other than buildings. The table below shows a summary of McLeod County's capital assets as of December 31.

	Capital Assets (Net of Depreciation)	
	2017	2016
Land	\$ 3,956,141	\$ 3,956,141
Construction in progress	7,627,647	3,255,504
Infrastructure - right-of-way	3,628,766	3,304,987
Buildings	13,640,150	14,622,974
Machinery, furniture, and equipment	4,096,004	4,463,144
Improvements other than buildings	585,674	667,002
Infrastructure	105,732,958	104,834,464
Total	<u>\$ 139,267,340</u>	<u>\$ 135,104,216</u>

Major capital asset events during the year included the following:

- New Jail construction in 2017.
- Infrastructure construction continued in 2017.

Additional information on McLeod County's capital assets can be found in Note 3.A.3. to the financial statements.

### **Long-Term Debt**

At the end of current fiscal year, McLeod County had bonded debt outstanding of \$10,125,000. This is a decrease in bonded debt outstanding of \$1,095,000 due to the bond payments. McLeod County had loans outstanding of \$1,359,052. This is a decrease in loans payable of \$8,659 from the beginning of the year. The decrease was from payment on septic loans.

Current and future County tax levies are used to finance the County's debt obligations. State statutes limit the amount of general obligation debt a county can incur to no more than three percent of the market value of taxable property in the county. The current debt limitation for McLeod County is \$115,038,201.

Additional information on McLeod County's long-term debt can be found in Note 3.C. of this report.

### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

- The unemployment rate for McLeod County is currently 3.8 percent. McLeod County's unemployment rate is more than the state unemployment rate of 3.1 percent, and less than the United States unemployment rate of 4.1 percent.
- The property tax levy increased in 2017, and could increase in the future to cover rising costs. However, the tax base in McLeod County is also expanding, which diminishes the effect to the individual taxpayer.

All of these factors were considered in preparing McLeod County's budget for the 2018 fiscal year.

## **REQUESTS FOR INFORMATION**

This financial report is designed to provide a general overview of McLeod County's finances for those with an interest in the government finances. Questions concerning any of the information provided in this report, or requests for additional financial information, should be addressed to the McLeod County Administrator, 830 - 11th Street East, Suite 110, Glencoe, Minnesota 55336.

The Housing and Redevelopment Authority (HRA), discretely presented component unit, prepares separate financial statements. Complete financial statements of the HRA can be obtained by writing to the McLeod County HRA, 2200 - 23rd Street Northeast, Suite 2090, Willmar, Minnesota 56201.

## **BASIC FINANCIAL STATEMENTS**

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**GOVERNMENT-WIDE FINANCIAL STATEMENTS**

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT 1**

**STATEMENT OF NET POSITION  
DECEMBER 31, 2017**

	<u>Primary Government Governmental Activities</u>	<u>Housing and Redevelopment Authority Component Unit</u>
<b><u>Assets</u></b>		
Cash and pooled investments	\$ 43,851,236	\$ 125,411
Petty cash and change funds	22,555	-
Departmental cash	4,919	-
Cash with fiscal agent	114,012	-
Taxes receivable		
Delinquent	297,575	-
Special assessments receivable		
Delinquent	21,846	-
Noncurrent	2,151,588	-
Accounts receivable	405,594	15,997
Accrued interest receivable	9,624	-
Due from other governments	5,657,821	-
Inventories	620,197	-
Prepaid items	-	1,065
Restricted assets		
Cash and pooled investments	-	61,655
Capital assets		
Non-depreciable	15,212,554	197,000
Depreciable - net of accumulated depreciation	<u>124,054,786</u>	<u>2,452,713</u>
<b>Total Assets</b>	<b><u>\$ 192,424,307</u></b>	<b><u>\$ 2,853,841</u></b>
<b><u>Deferred Outflows of Resources</u></b>		
Deferred pension outflows	<b><u>\$ 6,841,849</u></b>	<b><u>\$ -</u></b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT 1  
(Continued)**

**STATEMENT OF NET POSITION  
DECEMBER 31, 2017**

	<u>Primary Government Governmental Activities</u>	<u>Housing and Redevelopment Authority Component Unit</u>
<b><u>Liabilities</u></b>		
Accounts payable	\$ 958,522	\$ 4,025
Salaries payable	999,424	-
Accrued payroll taxes	47,866	-
Accrued interest payable	3,826	-
Other accrued expenses	557,129	37,448
Due to other governments	639,007	-
Unearned revenue	63,983	17,607
Claims payable	533,240	-
Long-term liabilities		
Due within one year	2,400,604	182,023
Due in more than one year	10,633,350	2,617,775
Net pension obligations	15,209,311	-
Net other postemployment benefits obligations	1,268,350	-
Liabilities payable from restricted assets (security deposits)	-	46,632
	<b>\$ 33,314,612</b>	<b>\$ 2,905,510</b>
<b><u>Deferred Inflows of Resources</u></b>		
Prepaid property taxes	\$ 358,740	\$ -
Deferred pension inflows	6,390,958	-
	<b>\$ 6,749,698</b>	<b>\$ -</b>
<b><u>Net Position</u></b>		
Net investment in capital assets	\$ 133,099,722	\$ (150,085)
Restricted for		
General government	876,937	-
Public safety	103,537	-
Sanitation	2,607,469	-
Conservation of natural resources	1,951,418	-
Economic development	-	18,893
Capital projects	1,621,314	-
Debt service	815,455	-
Unrestricted	18,125,994	79,523
	<b>\$ 159,201,846</b>	<b>\$ (51,669)</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<b>Expenses</b>	<b>Fees, Charges, Fines, and Other</b>
<b><u>Functions/Programs</u></b>		
<b>Primary government</b>		
<b>Governmental activities</b>		
General government	\$ 10,170,182	\$ 1,216,322
Public safety	5,122,463	239,866
Highways and streets	7,618,286	130,842
Sanitation	2,899,323	2,601,871
Human services	11,909,568	1,762,580
Health	2,773,920	975,051
Culture and recreation	731,378	96,275
Conservation of natural resources	2,522,220	1,588,437
Economic development	8,761	-
Interest	231,229	-
	<b>\$ 43,987,330</b>	<b>\$ 8,611,244</b>
<b>Total Primary Government</b>	<b>\$ 43,987,330</b>	<b>\$ 8,611,244</b>
<b>Component unit</b>		
Housing and Redevelopment Authority	<b>\$ 953,503</b>	<b>\$ 521,370</b>

**General Revenues**

Property taxes  
Mortgage registry and deed tax  
Wheelage tax  
Payments in lieu of tax  
Grants and contributions not restricted to specific programs  
Investment income  
Miscellaneous

**Total general revenues**

**Change in net position**

**Net Position - Beginning**

**Net Position - Ending**

**EXHIBIT 2**

<b>Program Revenues</b>		<b>Net (Expense) Revenue and Changes in Net Position</b>	
<b>Operating Grants and Contributions</b>	<b>Capital Grants and Contributions</b>	<b>Primary Government Governmental Activities</b>	<b>Discretely Presented Component Unit</b>
\$ 23,673	\$ -	\$ (8,930,187)	
388,653	-	(4,493,944)	
5,022,423	896,378	(1,568,643)	
50,000	-	(247,452)	
5,654,642	-	(4,492,346)	
799,755	-	(999,114)	
500	-	(634,603)	
145,054	-	(788,729)	
-	-	(8,761)	
-	-	(231,229)	
<b>\$ 12,084,700</b>	<b>\$ 896,378</b>	<b>\$ (22,395,008)</b>	
<b>\$ 572,542</b>	<b>\$ -</b>		<b>\$ 140,409</b>
		\$ 19,355,416	\$ -
		30,079	-
		375,588	-
		75,165	-
		2,192,152	-
		232,363	178
		163,927	1,469
		<b>\$ 22,424,690</b>	<b>\$ 1,647</b>
		\$ 29,682	\$ 142,056
		<b>159,172,164</b>	<b>(193,725)</b>
		<b>\$ 159,201,846</b>	<b>\$ (51,669)</b>

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**FUND FINANCIAL STATEMENTS**

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**GOVERNMENTAL FUNDS**

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**BALANCE SHEET  
GOVERNMENTAL FUNDS  
DECEMBER 31, 2017**

	<b>General</b>	<b>Road and Bridge</b>
<b><u>Assets</u></b>		
Cash and pooled investments	\$ 21,318,820	\$ 9,205,090
Petty cash and change funds	12,130	100
Departmental cash	4,709	210
Cash with fiscal agent	114,012	-
Taxes receivable		
Delinquent	186,947	50,811
Special assessments receivable		
Delinquent	17,163	-
Noncurrent	684,480	-
Accounts receivable	82,519	5,975
Accrued interest receivable	9,624	-
Due from other governments	381,485	4,119,836
Inventories	3,462	616,735
Advances to other funds	1,339,700	-
	<b>\$ 24,155,051</b>	<b>\$ 13,998,757</b>
<b><u>Liabilities, Deferred Inflows of Resources, and Fund Balances</u></b>		
<b>Liabilities</b>		
Accounts payable	\$ 212,669	\$ 35,738
Salaries payable	566,466	88,563
Accrued payroll taxes	37,079	9,563
Accrued interest payable	-	-
Accrued expenses	511,456	1,972
Advances from other funds	-	-
Due to other governments	271,313	11,935
Unearned revenue	63,983	-
Claims payable	533,240	-
	<b>\$ 2,196,206</b>	<b>\$ 147,771</b>
<b>Deferred Inflows of Resources</b>		
Prepaid property taxes	\$ 218,954	\$ 55,842
Unavailable revenue	1,159,295	4,075,341
	<b>\$ 1,378,249</b>	<b>\$ 4,131,183</b>

**EXHIBIT 3**

<b>Human Services</b>	<b>Solid Waste</b>	<b>Ditch</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>
\$ 6,613,119	\$ 2,595,167	\$ 1,529,582	\$ 2,589,458	\$ 43,851,236
-	10,325	-	-	22,555
-	-	-	-	4,919
-	-	-	-	114,012
59,817	-	-	-	297,575
-	-	4,683	-	21,846
-	-	1,467,108	-	2,151,588
184,274	132,826	-	-	405,594
-	-	-	-	9,624
971,413	787	184,300	-	5,657,821
-	-	-	-	620,197
-	-	-	-	1,339,700
<b>\$ 7,828,623</b>	<b>\$ 2,739,105</b>	<b>\$ 3,185,673</b>	<b>\$ 2,589,458</b>	<b>\$ 54,496,667</b>
\$ 415,800	\$ 98,221	\$ 194,220	\$ 1,874	\$ 958,522
327,765	16,630	-	-	999,424
-	1,224	-	-	47,866
-	-	3,826	-	3,826
42,894	807	-	-	557,129
-	-	1,339,700	-	1,339,700
97,734	14,754	243,271	-	639,007
-	-	-	-	63,983
-	-	-	-	533,240
<b>\$ 884,193</b>	<b>\$ 131,636</b>	<b>\$ 1,781,017</b>	<b>\$ 1,874</b>	<b>\$ 5,142,697</b>
\$ 83,944	\$ -	\$ -	\$ -	\$ 358,740
381,923	-	1,655,709	-	7,272,268
<b>\$ 465,867</b>	<b>\$ -</b>	<b>\$ 1,655,709</b>	<b>\$ -</b>	<b>\$ 7,631,008</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**BALANCE SHEET  
GOVERNMENTAL FUNDS  
DECEMBER 31, 2017**

	<b>General</b>	<b>Road and Bridge</b>
<b><u>Liabilities, Deferred Inflows of Resources, and Fund Balances</u></b> (Continued)		
<b>Fund Balances</b>		
<b>Nonspendable</b>		
Inventories	\$ 3,462	\$ 616,735
Advances to other funds	1,339,700	-
<b>Restricted for</b>		
E-911	95,016	-
Law library	102,167	-
Capital projects	-	-
Recorder's equipment purchases	210,996	-
Land records technology	12,287	-
Drug enforcement	8,521	-
Conservation	509,203	-
Debt service	-	-
Records compliance	403,358	-
Solid waste abatement	-	-
Aquatic invasive species	180,048	-
Forfeited tax	-	-
Escrow	1,500	-
Ditch maintenance and construction	-	-
<b>Assigned for</b>		
Capital projects	2,641,492	-
Assigned for 4H after school program	5,896	-
Aerial photos	42,110	-
Veterans van	61,263	-
New canine	15,974	-
Ag programing	202	-
Assigned for ARMER radio enhancements	40,000	-
Record preservation	44,590	-
Snowmobile enforcement	251	-
Law enforcement	198,315	-
Court services	126,765	-
Contracted projects	300,000	-
Highways and streets	-	9,103,068
Human services	-	-
<b>Unassigned</b>	14,237,480	-
<b>Total Fund Balances</b>	<b>\$ 20,580,596</b>	<b>\$ 9,719,803</b>
 <b>Total Liabilities, Deferred Inflows of Resources, and Fund Balances</b>	 <b>\$ 24,155,051</b>	 <b>\$ 13,998,757</b>

**EXHIBIT 3**  
**(Continued)**

<u>Human Services</u>	<u>Solid Waste</u>	<u>Ditch</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
\$ -	\$ -	\$ -	\$ -	\$ 620,197
-	-	-	-	1,339,700
-	-	-	-	95,016
-	-	-	-	102,167
-	-	-	1,621,314	1,621,314
-	-	-	-	210,996
-	-	-	-	12,287
-	-	-	-	8,521
-	-	-	-	509,203
-	-	-	815,455	815,455
-	-	-	-	403,358
-	2,607,469	-	-	2,607,469
-	-	-	-	180,048
-	-	-	150,815	150,815
-	-	-	-	1,500
-	-	1,065,161	-	1,065,161
-	-	-	-	2,641,492
-	-	-	-	5,896
-	-	-	-	42,110
-	-	-	-	61,263
-	-	-	-	15,974
-	-	-	-	202
-	-	-	-	40,000
-	-	-	-	44,590
-	-	-	-	251
-	-	-	-	198,315
-	-	-	-	126,765
-	-	-	-	300,000
-	-	-	-	9,103,068
6,478,563	-	-	-	6,478,563
-	-	(1,316,214)	-	12,921,266
<u>\$ 6,478,563</u>	<u>\$ 2,607,469</u>	<u>\$ (251,053)</u>	<u>\$ 2,587,584</u>	<u>\$ 41,722,962</u>
<u>\$ 7,828,623</u>	<u>\$ 2,739,105</u>	<u>\$ 3,185,673</u>	<u>\$ 2,589,458</u>	<u>\$ 54,496,667</u>

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT 4**

**RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO  
THE GOVERNMENT-WIDE STATEMENT OF NET POSITION--GOVERNMENTAL ACTIVITIES  
DECEMBER 31, 2017**

<b>Fund balance - total governmental funds (Exhibit 3)</b>	<b>\$</b>	<b>41,722,962</b>
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Amounts reported for governmental activities in the statement of net position are different because:

Capital assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds.		139,267,340
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Other long-term assets are not available to pay for current period expenditures and, therefore, are reported as deferred inflows of resources in the governmental funds.		7,272,268
--	--	-----------

Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the governmental funds.

General obligation bonds	\$ (10,125,000)	
Unamortized premium on bonds	(155,806)	
Loans payable	(1,359,052)	
Compensated absences	(1,394,096)	
Net other postemployment benefits obligations	(1,268,350)	
Net pension obligations	<u>(15,209,311)</u>	(29,511,615)

Deferred outflows of resources and deferred inflows of resources are created as a result of various differences related to pensions that are not recognized in the governmental funds.

Deferred pension outflows	\$ 6,841,849	
Deferred pension inflows	<u>(6,390,958)</u>	<u>450,891</u>

<b>Net Position of Governmental Activities (Exhibit 1)</b>	<b>\$</b>	<b><u>159,201,846</u></b>
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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<b>General</b>	<b>Road and Bridge</b>
<b>Revenues</b>		
Taxes	\$ 11,792,098	\$ 3,578,676
Special assessments	190,374	-
Licenses and permits	91,105	12,545
Intergovernmental	3,229,439	6,894,300
Charges for services	1,971,612	130,950
Fines and forfeits	33,580	-
Gifts and contributions	10,103	-
Investment earnings	218,528	-
Miscellaneous	624,354	1,932
	<b>\$ 18,161,193</b>	<b>\$ 10,618,403</b>
<b>Expenditures</b>		
<b>Current</b>		
General government	\$ 9,019,764	\$ -
Public safety	6,209,805	-
Highways and streets	-	9,293,552
Sanitation	-	-
Human services	-	-
Health	2,660,869	-
Culture and recreation	702,963	-
Conservation of natural resources	730,355	-
Economic development	8,761	-
<b>Capital outlay</b>	1,131,350	-
<b>Intergovernmental</b>	-	267,175
<b>Debt service</b>		
Principal	177,937	-
Interest	22,225	-
	<b>\$ 20,664,029</b>	<b>\$ 9,560,727</b>
<b>Excess of Revenues Over (Under) Expenditures</b>	<b>\$ (2,502,836)</b>	<b>\$ 1,057,676</b>
<b>Other Financing Sources (Uses)</b>		
Transfers in	\$ -	\$ -
Transfers out	-	-
Loan issued	169,278	-
Proceeds from the sale of capital assets	21,639	24,133
	<b>\$ 190,917</b>	<b>\$ 24,133</b>
<b>Net Change in Fund Balance</b>	<b>\$ (2,311,919)</b>	<b>\$ 1,081,809</b>
<b>Fund Balance - January 1</b>	<b>22,893,968</b>	<b>8,634,799</b>
<b>Increase (decrease) in inventories</b>	<b>(1,453)</b>	<b>3,195</b>
	<b>\$ 20,580,596</b>	<b>\$ 9,719,803</b>
<b>Fund Balance - December 31</b>	<b>\$ 20,580,596</b>	<b>\$ 9,719,803</b>



**EXHIBIT 5**

<u>Human Services</u>	<u>Solid Waste</u>	<u>Ditch</u>	<u>Other Governmental Funds</u>	<u>Total Governmental Funds</u>
\$ 3,818,225	\$ -	\$ -	\$ 684,587	\$ 19,873,586
-	-	887,118	-	1,077,492
-	5,970	-	-	109,620
5,617,800	270,463	-	12,878	16,024,880
757,383	2,468,933	-	-	5,328,878
-	-	-	137,331	170,911
-	50,000	-	-	60,103
-	-	13,835	-	232,363
991,727	126,970	-	1,904	1,746,887
<b>\$ 11,185,135</b>	<b>\$ 2,922,336</b>	<b>\$ 900,953</b>	<b>\$ 836,700</b>	<b>\$ 44,624,720</b>
\$ -	\$ -	\$ -	\$ 4,405	\$ 9,024,169
-	-	-	-	6,209,805
-	-	-	-	9,293,552
-	2,691,253	-	-	2,691,253
11,622,250	-	-	-	11,622,250
-	-	-	-	2,660,869
-	-	-	-	702,963
-	-	1,774,386	-	2,504,741
-	-	-	-	8,761
-	-	-	386,955	1,518,305
-	-	-	-	267,175
-	-	-	1,095,000	1,272,937
-	-	61,530	166,950	250,705
<b>\$ 11,622,250</b>	<b>\$ 2,691,253</b>	<b>\$ 1,835,916</b>	<b>\$ 1,653,310</b>	<b>\$ 48,027,485</b>
<b>\$ (437,115)</b>	<b>\$ 231,083</b>	<b>\$ (934,963)</b>	<b>\$ (816,610)</b>	<b>\$ (3,402,765)</b>
\$ -	\$ -	\$ -	\$ 600,088	\$ 600,088
-	(600,088)	-	-	(600,088)
-	-	-	-	169,278
-	-	-	-	45,772
<b>\$ -</b>	<b>\$ (600,088)</b>	<b>\$ -</b>	<b>\$ 600,088</b>	<b>\$ 215,050</b>
<b>\$ (437,115)</b>	<b>\$ (369,005)</b>	<b>\$ (934,963)</b>	<b>\$ (216,522)</b>	<b>\$ (3,187,715)</b>
6,915,678	2,976,474	683,910	2,804,106	44,908,935
-	-	-	-	1,742
<b>\$ 6,478,563</b>	<b>\$ 2,607,469</b>	<b>\$ (251,053)</b>	<b>\$ 2,587,584</b>	<b>\$ 41,722,962</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT 6**

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND  
CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE  
GOVERNMENT-WIDE STATEMENT OF ACTIVITIES--GOVERNMENTAL ACTIVITIES  
FOR THE YEAR ENDED DECEMBER 31, 2017**

**Net change in fund balance - total governmental funds (Exhibit 5) \$ (3,187,715)**

Amounts reported for governmental activities in the statement of activities are different because:

In the funds, under the modified accrual basis, revenues not available for expenditure are deferred. In the statement of activities, those revenues are recognized when earned. The adjustment between the fund statements and the statement of activities is the increase or decrease in revenues deferred as unavailable.

Unavailable revenue - December 31	\$ 7,272,268	
Unavailable revenue - January 1	<u>(7,769,246)</u>	(496,978)

Governmental funds report capital outlay as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Also in the statement of activities, only the gain or loss on the disposal of capital assets is reported; whereas, in the governmental funds, the proceeds from the disposal increase financial resources. Therefore, the change in net position differs from the change in fund balance by the net book value of the assets disposed of.

Expenditures for general capital assets and infrastructure	\$ 9,815,615	
Net book value of disposed assets	(17,256)	
Current year depreciation	<u>(5,635,235)</u>	4,163,124

Debt proceeds provide current financial resources to governmental funds, but issuing debt increases long-term liabilities in the statement of net position. Repayment of debt principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.

Loan issued	\$ (169,278)	
Principal repayments - general obligation bonds	1,095,000	
Principal repayments - Minnesota Pollution Control Agency loans	<u>177,937</u>	1,103,659

Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.

Amortization of premiums on bonds	\$ 19,476	
Change in compensated absences	(82,706)	
Change in net other postemployment benefits obligations	(143,101)	
Change in net pension obligations	8,326,140	
Change in deferred pension outflows	(5,514,120)	
Change in deferred pension inflows	(4,159,839)	
Change in inventories	<u>1,742</u>	<u>(1,552,408)</u>

**Change in Net Position of Governmental Activities (Exhibit 2) \$ 29,682**

The notes to the financial statements are an integral part of this statement.

## **FIDUCIARY FUNDS**

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McLEOD COUNTY  
GLENCOE, MINNESOTA

EXHIBIT 7

STATEMENT OF FIDUCIARY NET POSITION  
FIDUCIARY FUNDS  
DECEMBER 31, 2017

	<u>Agency</u>
<b><u>Assets</u></b>	
Cash and pooled investments	\$ 1,188,501
Departmental cash	8,055
Accounts receivable	185
Due from other governments	<u>369,483</u>
<b>Total Assets</b>	<b><u>\$ 1,566,224</u></b>
<b><u>Liabilities</u></b>	
Accounts payable	\$ 869
Salaries payable	27,480
Accrued payroll taxes	1,980
Accrued expenses	2,481
Due to other governments	<u>1,533,414</u>
<b>Total Liabilities</b>	<b><u>\$ 1,566,224</u></b>

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

NOTES TO THE FINANCIAL STATEMENTS  
AS OF AND FOR THE YEAR ENDED DECEMBER 31, 2017

1. Summary of Significant Accounting Policies

The County’s financial statements are prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as of and for the year ended December 31, 2017. The Governmental Accounting Standards Board (GASB) is responsible for establishing GAAP for state and local governments through its pronouncements (statements and interpretations). The more significant accounting policies established in GAAP and used by the County are discussed below.

A. Financial Reporting Entity

McLeod County was established March 1, 1856, and is an organized county having the powers, duties, and privileges granted counties by Minn. Stat. ch. 373. As required by accounting principles generally accepted in the United States of America, these financial statements present McLeod County (primary government) and its component unit for which the County is financially accountable. The County is governed by a five-member Board of Commissioners elected from districts within the County. The Board is organized with a chair and vice chair elected at the annual meeting in January of each year.

Discretely Presented Component Unit

While part of the reporting entity, the discretely presented component unit is presented in a separate column in the government-wide financial statements to emphasize that it is legally separate from the County. The following component unit of McLeod County is discretely presented:

Component Unit	Component Unit Included in Reporting Entity Because	Separate Financial Statements
McLeod County Housing and Redevelopment Authority (HRA) provides services pursuant to Minn. Stat. §§ 469.001-469.047.	The County appoints the members, and the HRA is a financial burden.	McLeod County HRA 2200 - 23rd Street N.E., Suite 2090 Willmar, Minnesota 56201

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

A. Financial Reporting Entity (Continued)

Joint Ventures and Jointly-Governed Organizations

The County participates in several joint ventures described in Note 7.D. The County also participates in the jointly-governed organizations described in Note 7.E.

B. Basic Financial Statements

1. Government-Wide Statements

The government-wide financial statements (the statement of net position and the statement of activities) display information about the primary government and its component unit. These statements include the financial activities of the overall County government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities.

In the government-wide statement of net position, the governmental activities: (a) are presented on a consolidated basis by column; and (b) are reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations.

The County's net position is reported in three parts: (1) net investment in capital assets, (2) restricted net position, and (3) unrestricted net position. The County first utilizes restricted resources to finance qualifying activities.

The statement of activities demonstrates the degree to which the direct expenses of each function of the County's governmental activities are offset by program revenues. Direct expenses are those clearly identifiable with a specific function or activity. Program revenues include: (1) fees, fines, and charges paid by the recipients of goods, services, or privileges provided by a given function or activity; and (2) grants and contributions restricted to meeting the operational or capital requirements of a particular function or activity. Revenues not classified as program revenues, including all taxes, are presented as general revenues.



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

B. Basic Financial Statements (Continued)

2. Fund Financial Statements

The fund financial statements provide information about the County's funds. Separate statements for each fund category--governmental and fiduciary--are presented. The emphasis of governmental fund financial statements is on major individual governmental funds, with each displayed as a separate column in the fund financial statements. All remaining governmental funds are aggregated and reported as nonmajor funds.

The County reports the following major governmental funds:

The General Fund is the County's primary operating fund. It accounts for all financial resources of the general government, except those accounted for in another fund.

The Road and Bridge Special Revenue Fund is used to account for restricted revenues from the federal and state government and expenditures of the County Highway Department, which is responsible for the construction and maintenance of roads, bridges, and other projects affecting County roadways.

The Human Services Special Revenue Fund is used to account for restricted revenue resources from the federal, state, and other oversight agencies used for economic assistance and community social services programs.

The Solid Waste Special Revenue Fund is used to account for restricted charges for accepting solid waste and costs associated with waste management, recycling, disposal of hazardous materials, and landfill abatement.

The Ditch Special Revenue Fund is used to account for special assessment levies against benefitted properties restricted for construction and maintenance of County ditches.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

B. Basic Financial Statements

2. Fund Financial Statements (Continued)

Additionally, the County reports the following fund types:

The Capital Projects Fund is used to account for financial resources to be used for capital acquisition, construction, or improvement of capital facilities.

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, principal, interest, and related costs of general long-term debt.

Agency funds are custodial in nature and do not present results of operations or have a measurement focus. These funds account for assets that the County holds for others in an agent capacity.

C. Measurement Focus and Basis of Accounting

The government-wide financial statements are reported using the economic resources measurement focus and the full accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. McLeod County considers all revenues as available if collected within 60 days after the end of the current period. Property and other taxes, licenses, and interest are all considered susceptible to accrual. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, compensated absences, and claims and judgments, which are recognized as expenditures to the extent that they have matured. Proceeds of long-term debt and acquisitions under capital leases are reported as other financing sources.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

C. Measurement Focus and Basis of Accounting (Continued)

When both restricted and unrestricted resources are available for use, it is the County's policy to use restricted resources first and then unrestricted resources as needed. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

1. Deposits and Investments

The cash balances of substantially all funds are pooled and invested by the County Auditor-Treasurer for the purpose of increasing earnings through investment activities. Investments are reported at their fair value at December 31, 2017. A market approach is used to value all investments other than external investment pools, which are measured at the net asset or fair value per share. Pursuant to Minn. Stat. § 385.07, investment earnings on cash and pooled investments are credited to the General Fund. Other funds received investment earnings based on other state statutes, grant agreements, contracts, and bond covenants. In 2017, the County reported pooled investment earnings of \$218,528.

McLeod County invests in an external investment pool, the Minnesota Association of Governments Investing for Counties (MAGIC) Fund, which is created under a joint powers agreement pursuant to Minn. Stat. § 471.59. The investment in the pool is measured at the net asset value per share provided by the pool.

2. Receivables and Payables

Activity between funds representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as either "due to/from other funds" (the current portion of interfund loans) or "advances to/from other funds" (the noncurrent portion of interfund loans).

All other outstanding balances between funds are reported as "due to/from other funds."

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

2. Receivables and Payables (Continued)

Advances between funds, as reported in the fund financial statements, are offset by nonspendable fund balance in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

No allowance for uncollectible receivables has been provided because such amounts are not expected to be material.

Property taxes are levied as of January 1 on property values assessed as of the same date. The tax levy notice is mailed in March with the first half payment due May 15 and the second half payment due October 15. Unpaid taxes at December 31 become liens on the respective property and are classified in the financial statements as delinquent taxes receivable. No provision has been made for an estimated uncollectible amount.

Special assessments receivable consist of delinquent special assessments payable in the years 2009 to 2017 and noncurrent special assessments payable in 2017 and after. No provision has been made for an estimated uncollectible amount.

3. Inventories

Inventories in the General Fund are valued at cost using the first in/first out method. Inventories in the Road and Bridge Special Revenue Fund are valued at cost using the weighted average method. Inventories in governmental funds are recorded as expenditures when purchased rather than when consumed. Inventories at the government-wide level are recorded as expenses when consumed.

4. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (such as roads, bridges, sidewalks, and similar items), are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the County as assets with an initial, individual cost of

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

4. Capital Assets (Continued)

more than the established threshold and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at acquisition value.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of the asset are not capitalized. Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant, and equipment of the primary government are depreciated using the straight-line method over the following estimated useful lives:

Assets	Threshold	Years
Buildings	\$ 25,000	20 - 40
Improvements other than buildings	25,000	5 - 30
Infrastructure	50,000	25 - 75
Machinery, furniture, and equipment	5,000	3 - 20

5. Compensated Absences

The liability for compensated absences reported in the financial statements consists of unpaid accumulated, vacation, comp time, vested sick leave balances, and sick leave balances. The liability has been calculated using the vesting method, in which leave amounts for both employees who currently are eligible to receive termination payments and other employees who are expected to become eligible in the future to receive such payments upon termination are included. Compensated absences are accrued when incurred in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignations and retirements. The government-wide statement of net position reports both current and noncurrent portions of compensated absences. The current portion is based on percentages predetermined by management based on historical information. The noncurrent portion consists of the remaining amount of vacation and vested sick leave. Compensated absences are liquidated through the General Fund and the Road and Bridge, Human Services, and Solid Waste Special Revenue Funds.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity  
(Continued)

6. Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities. Bond premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements, governmental fund types recognize bond premiums and discounts during the current period. The face amount of the debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

7. Pension Plan

For purposes of measuring the net pension liability, deferred outflows/inflows of resources, and pension expense, information about the fiduciary net position of the Public Employees Retirement Association (PERA) and additions to/deductions from PERA's fiduciary net position have been determined on the same basis as they are reported by PERA, except that PERA's fiscal year-end is June 30. For this purpose, plan contributions are recognized as of employer payroll paid dates and benefit payments and refunds are recognized when due and payable in accordance with the benefit terms. Plan investments are reported at fair value. The pension liability is liquidated through the General Fund and the Road and Bridge, Human Services, and Solid Waste Special Revenue Funds.

8. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position reports a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expenditure/expense) until then. Currently, the County has one item, deferred pension outflows, that qualifies for reporting in this category. These outflows arise

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

8. Deferred Outflows/Inflows of Resources (Continued)

only under the full accrual basis of accounting and consist of pension plan contributions paid subsequent to the measurement date, the differences between projected and actual earnings on pension plan investments, differences between expected and actual pension plan economic experience, changes in actuarial assumptions, and changes in proportionate share, and, accordingly, are reported only in the statement of net position.

In addition to liabilities, the statement of financial position reports a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue or reduction of expense) until that time. The County has three such items that qualify for reporting in this category. The first, unavailable revenue arises only under the modified accrual basis of accounting and, accordingly, is reported only in the governmental funds balance sheet. This amount is deferred and recognized as an inflow of resources in the period that the amounts become available. The second, deferred pension inflows, arises only under the full accrual basis of accounting and consists of differences between expected and actual pension plan economic experience, differences between projected and actual earnings on pension plan investments, changes in actuarial assumptions, and changes in proportionate share and, accordingly, are reported only in the statement of net position. The third, prepaid property taxes, arises from property taxpayers prepaying 2018 property taxes in 2017, this tax is reported both in the government-wide statement of net position and in the governmental funds balance sheet.

9. Unearned Revenue

Governmental funds and government-wide financial statements report unearned revenue in connection with resources that have been received but not yet earned.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity  
(Continued)

10. Classification of Net Position

Net position in the government-wide statements is classified in the following categories:

Net investment in capital assets - the amount of net position representing capital assets, net of accumulated depreciation, and reduced by outstanding debt attributed to the acquisition, construction, or improvement of the assets.

Restricted net position - the amount of net position for which external restrictions have been imposed by creditors, grantors, contributors, or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

Unrestricted net position - the amount of net position that does not meet the definition of restricted or net investment in capital assets.

11. Classification of Fund Balance

In the fund financial statements, fund balance is divided into five classifications based primarily on the extent to which McLeod County is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Nonspendable - amounts that cannot be spent because they are not in spendable form or are legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash.

Restricted - amounts for which constraints have been placed on the use of resources either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity

11. Classification of Fund Balance (Continued)

Committed - amounts that can be used only for the specific purposes imposed by formal action (resolution) of the County Board. Those committed amounts cannot be used for any other purpose unless the Board removes or changes the specified use by taking the same type of action (resolution) it employed to previously commit those amounts.

Assigned - amounts the County intends to use for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining amount that is not restricted or committed. In the General Fund, assigned amounts represent intended uses established by the County Board or the County Auditor-Treasurer who has been delegated that authority by Board resolution.

Unassigned - spendable amounts not contained in the other fund balance classifications for the General Fund. In other governmental funds, the unassigned classification is used only to report a deficit balance resulting from overspending for specific purposes for which amounts had been restricted or committed.

McLeod County applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

D. Assets, Liabilities, Deferred Outflows/Inflows of Resources, and Net Position or Equity (Continued)

12. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

E. Revenues

In accordance with GASB Statement No. 33, *Accounting and Financial Reporting for Nonexchange Transactions*, revenues for nonexchange transactions are recognized based on the principal characteristics of the revenue. Exchange transactions are recognized as revenue when the exchange occurs. The modified accrual basis of accounting is used by all governmental fund types. Under this basis, revenue is not recognized in the financial statements unless it is available to finance current expenditures.

Imposed Nonexchange Transactions

Imposed nonexchange transactions result from assessments by governments on nongovernmental entities and individuals. Property taxes, fines and penalties, and property forfeitures are imposed nonexchange transactions. Revenues from property taxes are recognized in the period for which the taxes were levied. Fines and penalties and property forfeitures are recognized in the period received.

Intergovernmental

Government-mandated nonexchange transactions occur when a government at one level provides resources to a government at another level and requires that government to use them for a specific purpose. The provider government establishes purpose restrictions and also may establish time requirements. Federal and state grants mandating the County perform particular programs are government-mandated nonexchange transactions. Revenues are recognized when eligibility and time requirements are met, usually when the corresponding expenditure is incurred.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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1. Summary of Significant Accounting Policies

E. Revenues

Intergovernmental (Continued)

Voluntary nonexchange transactions result from legislative or contractual agreements, such as grants, entitlements, appropriations, and donations. The provider may establish purpose restrictions or eligibility requirements. Revenues are recognized in the year to which they apply according to the statute or contract. Gifts and contributions from individuals are also considered voluntary nonexchange transactions and are generally recognized when received.

Tax credits paid by the state are included in intergovernmental revenues and are recognized as revenue in the tax year to which they apply. State-aid highway allotments for highway maintenance and construction are recognized as revenue in the year of allotment.

Exchange Transactions

Special assessments levied against benefiting properties are recognized when levied. Other revenues, such as licenses and permits, charges for services, and investment income, are recognized as revenue when earned.

2. Stewardship, Compliance, and Accountability

A. Deficit Fund Equity

The Ditch Special Revenue Fund had a negative fund balance of \$251,053 as of December 31, 2017, and 25 ditches had deficit balances. The deficits will be eliminated with future special assessment levies against the benefited properties. The following is a summary of the individual ditch systems:

32 ditches with positive fund balances	\$ 1,065,161
25 ditches with deficit fund balances	<u>(1,316,214)</u>
Total Fund Balance	<u>\$ (251,053)</u>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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2. Stewardship, Compliance, and Accountability (Continued)

B. Component Unit Deficit

The McLeod County HRA, at June 30, 2017, had a deficit net position of \$51,669, an improvement from the previous year's deficit balance of \$193,725. The increase in net position is due, in part, to revenues in excess of expenses.

3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

Reconciliation of the County's total deposits, cash on hand, and investments to the basic financial statements follows:

Governmental funds		
Cash and pooled investments	\$	43,851,236
Petty cash and change funds		22,555
Departmental cash		4,919
Cash with fiscal agent		114,012
Agency fund		
Cash and pooled investments		1,188,501
Departmental cash		8,055
		8,055
Total Cash and Investments	\$	45,189,278
Deposits	\$	26,592,775
Petty cash and change funds		22,555
Departmental cash		12,974
Cash with fiscal agent		114,012
Investments		18,446,962
		18,446,962
Total Deposits, Cash on Hand, and Investments	\$	45,189,278

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments (Continued)

a. Deposits

The County is authorized by Minn. Stat. §§ 118A.02 and 118A.04 to designate a depository for public funds and to invest in certificates of deposit. County deposits are required by Minn. Stat. § 118A.03 to be protected by insurance, surety bond, or collateral. The market value of collateral pledged shall be at least ten percent more than the amount on deposit at the close of the financial institution's banking day, not covered by insurance or bonds.

Authorized collateral includes treasury bills, notes and bonds; issues of U.S. government agencies, general obligations rated "A" or better and revenue obligations rated "AA" or better; irrevocable standby letters of credit issued by the Federal Home Loan Bank; and certificates of deposit. Minnesota statutes require that securities pledged as collateral be held in safekeeping in a restricted account at the Federal Reserve Bank or in an account at a trust department of a commercial bank or other financial institution not owned or controlled by the financial institution furnishing the collateral.

Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a financial institution failure, the County's deposits may not be returned to it. The County does not have a policy on custodial credit risk for deposits. As of December 31, 2017, McLeod County's deposits were not exposed to custodial credit risk.

b. Investments

The following types of investments are generally authorized as available to the County by Minn. Stat. §§ 118A.04 and 118A.05:

- (1) securities which are direct obligations or are guaranteed or insured issues of the United States, its agencies, its instrumentalities, or organizations created by an act of Congress, except mortgage-backed securities defined as "high risk" by Minn. Stat. § 118A.04, subd. 6;

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

b. Investments (Continued)

- (2) mutual funds through shares of registered investment companies provided the mutual fund receives certain ratings depending on its investments;
- (3) general obligations of the State of Minnesota and its municipalities, and in certain state agency and local obligations of Minnesota and other states provided such obligations have certain specified bond ratings by a national bond rating service;
- (4) banker's acceptances of United States banks;
- (5) commercial paper issued by United States corporations or their Canadian subsidiaries that is rated in the highest quality category by two nationally recognized rating agencies and matures in 270 days or less; and
- (6) with certain restrictions, in repurchase agreements, securities lending agreements, joint powers investment trusts, and guaranteed investment contracts.

Interest Rate Risk

Interest rate risk is the risk that changes in the market interest rates will adversely affect the fair value of an investment. The County minimizes its exposure to interest rate risk by investing in both short-term and long-term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

b. Investments (Continued)

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. It is the County's policy to invest only in securities that meet the ratings requirements set by state statute. Currently, the County's federal home loan bank securities are all rated AA+ by Standard and Poor's, and the money market account with Wells Fargo is rated AA+ by Standard and Poor's and Aaa by Moody's.

Custodial Credit Risk

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities in the possession of an outside party. The County does not have a policy regarding custodial credit risk. At December 31, 2017, the County's investments were not exposed to custodial credit risk.

Concentration of Credit Risk

The concentration of credit risk is the risk of loss that may be caused by the County's investment in a single issuer. It is the County's policy that U.S. agency securities may be held without limit.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

b. Investments (Continued)

The following table presents the County's investment balances at December 31, 2017, and information relating to potential investment risks:

Investment - Issuer	Concentration Risk Percent (%)	Interest Rate Risk Maturity Date	Carrying (Fair) Value
MAGIC Portfolio fund - Public Financial Management	N/A		\$ 14,189,819
MAGIC Term fund - Public Financial Management	N/A	04/17/2018	<u>1,000,000</u>
Total MAGIC funds			<u>\$ 15,189,819</u>
Negotiable Certificates of Deposit - Wells Fargo Advisors			
GE Capital Bank	3.65	07/27/2018	<u>\$ 491,279</u>
Money Market Accounts - Wells Fargo Advisors			
Treasury Money Market	20.34	N/A	<u>\$ 2,765,864</u>
Total Investments			<u>\$ 18,446,962</u>

The County measures and records its investments using fair value measurement guidelines established by generally accepted accounting principles. These guidelines recognize a three-tiered fair value hierarchy, as follows:

- *Level 1:* Quoted prices for identical investments in active markets;
- *Level 2:* Observable inputs other than quoted market prices; and
- *Level 3:* Unobservable inputs.



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

b. Investments (Continued)

At December 31, 2017, the County had the following recurring fair value measurements:

	December 31, 2017	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Investments by fair value level				
Debt securities				
Negotiable certificates of deposit	\$ 491,279	\$ -	\$ 491,279	\$ -
Investments measured at the net asset value (NAV)				
MAGIC Portfolio	\$ 14,189,819			
MAGIC Term	1,000,000			
Money Market Mutual Funds	2,765,864			
Total Investments Measured at the NAV	\$ 17,955,683			

Debt securities classified in Level 2 are valued using the following approach:

- Negotiable Certificates of Deposit: matrix pricing based on the securities' relationship to benchmark quoted prices.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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3. Detailed Notes on All Funds

A. Assets

1. Deposits and Investments

b. Investments (Continued)

MAGIC is a local government investment pool which is quoted at a net asset value (NAV). The County invests in this pool for the purpose of the joint investment of the County's money with those of other counties to enhance the investment earnings accruing to each member. The MAGIC fund currently consists of the MAGIC Portfolio and the MAGIC Term Series.

MAGIC Portfolio is valued using amortized cost. Shares of the MAGIC Portfolio are available to be redeemed upon proper notice without restrictions under normal operating conditions. There are no limits to the number of redemptions that can be made as long as the County has a sufficient number of shares to meet their redemption request. The Fund's Board of Trustees can suspend the right of withdrawal or postpone the date of payment if the Trustees determine that there is an emergency that makes the sale of a Portfolio's securities or determination of its net asset value not reasonably practical.

Shares of MAGIC Term Series are purchased to mature upon pre-determined maturity dates selected by the County at the time of purchase. Should the County need to redeem shares in a MAGIC Term Series prematurely they must provide notice at least 7 days prior to premature redemption date. The value of a premature redemption is equal to the original price for such share, plus dividends thereon, at the projected yield less such share's allocation of any losses incurred by the series, less a premature redemption penalty, if any.

The County also invests in money market funds for the benefit of liquid investments that can be readily re-invested or made available for use. Money market funds held by the County seek a constant net asset value (NAV) of \$1.00 per share. The money market fund reserves the right to require one or more days prior notice before permitting withdrawals.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets (Continued)

2. Receivables

Receivables as of December 31, 2017, are as follows:

	Governmental Activities	Amounts Not Scheduled for Collection During the Subsequent Year
Taxes	\$ 297,575	\$ -
Special assessments	2,173,434	2,151,588
Accounts	405,594	-
Accrued interest	9,624	-
Due from other governments	5,657,821	-
Total Receivables	\$ 8,544,048	\$ 2,151,588

3. Capital Assets

Capital asset activity for the year ended December 31, 2017, was as follows:

	Beginning Balance	Increase	Decrease	Ending Balance
Capital assets not depreciated				
Land	\$ 3,956,141	\$ -	\$ -	\$ 3,956,141
Construction in progress	3,255,504	4,372,143	-	7,627,647
Infrastructure - right-of-way	3,304,987	323,779	-	3,628,766
Total capital assets not depreciated	\$ 10,516,632	\$ 4,695,922	\$ -	\$ 15,212,554
Capital assets depreciated				
Buildings	\$ 27,751,103	\$ -	\$ -	\$ 27,751,103
Machinery, furniture, and equipment	15,985,615	1,241,287	932,101	16,294,801
Improvements other than buildings	1,503,811	-	-	1,503,811
Infrastructure	150,785,004	3,878,406	-	154,663,410
Total capital assets depreciated	\$ 196,025,533	\$ 5,119,693	\$ 932,101	\$ 200,213,125

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

3. Detailed Notes on All Funds

A. Assets

3. Capital Assets (Continued)

	Beginning Balance	Increase	Decrease	Ending Balance
Less: accumulated depreciation for				
Buildings	\$ 13,128,129	\$ 982,824	\$ -	\$ 14,110,953
Machinery, furniture, and equipment	11,522,471	1,591,171	914,845	12,198,797
Improvements other than buildings	836,809	81,328	-	918,137
Infrastructure	45,950,540	2,979,912	-	48,930,452
Total accumulated depreciation	\$ 71,437,949	\$ 5,635,235	\$ 914,845	\$ 76,158,339
Total capital assets depreciated, net	\$ 124,587,584	\$ (515,542)	\$ 17,256	\$ 124,054,786
Governmental Activities				
Capital Assets, Net	\$ 135,104,216	\$ 4,180,380	\$ 17,256	\$ 139,267,340

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental Activities	
General government	\$ 830,649
Public safety	560,305
Highways and streets, including depreciation of infrastructure assets	3,638,787
Sanitation	445,553
Human services	104,403
Health	17,435
Culture and recreation	3,877
Conservation of natural resources	34,226
	<hr/>
Total Depreciation Expense - Governmental Activities	\$ 5,635,235

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

3. Detailed Notes on All Funds (Continued)

B. Interfund Receivables, Payables, and Transfers

1. The composition of interfund balances as of December 31, 2017, is as follows:

Advances From/To Other Funds

Receivable Fund	Payable Fund	Amount
General	Ditch	\$ 1,339,700

Advances from/to other funds are for cash flow purposes.

2. Interfund Transfers

Interfund transfers for the year ended December 31, 2017, consisted of the following:

Transfer to Debt Service Fund from Solid Waste Special Revenue Fund	\$ 600,088	Debt repayment
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C. Liabilities and Deferred Inflows of Resources

1. Payables

Payables at December 31, 2017, were as follows:

	Governmental Activities
Accounts	\$ 958,522
Salaries	999,424
Accrued payroll taxes	47,866
Accrued interest	3,826
Other accrued expenses	557,129
Due to other governments	639,007
Claims	533,240
Total Payables	\$ 3,739,014

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

3. Detailed Notes on All Funds

C. Liabilities and Deferred Inflows of Resources (Continued)

2. Construction Commitments

The County has active construction projects as of December 31, 2017. The projects include the following:

	Spent-to-Date	Remaining Commitment
Xerox Tax/Cama Project	\$ 56,427	\$ 371,073
New Jail Construction	6,567,627	1,133,572

3. Unearned Revenue/Deferred Inflows of Resources

Unearned revenue consists of grants and other revenues received but not yet earned, and deferred inflows of resources consists of special assessments, taxes, grants, and other receivables not collected soon enough after year-end to pay liabilities of the current period along with prepaid property taxes. Unearned revenue and deferred inflows of resources at December 31, 2017, are summarized below by fund:

	Special Assessments	Taxes	Grants	Other	Total
Major governmental funds					
General	\$ 701,643	\$ 405,901	\$ 63,983	\$ 270,705	\$ 1,442,232
Road and Bridge	-	106,653	4,024,447	83	4,131,183
Human Services	-	143,761	69,814	252,292	465,867
Ditch	1,471,791	-	-	183,918	1,655,709
Total	\$ 2,173,434	\$ 656,315	\$ 4,158,244	\$ 706,998	\$ 7,694,991
Liability					
Unearned revenue	\$ -	\$ -	\$ 63,983	\$ -	\$ 63,983
Deferred inflows of resources					
Prepaid property taxes	-	358,740	-	-	358,740
Unavailable revenue	2,173,434	297,575	4,094,261	706,998	7,272,268
Total	\$ 2,173,434	\$ 656,315	\$ 4,158,244	\$ 706,998	\$ 7,694,991

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

3. Detailed Notes on All Funds

C. Liabilities and Deferred Inflows of Resources (Continued)

4. Long-Term Debt

Type of Indebtedness	Final Maturity	Installment Amounts	Interest Rate (%)	Original Issue Amount	Outstanding Balance December 31, 2017
2014 General Obligation Bonds	2025	\$900,000 - \$1,055,000	2.000 - 2.125	\$ 9,785,000	\$ 7,635,000
2016 General Obligation Drainage Bonds	2032	\$150,000 - \$175,000	1.000 - 2.000	2,490,000	2,490,000
Minnesota Pollution Control Agency (MnPCA) loans	2024	N/A	2.000	2,122,090	<u>1,359,052</u>
Total					<u>\$ 11,484,052</u>

In 2004, the County entered into a loan agreement with the Minnesota Pollution Control Agency for High Island Creek Watershed septic system loans. According to the agreement, the County could borrow as much as \$191,000. The total amount disbursed through December 31, 2017, was \$103,643, which was the principal of the loan; accumulated interest was \$1,700. The final payment of \$11,502 was made in 2017.

In 2008, the County entered into a loan agreement with the Minnesota Pollution Control Agency for High Island Creek Watershed septic system loans. According to the agreement, the County could borrow as much as \$115,000. The total amount disbursed through December 31, 2017, was \$115,000; accumulated interest is \$2,352. Principal payments of \$12,071 were made in 2017.

In 2008, the County entered into a loan agreement with the Minnesota Pollution Control Agency for Buffalo Creek Watershed septic system loans. According to the agreement, the County can borrow as much as \$215,000. In 2010, the loan amount was amended by an additional \$4,502. The total amount disbursed through December 31, 2017, was \$219,502; accumulated interest is \$10,429. Principal payments of \$24,127 were made in 2017.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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3. Detailed Notes on All Funds

C. Liabilities and Deferred Inflows of Resources

4. Long-Term Debt (Continued)

In 2008, the County entered into a loan agreement with the Minnesota Pollution Control Agency for Crow River Watershed septic system loans. According to the agreement, the County can borrow as much as \$248,000. In 2010, the loan amount was amended by an additional \$50,000. The total amount disbursed through December 31, 2017, was \$298,000; accumulated interest is \$13,017. Principal payments of \$31,675 were made in 2017.

In 2009, the County entered into a loan agreement with the Minnesota Pollution Control Agency for Crow River Watershed septic system loans. According to the agreement, the County can borrow as much as \$300,000. In 2013, the loan amount was amended by an additional \$27,589. The total amount disbursed through December 31, 2017, was \$327,589; accumulated interest is \$15,476. Principal payments of \$33,243 were made in 2017.

In 2011, the County entered into a loan agreement with the Minnesota Pollution Control Agency for Buffalo Creek Watershed septic system loans. According to the agreement, the County can borrow as much as \$200,000. The total amount disbursed through December 31, 2017, was \$199,494; accumulated interest is \$9,514. Principal payments of \$20,053 were made in 2017.

In 2012, the County entered into a loan agreement with the Minnesota Pollution Control Agency for Crow River Watershed septic system loans. According to the agreement, the County can borrow as much as \$300,000. The total amount disbursed through December 31, 2017, was \$300,000. Accumulated interest is \$13,536. Principal payments of \$28,621 were made in 2017.

In 2013, the County entered into a loan agreement with the Minnesota Pollution Control Agency for the High Island Creek Watershed septic system loans. According to the agreement, the County can borrow as much as \$120,000. The total amount disbursed through December 31, 2017, was \$40,070. Repayment is estimated to begin in 2018.



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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3. Detailed Notes on All Funds

C. Liabilities and Deferred Inflows of Resources

4. Long-Term Debt (Continued)

In 2015, the County entered into a loan agreement with the Minnesota Pollution Control Agency for Crow River Basin septic system loans. According to the agreement, the County can borrow as much as \$350,000. The total amount disbursed through December 31, 2017, was \$350,00, accumulated interest of \$4,112. Principal payments of \$16,645 were made in 2017.

In 2016, the County entered into a loan agreement with the Minnesota Pollution Control Agency for Crow River Basin septic system loans. According to the agreement, the County can borrow as much as \$300,000. The total amount disbursed through December 31, 2017, was \$139,306. Repayment is estimated to begin in 2018.

In 2014, the County issued \$9,785,000 of General Obligation Bonds. Repayment began in 2017 with scheduled repayments ranging from \$900,000 to \$1,055,000, and interest rates ranging from 2.000 percent to 2.125 percent. Final repayment is scheduled for 2025.

In 2016, the County issued \$2,490,000 of General Obligation Drainage Bonds. Repayment begins in 2018 with scheduled repayments ranging from \$150,000 to \$175,000, and interest rates ranging from 1.000 percent to 2.000 percent. Final repayment is scheduled for 2032.

5. Debt Service Requirements

Debt service requirements at December 31, 2017, were as follows:

Year Ending December 31	High Island Creek Watershed Septic System Loans (2008)		Buffalo Creek Watershed Septic System Loans (2008)	
	Principal	Interest	Principal	Interest
2018	\$ 12,314	\$ 693	\$ 24,611	\$ 872
2019	12,561	445	25,107	377
2020	12,814	193	-	-
Total	<u>\$ 37,689</u>	<u>\$ 1,331</u>	<u>\$ 49,718</u>	<u>\$ 1,249</u>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

3. Detailed Notes on All Funds

C. Liabilities and Deferred Inflows of Resources

5. Debt Service Requirements (Continued)

Year Ending December 31	Crow River Watershed Septic System Loans (2008)		Crow River Watershed Septic System Loans (2009)	
	Principal	Interest	Principal	Interest
2018	\$ 32,312	\$ 2,158	\$ 33,911	\$ 4,111
2019	32,961	1,509	34,593	3,429
2020	33,624	846	35,288	2,734
2021	17,064	171	35,998	2,025
2022	-	-	36,721	1,301
2023 - 2027	-	-	37,460	563
Total	<u>\$ 115,961</u>	<u>\$ 4,684</u>	<u>\$ 213,971</u>	<u>\$ 14,163</u>

Year Ending December 31	Buffalo Creek Watershed Septic System Loans (2011)		Crow River Watershed Septic System Loans (2012)	
	Principal	Interest	Principal	Interest
2018	\$ 20,455	\$ 2,709	\$ 29,196	\$ 5,553
2019	20,867	2,297	29,783	4,966
2020	21,286	1,878	30,382	4,368
2021	21,714	1,451	30,993	3,757
2022	22,150	1,014	31,615	3,134
2023 - 2027	34,064	684	132,946	6,052
Total	<u>\$ 140,536</u>	<u>\$ 10,033</u>	<u>\$ 284,915</u>	<u>\$ 27,830</u>

Year Ending December 31	Crow River Watershed Septic System Loans (2015)		General Obligation Bonds (2014)	
	Principal	Interest	Principal	Interest
2018	\$ 32,607	\$ 6,575	\$ 1,095,000	\$ 145,050
2019	33,262	5,920	1,105,000	123,050
2020	33,931	5,252	1,120,000	100,800
2021	34,613	4,570	830,000	81,300
2022	35,308	3,874	845,000	64,550
2023 - 2027	167,166	8,441	2,640,000	85,000
Total	<u>\$ 336,887</u>	<u>\$ 34,632</u>	<u>\$ 7,635,000</u>	<u>\$ 599,750</u>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

3. Detailed Notes on All Funds

C. Liabilities and Deferred Inflows of Resources

5. Debt Service Requirements (Continued)

Year Ending December 31	General Obligation Drainage Bonds (2016)		Total - Bonds and Loans	
	Principal	Interest	Principal	Interest
2018	\$ 175,000	\$ 37,135	\$ 1,455,406	\$ 204,856
2019	175,000	35,385	1,469,134	177,378
2020	170,000	33,660	1,457,325	149,731
2021	170,000	31,705	1,140,382	124,979
2022	170,000	29,495	1,140,794	103,368
2023 - 2027	845,000	110,120	3,856,636	210,860
2028 - 2032	785,000	37,905	785,000	37,905
Total	<u>\$ 2,490,000</u>	<u>\$ 315,405</u>	<u>\$ 11,304,677</u>	<u>\$ 1,009,077</u>

The 2013 High Island Watershed Septic Loans that were approved in 2013 are not included in the debt service requirements because a fixed repayment schedule is not available.

The 2016 Crow River Watershed Septic Loans that were approved in 2016 are not included in the debt service requirements because a fixed repayment schedule is not available.

6. Changes in Long-Term Liabilities

Long-term liability activity for the year ended December 31, 2017, was as follows:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
MnPCA loans	\$ 1,367,711	\$ 169,278	\$ 177,937	\$ 1,359,052	\$ 185,406
General obligation bonds	11,220,000	-	1,095,000	10,125,000	1,270,000
Bond premium	175,282	-	19,476	155,806	-
Compensated absences	1,311,390	886,269	803,563	1,394,096	945,198
Long-Term Liabilities	<u>\$ 14,074,383</u>	<u>\$ 1,055,547</u>	<u>\$ 2,095,976</u>	<u>\$ 13,033,954</u>	<u>\$ 2,400,604</u>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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3. Detailed Notes on All Funds

C. Liabilities and Deferred Inflows of Resources

6. Changes in Long-Term Liabilities (Continued)

Payments on MnPCA loans are made from the General Fund with special assessments. Payments on the 2014 General Obligation Bonds are made in the Debt Service Fund with property tax receipts. Payments on the 2016 General Obligation Bonds will be made in the Ditch Special Revenue Fund with special assessment receipts.

4. Risk Management

The County is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters. The County has entered into a joint powers agreement with other Minnesota counties to form the Minnesota Counties Intergovernmental Trust (MCIT). The County is a member of both the MCIT Workers' Compensation and Property and Casualty Divisions. The County self-insures for employee health and dental coverage. For other risk, the County carries commercial insurance. There were no significant reductions in insurance from the prior year. The amount of settlements did not exceed insurance coverage for the past three fiscal years.

The Workers' Compensation Division of MCIT is self-sustaining based on the contributions charged, so that total contributions plus compounded earnings on these contributions will equal the amount needed to satisfy claims liabilities and other expenses. MCIT participates in the Workers' Compensation Reinsurance Association with coverage at \$500,000 per claim in 2017 and \$500,000 in 2018. Should the MCIT Workers' Compensation Division liabilities exceed assets, MCIT may assess the County in a method and amount to be determined by MCIT.

The Property and Casualty Division of MCIT is self-sustaining, and the County pays an annual premium to cover current and future losses. MCIT carries reinsurance for its property lines to protect against catastrophic losses. Should the MCIT Property and Casualty Division liabilities exceed assets, MCIT may assess the County in a method and amount to be determined by MCIT. Premiums are paid by the General Fund and are reimbursed from other funds for their share.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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4. Risk Management (Continued)

In 2016, the County entered into an agreement with Sibley County and Trailblazer Transit to provide a mechanism for utilizing a pooled self-funded health insurance program under the authority granted to the counties in Minn. Stat. § 471.59. Premiums are paid to the Sibley County Treasurer, who provides bookkeeping services to the entity, including the payment of claims. For 2017, the County has retained risk up to \$125,000 stop-loss per covered person per year (\$1,000,000 aggregate) for the health plan.

Liabilities of the fund are reported when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. Liabilities include an amount for claims that have been incurred but not reported (IBNRs). The result of the process to estimate the claims liability is not an exact amount as it depends on many complex factors, such as inflation, changes in legal doctrines, and damage awards. Accordingly, claims are re-evaluated periodically to consider the effects of inflation, recent claim settlement trends (including frequency and amount of pay-outs), and other economic and social factors.

Changes in the balances of claims liabilities during the past two years are as follows:

	Year Ended December 31	
	2017	2016
Unpaid claims, beginning of fiscal year	\$ 314,139	\$ 264,437
Incurred claims (including IBNRs)	2,180,089	2,048,938
Claims payments	(1,960,988)	(1,999,236)
Unpaid Claims, End of Fiscal Year	\$ 533,240	\$ 314,139

5. Pension Plans

A. Defined Benefit Pension Plans

1. Plan Description

All full-time and certain part-time employees of McLeod County are covered by defined benefit pension plans administered by the Public Employees Retirement Association of Minnesota (PERA). PERA administers the General Employees Retirement Plan, the Public Employees Police and Fire Plan, and the Local Government Correctional Service Retirement Plan (the Public Employees Correctional Plan), which are cost-sharing, multiple-employer retirement plans.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans

1. Plan Description (Continued)

These plans are established and administered in accordance with Minn. Stat. chs. 353 and 356. PERA's defined benefit pension plans are tax qualified plans under Section 401(a) of the Internal Revenue Code.

General Employees Retirement Plan (accounted for in the General Employees Fund) has multiple benefit structures with members belonging to the Coordinated Plan, the Basic Plan, or the Minneapolis Employees Retirement Fund. Coordinated Plan members are covered by Social Security and Basic Plan and Minneapolis Employees Retirement Fund members are not. The Basic Plan was closed to new members in 1967. The Minneapolis Employees Retirement Fund was closed to new members during 1978 and merged into the General Employees Retirement Plan in 2015. All new members must participate in the Coordinated Plan, for which benefits vest after five years of credited service.

Police officers, firefighters, and peace officers who qualify for membership by statute are covered by the Public Employees Police and Fire Plan (accounted for in the Police and Fire Fund). For members first hired after June 30, 2010, but before July 1, 2014, benefits vest on a graduated schedule starting with 50 percent after 5 years and increasing 10 percent for each year of service until fully vested after 10 years. Benefits for members first hired after June 30, 2014, vest on a prorated basis from 50 percent after 10 years and increasing 5 percent for each year of service until fully vested after 20 years.

Local government employees of a county-administered facility who are responsible for the direct security, custody, and control of the county correctional facility and its inmates are covered by the Public Employees Correctional Plan (accounted for in the Correctional Fund). For members hired after June 30, 2010, benefits vest on a graduated schedule starting with 50 percent after 5 years and increasing 10 percent for each year of service until fully vested after 10 years.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans (Continued)

2. Benefits Provided

PERA provides retirement benefits as well as disability benefits to members and benefits to survivors upon death of eligible members. Benefit provisions are established by state statute and can be modified only by the state legislature. Benefit increases are provided to benefit recipients each January. Increases are related to the funding ratio of the plan. Benefit recipients receive a future annual 1.0 percent post-retirement benefit increase. If the funding ratio reaches 90 percent for two consecutive years, the benefit increase will revert to 2.5 percent. If, after reverting to a 2.5 percent benefit increase, the funding ratio declines to less than 80 percent for one year or less than 85 percent for two consecutive years, the benefit increase will decrease to 1.0 percent.

The benefit provisions stated in the following paragraph of this section are current provisions and apply to active plan participants. Vested, terminated employees who are entitled to benefits but are not yet receiving them are bound by the provisions in effect at the time they last terminated their public service.

Benefits are based on a member's highest average salary for any five successive years of allowable service, age, and years of credit at termination of service. Two methods are used to compute benefits for General Employees Retirement Plan Coordinated and Basic Plan members. Members hired prior to July 1, 1989, receive the higher of a step-rate benefit accrual formula (Method 1) or a level accrual formula (Method 2). Under Method 1, the annuity accrual rate for a Basic Plan member is 2.2 percent of average salary for each of the first ten years of service and 2.7 percent for each remaining year. The annuity accrual rate for a Coordinated Plan member is 1.2 percent of average salary for each of the first ten years of service and 1.7 percent for each remaining year. Under Method 2, the annuity accrual rate is 2.7 percent of average salary for Basic Plan members and 1.7 percent for Coordinated Plan members for each year of service. Only Method 2 is used for members hired after June 30, 1989. Minneapolis Employees Retirement Fund members have an annuity accrual rate of 2.0 percent of average salary for each of the first ten years of service and 2.5 percent for each remaining year. For Public Employees Police and Fire Plan members, the annuity accrual rate is 3.0 percent of average salary for each year of service. For Public Employees Correctional Plan members, the annuity accrual rate is 1.9 percent of average salary for each year of service.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans

2. Benefits Provided (Continued)

For General Employees Retirement Plan members hired prior to July 1, 1989, a full annuity is available when age plus years of service equal 90, and normal retirement age is 65. For members hired on or after July 1, 1989, normal retirement age is the age for unreduced Social Security benefits capped at 66. For Public Employees Police and Fire Plan and Public Employees Correctional Plan members, normal retirement age is 55, and for members who were hired prior to July 1, 1989, a full annuity is available when age plus years of service equal 90. Disability benefits are available for vested members and are based on years of service and average high-five salary.

3. Contributions

Pension benefits are funded from member and employer contributions and income from the investment of fund assets. Rates for employer and employee contributions are set by Minn. Stat. ch. 353. These statutes are established and amended by the state legislature. General Employees Retirement Plan Basic members, Coordinated members, and Minneapolis Employees Retirement Fund members were required to contribute 9.10 percent, 6.50 percent, and 9.75 percent, respectively, of their annual covered salary in 2017. Public Employees Police and Fire Plan members were required to contribute 10.80 percent of their annual covered salary in 2017. Public Employees Correctional Plan members were required to contribute 5.83 percent of their annual covered salary in 2017.

In 2017, the County was required to contribute the following percentages of annual covered salary:

General Employees Retirement Plan	
Basic Plan members	11.78%
Coordinated Plan members	7.50
Minneapolis Employees Retirement Fund members	9.75
Public Employees Police and Fire Plan	16.20
Public Employees Correctional Plan	8.75

The employee and employer contribution rates did not change from the previous year.



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans

3. Contributions (Continued)

The County's contributions for the year ended December 31, 2017, to the pension plans were:

General Employees Retirement Plan	\$	908,763
Public Employees Police and Fire Plan		265,884
Public Employees Correctional Plan		84,894

The contributions are equal to the contractually required contributions as set by state statute.

4. Pension Costs

General Employees Retirement Plan

At December 31, 2017, the County reported a liability of \$11,844,630 for its proportionate share of the General Employees Retirement Plan's net pension liability. The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The County's proportion of the net pension liability was based on the County's contributions received by PERA during the measurement period for employer payroll paid dates from July 1, 2016, through June 30, 2017, relative to the total employer contributions received from all of PERA's participating employers. At June 30, 2017, the County's proportion was 0.1855 percent. It was 0.1907 percent measured as of June 30, 2016. The County recognized pension expense of \$1,631,667 for its proportionate share of the General Employees Retirement Plan's pension expense.

The County also recognized \$4,385 as revenue, which results in a reduction of the net pension liability, for its proportionate share of the State of Minnesota's contribution to the General Employees Retirement Plan, which qualifies as a special funding situation. Legislation requires the State of Minnesota to contribute \$6 million to the General Employees Retirement Plan for the fiscal year ended June 30, 2017.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

5. Pension Plans

A. Defined Benefit Pension Plans

4. Pension Costs

General Employees Retirement Plan (Continued)

The County's proportionate share of the net pension liability	\$ 11,844,630
State of Minnesota's proportionate share of the net pension liability associated with the County	<u>151,818</u>
Total	<u>\$ 11,996,448</u>

The County reported its proportionate share of the General Employees Retirement Plan's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 390,363	\$ 783,662
Changes in actuarial assumptions	2,020,360	1,187,425
Difference between projected and actual investment earnings	135,923	-
Changes in proportion	-	417,008
Contributions paid to PERA subsequent to the measurement date	<u>466,100</u>	<u>-</u>
Total	<u>\$ 3,012,746</u>	<u>\$ 2,388,095</u>

The \$466,100 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2018. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans

4. Pension Costs

General Employees Retirement Plan (Continued)

<u>Year Ended December 31</u>	<u>Pension Expense Amount</u>
2018	\$ 364,927
2019	611,349
2020	(314,943)
2021	(502,782)

Public Employees Police and Fire Plan

At December 31, 2017, the County reported a liability of \$2,025,178 for its proportionate share of the Public Employees Police and Fire Plan's net pension liability. The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The County's proportion of the net pension liability was based on the County's contributions received by PERA during the measurement period for employer payroll paid dates from July 1, 2016, through June 30, 2017, relative to the total employer contributions received from all of PERA's participating employers. At June 30, 2017, the County's proportion was 0.150 percent. It was 0.158 percent measured as of June 30, 2016. The County recognized pension expense of \$487,407 for its proportionate share of the Public Employees Police and Fire Plan's pension expense.

The County also recognized \$13,500 as revenue, which results in a reduction of the net pension liability, for its proportionate share of the State of Minnesota's on-behalf contribution to the Public Employees Police and Fire Plan. Legislation requires the State of Minnesota to contribute \$9 million to the Police and Fire Plan each year, starting in fiscal year 2014, until the plan is 90 percent funded.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

5. Pension Plans

A. Defined Benefit Pension Plans

4. Pension Costs

Public Employees Police and Fire Plan (Continued)

The County reported its proportionate share of the Public Employees Police and Fire Plan's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 46,616	\$ 573,600
Changes in actuarial assumptions	2,791,702	2,875,251
Difference between projected and actual investment earnings	66,539	-
Changes in proportion	10,801	290,270
Contributions paid to PERA subsequent to the measurement date	138,898	-
Total	\$ 3,054,556	\$ 3,739,121

The \$138,898 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2018. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

Year Ended December 31	Pension Expense Amount
2018	\$ 20,668
2019	20,668
2020	(59,015)
2021	(186,548)
2022	(619,236)

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans

4. Pension Costs (Continued)

Public Employees Correctional Plan

At December 31, 2017, the County reported a liability of \$1,339,503 for its proportionate share of the Public Employees Correctional Plan's net pension liability. The net pension liability was measured as of June 30, 2017, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The County's proportion of the net pension liability was based on the County's contributions received by PERA during the measurement period for employer payroll paid dates from July 1, 2016, through June 30, 2017, relative to the total employer contributions received from all of PERA's participating employers. At June 30, 2017, the County's proportion was 0.47 percent. It was 0.47 percent measured as of June 30, 2016. The County recognized pension expense of \$506,087 for its proportionate share of the Public Employees Correctional Plan's pension expense.

The County reported its proportionate share of the Public Employees Correctional Plan's deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual economic experience	\$ 895	\$ 22,061
Changes in actuarial assumptions	729,280	233,167
Difference between projected and actual investment earnings	-	6,968
Changes in proportion	188	1,546
Contributions paid to PERA subsequent to the measurement date	44,184	-
Total	\$ 774,547	\$ 263,742

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans

4. Pension Costs

Public Employees Correctional Plan (Continued)

The \$44,184 reported as deferred outflows of resources related to pensions resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2018. Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

<u>Year Ended December 31</u>	<u>Pension Expense Amount</u>
2018	\$ 288,350
2019	297,832
2020	(82,272)
2021	(37,289)

Total Pension Expense

The total pension expense for all plans recognized by the County for the year ended December 31, 2017, was \$2,625,161.

5. Actuarial Assumptions

The total pension liability in the June 30, 2017, actuarial valuation was determined using the individual entry-age normal actuarial cost method and the following additional actuarial assumptions:

Inflation	2.50 percent per year
Active member payroll growth	3.25 percent per year
Investment rate of return	7.50 percent

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans

5. Actuarial Assumptions (Continued)

Salary increases were based on a service-related table. Mortality rates for active members, retirees, survivors, and disabilitants in the General Employees Retirement Plan were based on RP-2014 tables, while mortality rates for Public Employees Police and Fire Plan and Public Employees Correctional Plan were based on RP-2000 tables for males or females, as appropriate, with slight adjustments. For the General Employees Retirement Plan and the Public Employees Police and Fire Plan, cost of living benefit increases for retirees are assumed to be 1.0 percent through 2044 and 2064, respectively and 2.5 percent thereafter. Cost of living benefit increases for retirees are assumed to be 2.5 percent for the Public Employees Correctional Plan.

Actuarial assumptions used in the June 30, 2017, valuation were based on the results of actuarial experience studies. The experience study for the General Employees Retirement Plan was dated June 30, 2015. The experience study for the Public Employees Police and Fire Plan was dated August 30, 2016. The experience study for the Public Employees Correctional Plan was dated February 2012.

The long-term expected rate of return on pension plan investments is 7.5 percent. The State Board of Investment, which manages the investments of PERA, prepares an analysis of the reasonableness of the long-term expected rate of return on a regular basis using a building-block method in which best-estimate ranges of expected future rates of return are developed for each major asset class. These ranges are combined to produce an expected long-term rate of return by weighting the expected future rates of return by the target asset allocation percentages. The target allocation and best estimates of arithmetic real rates of return for each major asset class are summarized in the following table:

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans

5. Actuarial Assumptions (Continued)

<u>Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Domestic stocks	39%	5.10%
International stocks	19	5.30
Bonds	20	0.75
Alternative assets	20	5.90
Cash	2	0.00

6. Discount Rate

The discount rate used to measure the total pension liability was 7.50 percent in 2017, which remained consistent with 2016. The projection of cash flows used to determine the discount rate assumed that employee and employer contributions will be made at the rate specified in statute. Based on that assumption, the fiduciary net position of the General Employees Retirement Plan and the Public Employees Police and Fire Plan were projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

In the Public Employees Correctional Plan, the fiduciary net position was projected to be available to make all projected future benefit payments of current plan members through June 30, 2061. Beginning in fiscal year ended June 30, 2062, when projected benefit payments exceed the Plan's projected fiduciary net position, benefit payments were discounted at the municipal bond rate of 3.56 percent based on an index of 20-year general obligation bonds with an average AA credit rating at the measurement date. An equivalent single discount rate of 5.96 percent for the Public Employees Correctional Plan was determined that produced approximately the same present value of projected benefits when applied to all years of projected benefits as the present value of projected benefits using 7.50 percent applied to all years of projected benefits to the point of asset depletion and 3.56 percent thereafter.



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans (Continued)

7. Changes in Actuarial Assumptions

The following changes in actuarial assumptions occurred in 2017:

General Employees Retirement Plan

- The Combined Service Annuity (CSA) loads were changed from 0.8 percent for active members and 60 percent for vested and non-vested deferred members (30 percent for deferred Minneapolis Employees Retirement Fund members). The revised CSA loads are now 0.0 percent for active member liability, 15 percent for vested deferred member liability, and 3.0 percent for non-vested deferred member liability.
- The assumed post-retirement benefit increase rate was changed from 1.0 percent per year for all years to 1.0 percent per year through 2044 and 2.5 percent per year thereafter.
- Minneapolis Employees Retirement Fund plan provisions change the employer supplemental contribution to \$21,000,000 in calendar years 2017 and 2018 and returns to \$31,000,000 through calendar year 2031. The state's required contribution is \$16,000,000 in PERA's fiscal years 2018 and 2019 and returns to \$6,000,000 annually through calendar year 2031.

Public Employees Police and Fire Plan

- The assumed salary increases were changed as recommended in the June 30, 2016, experience study. The net effect is proposed rates that average 0.34 percent lower than the previous rates.
- The assumed rates of retirement were changed, resulting in fewer retirements.
- The CSA load was 30 percent for vested and non-vested, deferred members. The CSA has been changed to 33 percent for vested members and 2.0 percent for non-vested members.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans

7. Changes in Actuarial Assumptions

Public Employees Police and Fire Plan (Continued)

- The base mortality table for healthy annuitants was changed from the RP-2000 fully generational table to the RP-2014 fully generational table (with a base year of 2006), with male rates adjusted by a factor of 0.96. The mortality improvement scale was changed from Scale AA to Scale MP-2016. The base mortality table for disabled annuitants was changed from the RP-2000 disabled mortality table to the mortality table assumed for healthy retirees.
- The assumed termination rates were decreased to 3.0 percent for the first three years of service. Rates beyond the select period of three years were adjusted, resulting in more expected terminations overall.
- The assumed percentage of married female members was decreased from 65 percent to 60 percent.
- The assumed age difference was changed from separate assumptions for male members (wives assumed to be three years younger) and female members (husbands assumed to be four years older) to the assumption that males are two years older than females.
- The assumed percentage of female members electing joint and survivor annuities was increased.
- The assumed post-retirement benefit increase rate was changed from 1.0 percent for all years to 1.0 percent per year through 2064 and 2.5 percent thereafter.
- The single discount rate was changed from 5.60 percent per annum to 7.50 percent per annum.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

5. Pension Plans

A. Defined Benefit Pension Plans

7. Changes in Actuarial Assumptions (Continued)

Public Employees Correctional Plan

- The base mortality table for healthy annuitants was changed from the RP-2000 fully generational table to the RP-2014 fully generational table (with a base year of 2006), with male rates adjusted by a factor of 0.96. The mortality improvement scale was changed from Scale AA to Scale MP-2016 and is applied to healthy and disabled members. The base mortality table for disabled annuitants was changed from the RP-2000 disabled mortality table to the RP-2014 disabled annuitant mortality table (with future mortality improvement according to Scale MP-2016).
- The CSA load was 30 percent for vested and non-vested, deferred members. The CSA has been changed to 35 percent for vested members and 1.0 percent for non-vested members.
- The single discount rate was changed from 5.31 percent per annum to 5.96 percent per annum.

8. Pension Liability Sensitivity

The following presents the County’s proportionate share of the net pension liability calculated using the discount rate disclosed in the preceding paragraph, as well as what the County’s proportionate share of the net pension liability would be if it were calculated using a discount rate 1.0 percentage point lower or 1.0 percentage point higher than the current discount rate:

	Proportionate Share of the					
	General Employees Retirement Plan		Public Employees Police and Fire Plan		Public Employees Correctional Plan	
	Discount Rate	Net Pension Liability	Discount Rate	Net Pension Liability	Discount Rate	Net Pension Liability
1% Decrease	6.50%	\$ 18,371,893	6.50%	\$ 3,814,002	4.96%	\$ 2,207,336
Current	7.50	11,844,630	7.50	2,025,178	5.96	1,339,503
1% Increase	8.50	6,500,869	8.50	548,406	6.96	662,150

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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5. Pension Plans

A. Defined Benefit Pension Plans (Continued)

9. Pension Plan Fiduciary Net Position

Detailed information about the pension plan's fiduciary net position is available in a separately issued PERA financial report that includes financial statements and required supplementary information. That report may be obtained on the internet at [www.mnpera.org](http://www.mnpera.org); by writing to PERA at 60 Empire Drive, Suite 200, St. Paul, Minnesota 55103-2088; or by calling 651-296-7460 or 1-800-652-9026.

B. Defined Contribution Pension Plan

Five Commissioners of McLeod County are covered by the Public Employees Defined Contribution Plan, a multiple-employer deferred compensation plan administered by PERA. The plan is established and administered in accordance with Minn. Stat. ch. 353D, which may be amended by the state legislature. The plan is a tax qualified plan under Section 401(a) of the Internal Revenue Code, and all contributions by or on behalf of employees are tax deferred until time of withdrawal.

Plan benefits depend solely on amounts contributed to the plan plus investment earnings, less administrative expenses. For those qualified personnel who elect to participate, Minn. Stat. § 353D.03 specifies plan provisions, including the employee and employer contribution rates. An eligible elected official who decides to participate contributes 5.00 percent of salary, which is matched by the employer. Employee and employer contributions are combined and used to purchase shares in one or more of the seven accounts of the Minnesota Supplemental Investment Fund. For administering the plan, PERA receives 2.00 percent of employer contributions and 0.25 percent of the assets in each member account annually.

Total contributions by dollar amount and percentage of covered payroll made by the County during the year ended December 31, 2017, were:

	<u>Employee</u>	<u>Employer</u>
Contribution amount	\$ 9,069	\$ 9,069
Percentage of covered payroll	5%	5%

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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6. Other Postemployment Benefits (OPEB)

A. Plan Description

The County provides a defined benefit health care plan to eligible retirees and their spouses. The plan offers medical, dental, and life coverage. Medical coverage is administered by Medica. Dental coverage is administered through the Midwest Dental Plan. Minnesota Life is the life insurance provider. The County is self-insured for medical and dental coverage. Retirees pay 100 percent of the blended active/retiree premium rate, in accordance with Minn. Stat. § 471.61, subd. 2b. It is the County's policy to periodically review its medical, dental, and life insurance coverage in order to provide the most favorable benefits and premiums for County employees and retirees.

B. Funding Policy

Retirees and their spouses contribute to the health care plan at the same rate as County employees. This results in the retirees receiving an implicit rate subsidy. Contribution requirements are established by the County based on contract terms with Medica, Midwest Dental, and Minnesota Life. The required contributions are based on projected pay-as-you-go financing requirements. For fiscal year 2017, the County contributed \$46,369 to the plan. As of January 1, 2017, there were four retirees receiving health benefits from the County's health plan.

The OPEB liability is liquidated through the General Fund and the Road and Bridge, Human Services, and Solid Waste Special Revenue Funds.

C. Annual OPEB Cost and Net OPEB Obligation

The County's annual OPEB cost (expense) is calculated based on the annual required contribution (ARC) of the County, an amount actuarially determined in accordance with the parameters of GASB Statement 45. The ARC represents a level of funding that, if paid on an ongoing basis, is projected to cover normal cost each year and amortize any unfunded actuarial accrued liabilities over a period not to exceed 30 years. The following table shows the components of the County's annual OPEB cost for the year, the amount actually contributed to the plan, and changes in the County's net OPEB obligation to the plan.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

6. Other Postemployment Benefits (OPEB)

C. Annual OPEB Cost and Net OPEB Obligation (Continued)

ARC	\$	211,031
Interest on net OPEB obligation		39,458
Adjustment to ARC		<u>(61,019)</u>
Annual OPEB cost	\$	189,470
Contributions made		<u>(46,369)</u>
Increase in net OPEB obligation	\$	143,101
Net OPEB Obligation - Beginning of Year		<u>1,125,249</u>
Net OPEB Obligation - End of Year	\$	<u>1,268,350</u>

The County's annual OPEB cost; the percentage of annual OPEB cost contributed to the plan; and the net OPEB obligation for 2015, and 2016, and 2017 were as follows:

Fiscal Year Ended	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
December 31, 2015	\$ 189,491	31.64%	\$ 963,785
December 31, 2016	205,408	21.39	1,125,249
December 31, 2017	189,470	24.47	1,268,350

D. Funded Status and Funding Progress

As of January 1, 2016, the most recent actuarial valuation date, the County had no assets deposited to fund the plan. The actuarial accrued liability for benefits was \$1,412,728, and the actuarial value of assets was zero, resulting in an unfunded actuarial accrued liability (UAAL) of \$1,412,728. The covered payroll (annual payroll of active employees covered by the plan) was \$13,468,071, and the ratio of the UAAL to the covered payroll was 10.5 percent.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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6. Other Postemployment Benefits (OPEB)

D. Funded Status and Funding Progress (Continued)

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Amounts determined regarding the funded status of the plan and the ARC of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The Schedule of Funding Progress - Other Postemployment Benefits, presented as required supplementary information following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liabilities for benefits.

E. Actuarial Methods and Assumptions

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and the plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point.

The actuarial methods and assumptions used include techniques designed to reduce the effects of short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

For January 1, 2016, the actuarial valuation date, the projected unit credit cost method was used. The actuarial assumptions included a 3.5 percent discount rate, which is based on the investment yield expected to finance benefits. The County currently does not plan to prefund for this benefit. At the actuarial valuation date, the annual health care cost trend rate was calculated to be 6.75 percent initially, reduced incrementally over seven years to an ultimate rate of 5.0 percent. The UAAL is being amortized as a level dollar amount on a closed basis. The remaining amortization period at January 1, 2017, was 21 to 29 years, depending on base type.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items

A. Secondary Liability for Bonds

The Essential Function Housing Development Revenue Bond of 1996 was issued by the Housing and Redevelopment Authority of McLeod County (HRA) for \$1,200,000. McLeod County is secondarily liable for up to \$120,000 if the HRA would fail to pay.

The Essential Function Housing Development Revenue Bond of 1997 was issued by the HRA for \$1,200,000. McLeod County is secondarily liable for up to \$120,000 if the HRA would fail to pay.

The Essential Function Housing Development Revenue Bond of 1999 was issued by the HRA for \$1,119,000. McLeod County is secondarily liable for up to \$75,000 each calendar year if the HRA would fail to pay.

The Essential Function Housing Development Revenue Bond of 2001 was issued by the HRA for \$1,235,000. McLeod County is secondarily liable for up to \$75,000 in the aggregate.

B. Contingent Liabilities

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of the expenditures that may be disallowed by the grantor cannot be determined at this time, although the County expects such amounts, if any, to be immaterial.

The County is a defendant in various lawsuits. Although the outcome of these lawsuits is not presently determinable, in the opinion of the County Attorney, the resolution of these matters will not have a material adverse effect on the financial condition of the government.



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items (Continued)

C. Conduit Debt Obligation

The County has issued Commercial Development Revenue Bonds (Southwest Initiative Foundation) for the purpose of financing all or a portion of the costs of acquisition of land and the construction of an administration building. The bonds are secured by the financed property and are payable solely from the revenue of the project. The bonds do not constitute a charge, lien, or encumbrance, legal or equitable, upon any property or funds of the County, nor is the County subject to any liability thereon. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements. The amount of outstanding principal was \$1,508,010 as of June 30, 2017.

D. Joint Ventures

Southwestern Minnesota Adult Mental Health Consortium Board

In November 1997, the Southwestern Minnesota Adult Mental Health Consortium Board was created under the authority of Minn. Stat. § 471.59. Presently its members include Big Stone, Chippewa, Cottonwood, Jackson, Kandiyohi, Lac qui Parle, McLeod, Meeker, Nobles, Renville, Swift, and Yellow Medicine Counties; and Southwest Health and Human Services, representing Lincoln, Lyon, Murray, Pipestone, Redwood, and Rock Counties. The Board is headquartered in Windom, Minnesota. Des Moines Valley Health and Human Services (DVHHS) acts a fiscal agent.

The Board takes actions and enters into such agreements as necessary to plan and develop within the Southwestern Minnesota Adult Mental Health Consortium Board's geographic jurisdiction, a system of care that serves the needs of adults with serious and persistent mental illness. The governing board is composed of one Board member from each of the participating counties. Financing is provided by state proceeds or appropriations for the development of the system of care.

A complete financial report of the Southwestern Minnesota Adult Mental Health Consortium Board can be obtained by contacting DVHHS at 11 Fourth Street, Windom, Minnesota 56111.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items

D. Joint Ventures (Continued)

Meeker-McLeod-Sibley Community Health Services Board

The Meeker-McLeod-Sibley Community Health Services Board was established pursuant to Minn. Stat. §§ 145A.09 to 145A.14, Minn. Stat. § 471.59, and a joint powers agreement, effective April 19, 1990. The Community Health Services Board consists of 6 members, 2 each from Meeker, McLeod, and Sibley Counties. The primary function of the joint venture is to provide health services and to promote efficiency and economy in the delivery of health services. The joint venture is financed primarily from state and federal grants. McLeod County is the fiscal agent.

Current financial statements are available at the McLeod County Administrator's Office, 830 - 11th Street East, Glencoe, Minnesota 55336.

Pioneerland Regional Library System

McLeod County, along with 32 cities and 9 other counties, participates in the Pioneerland Library System in order to provide efficient and improved regional library service. The Pioneerland Library System is governed by the Pioneerland Library System Board composed of 35 members appointed by member cities and counties. During the year McLeod County contributed \$196,217 to the System.

Separate financial information can be obtained from Pioneerland Regional Library System, 410 - 5th Street Southwest, Willmar, Minnesota 56201.

Southwest Metro Drug Task Force

The Southwest Metro Drug Task Force was established in 2000 under the authority of the Joint Powers Act, pursuant to Minn. Stat. § 471.59, and includes Carver, McLeod, and Scott Counties, and the Cities of Chanhassen, Chaska, Hutchinson, Minnetrista, Mound, Shakopee, South Lake Minnetonka, and West Hennepin. The Drug Task Force's objectives are to detect, investigate, and apprehend controlled substance offenders in the three-county area.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items

D. Joint Ventures

Southwest Metro Drug Task Force (Continued)

Control of the Drug Task Force is vested in the Southwest Metro Drug Task Force Executive Committee. The Executive Committee consists of one designated official from each of the three counties and eight cities. In the event of dissolution of the Drug Task Force, the remaining net position will be distributed among the agencies based on their level of participation. However, if only one agency terminates the agreement and the Drug Task Force continues, all equipment will remain with the Drug Task Force.

Financing is provided by grants, forfeiture money, and appropriations from members. Complete financial information can be obtained from Mark Williams, Southwest Metro Drug Force Commander, 600 East 4th Street, Chaska, Minnesota 55318.

PrimeWest Rural Minnesota Health Care Access Initiative

In December 1998, McLeod County became a member of the PrimeWest Central County-Based Purchasing Initiative Joint Powers Board (since renamed PrimeWest Rural Minnesota Health Care Access Initiative) with Big Stone, Douglas, Grant, Meeker, Pipestone, Pope, Renville, Stevens, and Traverse Counties, under the authority of Minn. Stat. § 471.59. Beltrami, Clearwater, and Hubbard Counties were later added to the PrimeWest Rural Health Care Access Initiative. Pipestone County has since joined Southwest Health and Human Services for public health and human services functions. The partnership is organized to directly purchase health care services for county residents who are eligible for Medical Assistance and General Assistance Medical Care as authorized by Minn. Stat. § 256B.692. County-based purchasing is the local control alternative favored for improved coordination of services to prepaid Medical Assistance programs in complying with Minnesota Department of Health requirements as set forth in Minn. Stat. chs. 62D and 62N.

Control of the PrimeWest Rural Health Care Access Initiative is vested in a Joint Powers Board, composed of two Commissioners from each member county (one active and one alternate). Each member of the Joint Powers Board is appointed by the County Commissioners of the county he or she represents.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items

D. Joint Ventures

PrimeWest Rural Minnesota Health Care Access Initiative (Continued)

In the event of termination of the joint powers agreement, all assets owned pursuant to this agreement shall be sold, and the proceeds, together with monies on hand, will be distributed to the current members based on their proportional share of each member's county-based purchasing eligible population.

Douglas County acts as fiscal agent for the PrimeWest Rural Health Care Access Initiative and reports the cash transactions as an investment trust fund on its financial statements. Financing is provided by Medical Assistance and General Assistance Medical Care payments from the Minnesota Department of Human Services.

Complete financial information can be obtained from its administrative office at PrimeWest Rural Health Care Access Initiative, 3905 Dakota Street, Alexandria, Minnesota 56308.

Crow River Joint Powers Agreement

In April 1999, the County entered into a joint powers agreement with Carver, Hennepin, Kandiyohi, Meeker, Pope, Renville, Sibley, Stearns, and Wright Counties creating the Crow River Joint Powers Agreement. The Agreement is authorized by Minn. Stat. §§ 103B.311 and 103B.315. The Prairie County Resource Conservation and Development Council is the fiscal agent for this Joint Powers Agreement.

The Board of Directors meets at least two times per year, or more often if needed, at the location to be set by the chair of the Joint Powers Board. The purpose of this Agreement is the joint exercise of powers by the member counties to promote the orderly water quality improvement and management of the Crow River Watershed through information sharing, education, coordination, and related support to the member counties by assisting in the implementation and goal achievement of comprehensive water plans.

The governing board is composed of one Board member from each of the participating counties. Financing is provided by state proceeds. Current financial statements are not available.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items

D. Joint Ventures (Continued)

Putting All Communities Together for Families Collaborative

Putting All Communities Together for Families Collaborative (PACT) was established in 1996 by a joint powers agreement among Kandiyohi, Meeker, Renville, and Yellow Medicine Counties. Effective January 1, 2011, an additional joint powers agreement was entered into to add McLeod County as a fifth county partner to PACT. As a result, the name was changed from PACT 4 Families Collaborative to PACT for Families Collaborative. The joint powers agreements were established to provide coordinated services to children and families. McLeod County has no operational or financial control over the Collaborative.

A county may withdraw from PACT by giving a 30-day written notice to PACT; however, the contribution will remain in the integrated fund for the implementation period. In the event of termination, any property acquired as a result of the agreement and any surplus monies on hand shall be distributed to the parties of this agreement in proportion to their contributions.

Management of PACT is vested in an Executive Board composed of nine members representing all counties. The Board includes an administrative representative of social services, public health services, community corrections, school districts, two parents (one parent of a child diagnosed with a serious emotional disturbance), and three members at large, one of whom is of a mental health background. The Board appoints a fiscal agent to handle and be responsible for safekeeping the funds of PACT.

McLeod County Human Services has acted as fiscal agent for PACT since January 1, 2016.

Trailblazer Transit Board

McLeod County entered into a joint powers agreement with Sibley County, creating and operating the Trailblazer Transit Board, pursuant to Minn. Stat. § 471.59 and a joint powers agreement, effective June 8, 1999. Management of the Transit Board is vested in the Joint Powers Board consisting of three members appointed by McLeod County and two members appointed by Sibley County from each County Board of Commissioners.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items

D. Joint Ventures

Trailblazer Transit Board (Continued)

The primary purpose of the Transit Board is to provide centralized planning and implementation of needed public transit services.

Financing is primarily provided from state and federal grants. Member counties are committed to providing the local match necessary to meet the requirements for state and federal funding. In 2017, McLeod County made no contributions.

Current financial statements can be obtained with a one-day notice from the administrative office at Trailblazer Transit, Gary Ludwig, Director, 207 - 11th Street West, Glencoe, Minnesota 55336.

Supporting Hands Nurse Family Partnership Board

The Supporting Hands Nurse Family Partnership Board was established pursuant to Minn. Stat. §§ 145A.17 and 471.59 and a joint powers agreement, effective May 31, 2007. The Board is comprised of one representative from each county to the agreement. The counties in the agreement are Big Stone, Chippewa, Douglas, Grant, La qui Parle, Lincoln, Lyon, McLeod, Meeker, Murray, Pipestone, Pope, Redwood, Renville, Stevens, Swift, Traverse, and Yellow Medicine. Southwest Health and Human Services represents Lincoln, Lyon, Murray, Pipestone, Redwood, and Rock County in this agreement. The purpose of this agreement is to organize, govern, plan, and administer a multi-county based nurse family partnership program specifically within the jurisdictional boundaries of the counties involved.

The governing board is composed of one Board member from each of the participating counties. Each participating county will contribute to the budget of the Supporting Hands Nurse Family Partnership. In 2017, McLeod County contributed \$90,104 to the Partnership.

Renville County acts as fiscal agent for Supporting Hands Nurse Family Partnership Board. A complete financial report of the Board can be obtained from Renville County at Renville County Administrator's Office, Renville County Government Services Center, 105 South 5th Street, Suite 315, Olivia, Minnesota 56277.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items

D. Joint Ventures (Continued)

Central Minnesota Jobs and Training Services, Inc.

Central Minnesota Jobs and Training Services, Inc. (CMJTS) is a nonprofit employment and training agency and a partner in the Minnesota WorkForce Center System. CMJTS is a joint venture established pursuant to Minn. Stat. ch. 268 and § 471.59, consisting of 11 counties in Central Minnesota, including Chisago, Isanti, Kanabec, Kandiyohi, McLeod, Meeker, Mille Lacs, Pine, Renville, Sherburne, and Wright Counties and is also a partner of Workforce Service Area 5.

CMJTS's mission is to match job seekers, youth, businesses, and those seeking training with the resources available to them. Funding is to be provided through block grants from the U.S. Department of Labor. One County Commissioner from each participating county is appointed to the CMJTS.

McLeod, Sibley, Trailblazer Joint Self-Insurance Pool

The McLeod, Sibley, Trailblazer Joint Self-Insurance Pool was established in 2016 under the authority of Minn. Stat. § 471.59. The purpose of this Pool is to provide for the reciprocal assumption of risk among the members with respect to the provision of health benefits to each member's eligible current and former employees and their qualified dependents.

The governing board is composed of one Board member from each of the participating entities. The Pool is financed primarily by premiums from participants. Sibley County is the fiscal agent. Current financial statements are available from the Sibley County Treasurer's Office.

E. Jointly-Governed Organizations

Minnesota Counties Computer Cooperative

Under Minnesota Joint Powers Law, Minn. Stat. § 471.59, Minnesota counties have created Minnesota Counties Computer Cooperative (MCCC) to jointly provide for the establishment, operation, and maintenance of data processing systems, facilities, and management information systems. During the year, McLeod County expended \$137,894 to the MCCC.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items

E. Jointly-Governed Organizations (Continued)

Minnesota Rural Counties Caucus

The Minnesota Rural Counties Caucus was established in 1997 and includes Aitkin, Becker, Beltrami, Big Stone, Clay, Clearwater, Cottonwood, Douglas, Grant, Itasca, Kittson, Koochiching, Lake of the Woods, Mahnomen, Marshall, McLeod, Mille Lacs, Morrison, Norman, Pennington, Polk, Pope, Red Lake, Renville, Roseau, Stevens, Todd, Traverse, Wadena, Watonwan, and Wilkin Counties. Control of the Caucus is vested in the Minnesota Rural Counties Caucus Executive Committee, which is composed of twelve appointees, each with an alternate, who are appointed annually by each respective County Board they represent. Each County also appoints a delegate and alternate to the Board of Directors. The County's responsibility does not extend beyond making these appointments.

South Central Minnesota Emergency Communications Board

The South Central Emergency Communications Board, formerly the South Central Minnesota Regional Radio Board, was established pursuant to Minn. Stat. §§ 471.59 and 403.39 and a joint powers agreement effective May 27, 2008. It is comprised of Blue Earth, Brown, Faribault, Le Sueur, Martin, McLeod, Nicollet, Sibley, Waseca, and Watonwan Counties, and the Cities of Hutchinson and Mankato. The primary function of the joint venture is to provide regional administration of enhancements to the Statewide Public Safety Radio and Communication System for the Allied Radio Matrix for Emergency Response (ARMER) owned and operated by the State of Minnesota and to enhance and improve interoperable public safety communications.

The Board consists of one County Commissioner from each county included in the agreement, one City Council member from each city included in the agreement, a member of the South Central Minnesota Regional Advisory Committee, a member of the South Central Minnesota Regional Radio System User Committee, and a member of the Owners and Operators Committee.

Blue Earth County acts as the fiscal agent for the Board. During 2017, McLeod County did not contribute to the Board. The Chair of the Board is Kip Bruender, and the address is P. O. Box 8608, Mankato, Minnesota 56002-8608.



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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7. Summary of Significant Contingencies and Other Items (Continued)

F. Tax Abatements - Pay-As-You-Go Tax Increment

McLeod County has not entered into any property tax abatement agreements under Minnesota Statute 469.1813 with local businesses (which meets the criteria for disclosure under Governmental Accounting Standards Board (GASB) Statement No. 77). Under this statute, the County may grant property tax abatements not to exceed (1) 10% of the net tax capacity of the political subdivision for the taxes payable year with which the abatement applies, or (2) \$200,000, whichever is greater for the purpose of attracting or retaining business within their jurisdictions. The abatements may be granted to any business located within or promises to relocate to the County.

The Cities of Glencoe, Hutchinson, and Winsted in McLeod County have entered into tax increment financing agreements (which meet the criteria for disclosure under GASB No. 77, Tax Abatement Disclosures). The City's authority to enter into these agreements comes from Minnesota Statute 469 for the purpose of encouraging private development, redevelopment, renovation and renewal, growth in low-to-moderate income housing, and economic development within a City. During 2017, there were 14 pay-as-you-go notes within the County. The tax increment collections during 2017 associated with these notes totaled \$560,486. The County's portion of the captured tax capacity and related property taxes was approximately 30%, which is approximately \$168,146.

8. Housing and Redevelopment Authority - Discretely Presented Component Unit Disclosures

A. Summary of Significant Accounting Policies

The Housing and Redevelopment Authority (HRA) was created under the laws of the State of Minnesota and serves McLeod County. The purpose of the HRA is to administer the public housing programs authorized by the United States Housing Act of 1937, as amended. These programs are subsidized by the Federal Government through the U.S. Department of Housing and Urban Development (HUD). The HRA provides assistance grants to eligible families of the Section 8 Housing Choice Vouchers Program. Also, the HRA operates 18 four-plex rental units in McLeod County for families with moderate income.

The accounting policies of the HRA conform to accounting principles generally accepted in the United States of America as applicable to governmental units.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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8. Housing and Redevelopment Authority - Discretely Presented Component Unit Disclosures

A. Summary of Significant Accounting Policies (Continued)

Property and Equipment

Property and equipment are stated at historical or estimated historical cost and are depreciated using the straight-line method over their estimated useful lives ranging from 6 to 40 years.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

B. Cash and Investments

The HRA's cash and investments at June 30, 2017, are summarized as follows:

Cash on deposit	
Restricted	\$ 28,053
Unrestricted	<u>125,411</u>
Total cash on deposit	\$ 153,464
Certificates of deposit, due within one year	
Restricted	<u>33,602</u>
Total Cash and Investments	<u><u>\$ 187,066</u></u>

Deposits

In accordance with Minnesota statutes, the HRA maintains deposits at depository banks authorized by the HRA Board. All such depositories are federally insured. The entire bank balance throughout the year was covered by federal depository insurance or by collateral held by the HRA's agent in the HRA's name.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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8. Housing and Redevelopment Authority - Discretely Presented Component Unit Disclosures

B. Cash and Investments

Deposits (Continued)

The carrying amount of the HRA's deposits with financial institutions was \$187,066 as of June 30, 2017. The bank balance was \$197,777 as of June 30, 2017, which was insured by the FDIC.

Minnesota statutes require that all HRA deposits be protected by insurance, surety bond, or collateral and that securities pledged as collateral be legal instruments and be held in safekeeping in a restricted account at the Federal Reserve Bank or in a financial institution other than that furnishing the collateral. The market value of collateral pledged must generally exceed deposits not covered by insurance or bonds by at least ten percent. The HRA was in compliance with these Minnesota statutes at all times during the year ended June 30, 2017.

Investments

The HRA is authorized to invest available funds as described in Minn. Stat. ch. 118A. The following types of investments are allowed by Minnesota statutes:

- direct obligations or obligations guaranteed by the United States or its agencies;
- shares of registered investment companies through a mutual fund provided the mutual fund receives certain ratings depending on its investments;
- general obligations of the State of Minnesota or any of its municipalities and other state and local government obligations as listed in Minnesota statutes;
- bankers' acceptances of United States banks;
- commercial paper issued by United States corporations or their Canadian subsidiaries that is of the highest quality and matures in 270 days or less; and
- repurchase agreements, securities lending agreements, joint powers in investment trusts and guaranteed investment contracts, with certain restrictions.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

8. Housing and Redevelopment Authority - Discretely Presented Component Unit Disclosures  
(Continued)

C. Property and Equipment

The following is a summary of property and equipment transactions:

	<u>June 30, 2016</u>	<u>Additions</u>	<u>Disposals</u>	<u>June 30, 2017</u>
Land	\$ 197,000	\$ -	\$ -	\$ 197,000
Site improvements	213,232	-	-	213,232
Buildings	4,352,901	34,475	59,764	4,327,612
Appliances	126,286	2,245	79,660	48,871
<b>Total</b>	<b>\$ 4,889,419</b>	<b>\$ 36,720</b>	<b>\$ 139,424</b>	<b>\$ 4,786,715</b>
Accumulated depreciation	2,157,808	118,616	139,422	2,137,002
<b>Totals</b>	<b>\$ 2,731,611</b>	<b>\$ 155,336</b>	<b>\$ 278,846</b>	<b>\$ 2,649,713</b>

D. Long-Term Debt Payable

The following is a summary of long-term debt transactions for the year ended June 30, 2017:

	<u>2016</u>	<u>Issued</u>	<u>Payments</u>	<u>2017</u>
Essential Function Housing Development Bond of 1996	\$ 673,534	\$ -	\$ 47,973	\$ 625,561
Essential Function Housing Development Bond of 1997	701,352	-	46,877	654,475
Essential Function Housing Development Bond of 1999	726,031	-	39,368	686,663
Essential Function Housing Development Bond of 2001	867,114	-	38,605	828,509
Assessments payable	4,487	-	(103)	4,590
<b>Totals</b>	<b>\$ 2,972,518</b>	<b>\$ -</b>	<b>\$ 172,720</b>	<b>\$ 2,799,798</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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8. Housing and Redevelopment Authority - Discretely Presented Component Unit Disclosures

D. Long-Term Debt Payable (Continued)

The Essential Function Housing Development Revenue Bond of 1996 matures on September 1, 2027. The bond currently bears an interest rate of 4.1 percent per annum. The rate is renegotiated according to the market interest rate and is thereafter adjustable periodically over the life of the bond. Principal and interest are payable monthly. The bond is secured by all real and personal property as well as by all revenues of the housing project. If the net revenues from operations are insufficient to meet the bond obligations, the HRA may request funds from the McLeod County General Fund by ordering a County-wide tax levy not to exceed \$120,000. The HRA agrees to repay the funds to McLeod County from any subsequent excess cash flows.

The Essential Function Housing Development Revenue Bond of 1997 matures on April 1, 2028. The bond currently bears an interest rate of 5.0 percent per annum. The rate is renegotiated according to the market interest rate and is thereafter adjustable periodically over the life of the bond. Principal and interest are payable monthly. The bond is secured by all real and personal property as well as by all revenues of the housing project. If the net revenues from operations are insufficient to meet the bond obligations, the HRA may request funds from the McLeod County General Fund by ordering a County-wide tax levy not to exceed \$120,000. The HRA agrees to repay the funds to McLeod County from any subsequent excess cash flows.

The Essential Function Housing Development Revenue Bond of 1999 matures on May 1, 2030. The bond bears an interest rate of 5.0 percent per annum. The rate is renegotiated according to the market interest rate and is thereafter adjustable periodically over the life of the bond. Principal and interest are payable monthly. The bond is secured by all real and personal property as well as by all revenues of the housing project. If the net revenues from operations are insufficient to meet the bond obligations, the HRA may request funds from the McLeod County General Fund by ordering a County-wide tax levy not to exceed \$75,000 each calendar year. The HRA agrees to repay the funds to McLeod County after bond obligations have been fulfilled.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

8. Housing and Redevelopment Authority - Discretely Presented Component Unit Disclosures

D. Long-Term Debt Payable (Continued)

The Essential Function Housing Development Revenue Bond of 2001 matures on June 1, 2031. The bond bears an interest rate of 5.0 percent per annum payable monthly; the interest rate shall be adjusted periodically over the life of the bond. The bond is secured by all real and personal property as well as by all revenues of the housing project. If the net revenues from operations are insufficient to meet the bond obligations, the HRA may request funds from the McLeod County General Fund by ordering a County-wide tax levy not to exceed \$75,000 each calendar year. The HRA agrees to repay the funds to McLeod County after bond obligations have been fulfilled.

The assessment is payable to the City of Brownton for street upgrades. The debt matures October 15, 2026, and bears interest at the rate of 7.5 percent. Payments of \$360, including principal and interest, are payable semi-annually beginning May 15, 2007.

The estimated debt service requirements as of June 30, 2017, are as follows:

<u>Years Ending</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2018	\$ 182,023	\$ 118,802	\$ 300,825
2019	190,021	110,804	300,825
2020	198,375	102,452	300,827
2021	207,097	93,729	300,826
2022	819,963	84,618	904,581
2023-2027	943,282	154,653	1,097,935
2028-2030	259,037	12,424	271,461
Totals	<u>\$ 2,799,798</u>	<u>\$ 677,482</u>	<u>\$ 3,477,280</u>

E. Risk Management

The HRA is insured by commercial property and liability insurance. There have been no significant reductions in coverage. There have been no settlements in excess of the HRA's insurance coverage in any of the immediately preceding three years.

**REQUIRED SUPPLEMENTARY INFORMATION**

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT A-1**

**BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Taxes	\$ 12,109,427	\$ 12,109,427	\$ 11,792,098	\$ (317,329)
Special assessments	220,744	220,744	190,374	(30,370)
Licenses and permits	71,855	71,855	91,105	19,250
Intergovernmental	3,002,803	3,002,803	3,229,439	226,636
Charges for services	1,820,912	1,820,912	1,971,612	150,700
Fines and forfeits	21,200	21,200	33,580	12,380
Gifts and contributions	18,000	18,000	10,103	(7,897)
Investment earnings	100,822	100,822	218,528	117,706
Miscellaneous	682,646	682,646	624,354	(58,292)
<b>Total Revenues</b>	<b>\$ 18,048,409</b>	<b>\$ 18,048,409</b>	<b>\$ 18,161,193</b>	<b>\$ 112,784</b>
<b>Expenditures</b>				
<b>Current</b>				
<b>General government</b>				
Commissioners	\$ 328,944	\$ 333,081	\$ 341,036	\$ (7,955)
County-wide	539,900	539,900	786,106	(246,206)
Courts	144,100	144,100	208,056	(63,956)
Law library	14,500	14,500	9,875	4,625
County administrator	449,705	501,430	390,576	110,854
County auditor-treasurer	768,413	918,141	827,558	90,583
County assessor	417,141	446,248	422,631	23,617
Elections	89,802	92,256	40,342	51,914
Data processing	949,688	1,038,339	894,197	144,142
Central services	227,900	227,900	188,899	39,001
Attorney	637,549	666,583	624,151	42,432
Recorder	526,251	564,346	492,417	71,929
Planning and zoning	245,795	254,770	234,378	20,392
Buildings	813,352	813,164	620,718	192,446
County insurance	206,546	206,546	174,960	31,586
Veterans service officer	187,629	207,511	190,745	16,766
Fairgrounds	275,650	301,187	259,984	41,203
Safety	5,550	5,550	4,424	1,126
Other general government	322,568	322,568	2,308,711	(1,986,143)
<b>Total general government</b>	<b>\$ 7,150,983</b>	<b>\$ 7,598,120</b>	<b>\$ 9,019,764</b>	<b>\$ (1,421,644)</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT A-1  
(Continued)**

**BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>Expenditures</b>				
<b>Current (Continued)</b>				
<b>Public safety</b>				
Sheriff	\$ 3,893,958	\$ 4,043,969	\$ 3,684,295	\$ 359,674
Inmate account	8,500	8,500	4,219	4,281
Probation officer	375,435	382,596	348,914	33,682
County jail	2,229,430	2,216,455	2,017,137	199,318
Juvenile detention	2,500	2,500	2,580	(80)
Sheriff posse	37,100	37,100	25,723	11,377
Mounted posse	1,000	1,000	-	1,000
Emergency services	129,369	136,251	126,937	9,314
<b>Total public safety</b>	<b>\$ 6,677,292</b>	<b>\$ 6,828,371</b>	<b>\$ 6,209,805</b>	<b>\$ 618,566</b>
<b>Health</b>				
Nursing service	<b>\$ 2,850,112</b>	<b>\$ 2,825,448</b>	<b>\$ 2,660,869</b>	<b>\$ 164,579</b>
<b>Culture and recreation</b>				
Historical society	\$ 85,000	\$ 85,000	\$ 79,263	\$ 5,737
Regional library	196,217	196,217	196,217	-
Other	40,297	40,297	39,397	900
Parks	352,561	370,670	347,030	23,640
Snowmobile trail grant	44,640	44,640	41,056	3,584
<b>Total culture and recreation</b>	<b>\$ 718,715</b>	<b>\$ 736,824</b>	<b>\$ 702,963</b>	<b>\$ 33,861</b>
<b>Conservation of natural resources</b>				
Soil and water conservation	\$ 82,750	\$ 82,750	\$ 82,750	\$ -
County extension	280,536	276,289	259,895	16,394
Agriculture ditch inspector	20,086	22,994	15,424	7,570
Water planning	20,746	20,746	20,038	708
Wetland	27,894	27,894	18,226	9,668
Shoreland	5,976	5,976	6,036	(60)
Feedlot	54,547	54,547	58,578	(4,031)
Environmental services	142,609	112,897	72,240	40,657
Other	18,600	18,600	20,912	(2,312)
Ag programming	4,000	4,000	-	4,000
Septic loans	100,000	100,000	151,631	(51,631)
Aquatic invasive species	20,500	20,500	24,625	(4,125)
<b>Total conservation of natural resources</b>	<b>\$ 778,244</b>	<b>\$ 747,193</b>	<b>\$ 730,355</b>	<b>\$ 16,838</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT A-1  
(Continued)**

**BUDGETARY COMPARISON SCHEDULE  
GENERAL FUND  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
<b>Expenditures</b>				
<b>Current (Continued)</b>				
<b>Economic development</b>				
Housing and Redevelopment Authority	\$ 14,296	\$ 14,296	\$ 8,761	\$ 5,535
<b>Capital Outlay</b>				
Public safety	\$ -	\$ -	\$ 1,131,350	\$ (1,131,350)
<b>Debt service</b>				
Principal	\$ 195,575	\$ 195,575	\$ 177,937	\$ 17,638
Interest	25,169	25,169	22,225	2,944
<b>Total debt service</b>	\$ 220,744	\$ 220,744	\$ 200,162	\$ 20,582
<b>Total Expenditures</b>	\$ 18,410,386	\$ 18,970,996	\$ 20,664,029	\$ (1,693,033)
<b>Excess of Revenues Over (Under) Expenditures</b>	\$ (361,977)	\$ (922,587)	\$ (2,502,836)	\$ (1,580,249)
<b>Other Financing Sources (Uses)</b>				
Transfers in	\$ 520,000	\$ 520,000	\$ -	\$ (520,000)
Loan issued	100,000	100,000	169,279	69,279
Proceeds from the sale of capital assets	5,000	5,000	21,638	16,638
<b>Total Other Financing Sources (Uses)</b>	\$ 625,000	\$ 625,000	\$ 190,917	\$ (434,083)
<b>Net Change in Fund Balance</b>	\$ 263,023	\$ (297,587)	\$ (2,311,919)	\$ (2,014,332)
<b>Fund Balance - January 1</b>	22,893,968	22,893,968	22,893,968	-
<b>Increase (decrease) in inventories</b>	-	-	(1,453)	(1,453)
<b>Fund Balance - December 31</b>	\$ 23,156,991	\$ 22,596,381	\$ 20,580,596	\$ (2,015,785)

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT A-2*

**BUDGETARY COMPARISON SCHEDULE  
ROAD AND BRIDGE SPECIAL REVENUE FUND  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Taxes	\$ 3,665,097	\$ 3,665,097	\$ 3,578,676	\$ (86,421)
Licenses and permits	12,000	12,000	12,545	545
Intergovernmental	6,182,556	6,182,556	6,894,300	711,744
Charges for services	160,000	160,000	130,950	(29,050)
Miscellaneous	1,000	1,000	1,932	932
<b>Total Revenues</b>	<b>\$ 10,020,653</b>	<b>\$ 10,020,653</b>	<b>\$ 10,618,403</b>	<b>\$ 597,750</b>
<b>Expenditures</b>				
<b>Current</b>				
<b>Highways and streets</b>				
Administration	\$ 822,636	\$ 841,366	\$ 738,033	\$ 103,333
GIS	156,644	165,652	160,762	4,890
Maintenance	1,534,006	1,622,182	1,428,624	193,558
Engineering/construction	6,148,611	6,148,611	6,120,304	28,307
Equipment, maintenance, and shop	1,074,167	1,087,560	845,829	241,731
<b>Total highways and streets</b>	<b>\$ 9,736,064</b>	<b>\$ 9,865,371</b>	<b>\$ 9,293,552</b>	<b>\$ 571,819</b>
<b>Intergovernmental</b>				
Highways and streets	269,000	269,000	267,175	1,825
<b>Total Expenditures</b>	<b>\$ 10,005,064</b>	<b>\$ 10,134,371</b>	<b>\$ 9,560,727</b>	<b>\$ 573,644</b>
<b>Excess of Revenues Over (Under)</b>				
<b>Expenditures</b>	<b>\$ 15,589</b>	<b>\$ (113,718)</b>	<b>\$ 1,057,676</b>	<b>\$ 1,171,394</b>
<b>Other Financing Sources (Uses)</b>				
Proceeds from the sale of capital assets	20,000	20,000	24,133	4,133
<b>Net Change in Fund Balance</b>	<b>\$ 35,589</b>	<b>\$ (93,718)</b>	<b>\$ 1,081,809</b>	<b>\$ 1,175,527</b>
<b>Fund Balance - January 1</b>	<b>8,634,799</b>	<b>8,634,799</b>	<b>8,634,799</b>	<b>-</b>
<b>Increase (decrease) in inventories</b>	<b>-</b>	<b>-</b>	<b>3,195</b>	<b>3,195</b>
<b>Fund Balance - December 31</b>	<b>\$ 8,670,388</b>	<b>\$ 8,541,081</b>	<b>\$ 9,719,803</b>	<b>\$ 1,178,722</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT A-3*

**BUDGETARY COMPARISON SCHEDULE  
HUMAN SERVICES SPECIAL REVENUE FUND  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Taxes	\$ 3,914,311	\$ 3,914,311	\$ 3,818,225	\$ (96,086)
Intergovernmental	4,679,596	4,679,596	5,617,800	938,204
Charges for services	650,950	650,950	757,383	106,433
Miscellaneous	193,000	193,000	991,727	798,727
<b>Total Revenues</b>	<b>\$ 9,437,857</b>	<b>\$ 9,437,857</b>	<b>\$ 11,185,135</b>	<b>\$ 1,747,278</b>
<b>Expenditures</b>				
<b>Current</b>				
<b>Human services</b>				
Income maintenance	\$ 2,535,403	\$ 2,556,196	\$ 2,492,344	\$ 63,852
Social services	6,917,361	7,392,209	8,966,681	(1,574,472)
Transit authority	50,000	50,000	163,225	(113,225)
<b>Total Expenditures</b>	<b>\$ 9,502,764</b>	<b>\$ 9,998,405</b>	<b>\$ 11,622,250</b>	<b>\$ (1,623,845)</b>
<b>Net Change in Fund Balance</b>	<b>\$ (64,907)</b>	<b>\$ (560,548)</b>	<b>\$ (437,115)</b>	<b>\$ 123,433</b>
<b>Fund Balance - January 1</b>	<b>6,915,678</b>	<b>6,915,678</b>	<b>6,915,678</b>	<b>-</b>
<b>Fund Balance - December 31</b>	<b>\$ 6,850,771</b>	<b>\$ 6,355,130</b>	<b>\$ 6,478,563</b>	<b>\$ 123,433</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT A-4**

**BUDGETARY COMPARISON SCHEDULE  
SOLID WASTE SPECIAL REVENUE FUND  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Licenses and permits	\$ 6,250	\$ 6,250	\$ 5,970	\$ (280)
Intergovernmental	107,539	107,539	270,463	162,924
Charges for services	2,312,100	2,312,100	2,468,933	156,833
Gifts and contributions	-	-	50,000	50,000
Miscellaneous	72,502	72,502	126,970	54,468
<b>Total Revenues</b>	<b>\$ 2,498,391</b>	<b>\$ 2,498,391</b>	<b>\$ 2,922,336</b>	<b>\$ 423,945</b>
<b>Expenditures</b>				
<b>Current</b>				
<b>Sanitation</b>				
Recycling	3,069,067	3,069,067	2,691,253	377,814
<b>Excess of Revenues Over (Under)</b>				
<b>Expenditures</b>	<b>\$ (570,676)</b>	<b>\$ (570,676)</b>	<b>\$ 231,083</b>	<b>\$ 801,759</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	\$ 1,535,676	\$ 1,535,676	\$ -	\$ (1,535,676)
Transfers out	(2,135,764)	(2,135,764)	(600,088)	1,535,676
<b>Total Other Financing Sources (Uses)</b>	<b>\$ (600,088)</b>	<b>\$ (600,088)</b>	<b>\$ (600,088)</b>	<b>\$ -</b>
<b>Net Change in Fund Balance</b>	<b>\$ (1,170,764)</b>	<b>\$ (1,170,764)</b>	<b>\$ (369,005)</b>	<b>\$ 801,759</b>
<b>Fund Balance - January 1</b>	<b>2,976,474</b>	<b>2,976,474</b>	<b>2,976,474</b>	<b>-</b>
<b>Fund Balance - December 31</b>	<b>\$ 1,805,710</b>	<b>\$ 1,805,710</b>	<b>\$ 2,607,469</b>	<b>\$ 801,759</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT A-5**

**SCHEDULE OF FUNDING PROGRESS - OTHER POSTEMPLOYMENT BENEFITS  
DECEMBER 31, 2017**

<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets (a)</u>	<u>Actuarial Accrued Liability (AAL) (b)</u>	<u>Unfunded Actuarial Accrued Liability (UAAL) (b - a)</u>	<u>Funded Ratio (a/b)</u>	<u>Covered Payroll (c)</u>	<u>UAAL as a Percentage of Covered Payroll ((b - a)/c)</u>
January 1, 2012	\$ -	\$ 1,168,991	\$ 1,168,991	0.00%	\$ 11,730,484	10.0%
January 1, 2014	-	1,517,852	1,517,852	0.00	12,292,932	12.3
January 1, 2016	-	1,412,728	1,412,728	0.00	13,468,071	10.5

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT A-6**

**SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY  
PERA GENERAL EMPLOYEES RETIREMENT PLAN  
DECEMBER 31, 2017**

<b>Measurement Date</b>	<b>Employer's Proportion of the Net Pension Liability (Asset)</b>	<b>Employer's Proportionate Share of the Net Pension Liability (Asset) (a)</b>	<b>State's Proportionate Share of the Net Pension Liability Associated with McLeod County (b)</b>	<b>Employer's Proportionate Share of the Net Pension Liability and the State's Related Share of the Net Pension Liability (Asset) (a + b)</b>	<b>Covered Payroll (c)</b>	<b>Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Covered Payroll (a/c)</b>	<b>Plan Fiduciary Net Position as a Percentage of the Total Pension Liability</b>
2017	0.1855%	\$ 11,844,630	\$ 151,818	\$ 11,996,448	\$ 11,954,653	99.08%	75.90%
2016	0.1907	15,477,661	202,136	15,679,797	11,831,093	130.82	68.91
2015	0.1915	9,925,635	N/A	9,925,635	11,250,920	88.22	78.19

This schedule is intended to show information for ten years. Additional years will be displayed as they become available.  
The measurement date for each year is June 30.  
N/A - Not Applicable



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT A-7*

**SCHEDULE OF CONTRIBUTIONS  
PERA GENERAL EMPLOYEES RETIREMENT PLAN  
DECEMBER 31, 2017**

<b>Year Ending</b>	<b>Statutorily Required Contributions (a)</b>	<b>Actual Contributions in Relation to Statutorily Required Contributions (b)</b>	<b>Contribution (Deficiency) Excess (b - a)</b>	<b>Covered Payroll (c)</b>	<b>Actual Contributions as a Percentage of Covered Payroll (b/c)</b>
2017	\$ 908,763	\$ 908,763	\$ -	\$ 12,116,840	7.50%
2016	897,080	897,080	-	11,961,067	7.50
2015	874,063	874,063	-	11,654,176	7.50

This schedule is intended to show information for ten years. Additional years will be displayed as they become available.  
The County's year-end is December 31.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT A-8*

**SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY  
PERA PUBLIC EMPLOYEES POLICE AND FIRE PLAN  
DECEMBER 31, 2017**

Measurement Date	Employer's Proportion of the Net Pension Liability (Asset)	Employer's Proportionate Share of the Net Pension Liability (Asset) (a)	Covered Payroll (b)	Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Covered Payroll (a/b)	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2017	0.1500%	\$ 2,025,178	\$ 1,544,352	131.13%	85.43%
2016	0.1580	6,340,815	1,518,114	417.68	63.88
2015	0.1610	1,829,337	1,474,333	124.08	86.61

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The measurement date for each year is June 30.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT A-9*

**SCHEDULE OF CONTRIBUTIONS  
PERA PUBLIC EMPLOYEES POLICE AND FIRE PLAN  
DECEMBER 31, 2017**

Year Ending	Statutorily Required Contributions (a)	Actual Contributions in Relation to Statutorily Required Contributions (b)	Contribution (Deficiency) Excess (b - a)	Covered Payroll (c)	Actual Contributions as a Percentage of Covered Payroll (b/c)
2017	\$ 265,884	\$ 265,884	\$ -	\$ 1,641,259	16.20%
2016	242,953	242,953	-	1,499,709	16.20
2015	241,151	241,151	-	1,488,585	16.20

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The County's year-end is December 31.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT A-10*

**SCHEDULE OF PROPORTIONATE SHARE OF NET PENSION LIABILITY  
PERA PUBLIC EMPLOYEES CORRECTIONAL PLAN  
DECEMBER 31, 2017**

Measurement Date	Employer's Proportion of the Net Pension Liability (Asset)	Employer's Proportionate Share of the Net Pension Liability (Asset) (a)	Covered Payroll (b)	Employer's Proportionate Share of the Net Pension Liability (Asset) as a Percentage of Covered Payroll (a/b)	Plan Fiduciary Net Position as a Percentage of the Total Pension Liability
2017	0.4700%	\$ 1,339,503	\$ 929,737	144.07%	67.89%
2016	0.4700	1,716,975	880,368	195.03	58.16
2015	0.4900	75,754	874,521	8.66	96.95

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The measurement date for each year is June 30.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT A-11*

**SCHEDULE OF CONTRIBUTIONS  
PERA PUBLIC EMPLOYEES CORRECTIONAL PLAN  
DECEMBER 31, 2017**

Year Ending	Statutorily Required Contributions (a)	Actual Contributions in Relation to Statutorily Required Contributions (b)	Contribution (Deficiency) Excess (b - a)	Covered Payroll (c)	Actual Contributions as a Percentage of Covered Payroll (b/c)
2017	\$ 84,894	\$ 84,894	\$ -	\$ 970,217	8.75%
2016	78,909	78,909	-	901,819	8.75
2015	75,862	75,862	-	866,990	8.75

This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The County's year-end is December 31.

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION  
FOR THE YEAR ENDED DECEMBER 31, 2017

1. Budgetary Information

Annual budgets are adopted on a basis consistent with generally accepted accounting principles for the General Fund, certain special revenue funds, and the Debt Service Fund. The County Board can amend budgets during the year.

On December 27, 2016, the Board approved the budgets for the General Fund, the Road and Bridge Special Revenue Fund, the Human Services Special Revenue Fund, the Solid Waste Special Revenue Fund, and the Debt Service Fund. A budget is not adopted for the Ditch Special Revenue Fund because it is based on special assessments which cannot be determined. Similarly, the Forfeited Tax Special Revenue Fund is not budgeted due to the fact that financing is based on tax-forfeited properties; therefore, expenditures cannot be determined.

The appropriated budget is prepared by fund, function, and department. The County's department heads may make transfers of appropriations within a department. Transfers of appropriations between departments require approval of the County Board. The legal level of budgetary control (the level at which expenditures may not legally exceed appropriations) is the department level.

2. Excess of Expenditures Over Appropriations

The following funds and departments had expenditures exceeding appropriations for the year ended December 31, 2017:

	<u>Expenditures</u>	<u>Budget</u>	<u>Excess</u>
Major governmental funds			
General Fund			
Current			
General government			
Commissioners	\$ 341,036	\$ 333,081	\$ 7,955
County-wide	786,106	539,900	246,206
Courts	208,056	144,100	63,956
Other general government	2,308,711	322,568	1,986,143

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

2. Excess of Expenditures Over Appropriations (Continued)

	<u>Expenditures</u>	<u>Budget</u>	<u>Excess</u>
Major governmental funds			
General Fund			
Current (Continued)			
Public safety			
Juvenile detention	2,580	2,500	80
Conservation of natural resources			
Shoreland	6,036	5,976	60
Feedlot	58,578	54,547	4,031
Other	20,912	18,600	2,312
Septic loans	151,631	100,000	51,631
Aquatic invasive species	24,625	20,500	4,125
Capital outlay			
Public safety	1,131,350	-	1,131,350
Human Services Special Revenue Fund			
Current			
Human services			
Social services	8,966,681	7,392,209	1,574,472
Transit authority	163,225	50,000	113,225

3. Other Postemployment Benefits - Changes in Significant Actuarial Assumption and Plan Provisions

Actuarial Assumptions

- The health care trend rates were changed to better anticipate short term and long term medical increases.
- The mortality table was updated from RP 2000 Combined Healthy Table projected to 2014 with Scale BB (with Blue Collar adjustment for Police and Fire Personnel) to the RP-2014 White Collar Mortality Tables with MP-2015 Generational Improvement Scale (Blue Collar Tables for Police and Fire Personnel).
- The retirement tables for all employees were updated, as well as the withdrawal table for police and fire employees.
- The discount rate was changed from 4.00 percent to 3.50 percent.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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3. Other Postemployment Benefits - Changes in Significant Actuarial Assumption and Plan Provisions

Actuarial Assumptions (Continued)

- Claim costs were developed by age adjusting the premium information from McLeod County. The resulting claim amount was then blended with the expected claim amount from the previous valuation. As of January 1, 2014, actual claims and enrollment experience was used.

Plan Provisions

- Years of service required for benefit eligibility increased from three to five years.

4. Defined Benefit Pension Plans - Changes in Significant Plan Provision, Actuarial Methods, and Assumptions

The following changes were reflected in the valuation performed on behalf of the Public Employees Retirement Association for the fiscal year June 30:

General Employees Retirement Plan

2017

- The Combined Service Annuity (CSA) loads were changed from 0.8 percent for active members and 60 percent for vested and non-vested deferred members (30 percent for deferred Minneapolis Employees Retirement Fund members). The revised CSA loads are now 0.0 percent for active member liability, 15 percent for vested deferred member liability, and 3.0 percent for non-vested deferred member liability.
- The assumed post-retirement benefit increase rate was changed from 1.0 percent per year for all years to 1.0 percent per year through 2044 and 2.5 percent per year thereafter.
- Minneapolis Employees Retirement Fund plan provisions change the employer supplemental contribution to \$21,000,000 in calendar years 2017 and 2018 and returns to \$31,000,000 through calendar year 2031. The state's required contribution is \$16,000,000 in PERA's fiscal years 2018 and 2019 and returns to \$6,000,000 annually through calendar year 2031.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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4. Defined Benefit Pension Plans - Changes in Significant Plan Provision, Actuarial Methods, and Assumptions

General Employees Retirement Plan (Continued)

2016

- The assumed post-retirement benefit increase rate was changed from 1.00 percent per year through 2035 and 2.50 percent per year thereafter, to 1.00 percent for all future years.
- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was also changed from 7.90 percent to 7.50 percent.
- Other assumptions were changed pursuant to the experience study dated June 30, 2015. The assumed payroll growth and inflation were decreased by 0.25 percent.
- Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.

Public Employees Police and Fire Plan

2017

- The assumed salary increases were changed as recommended in the June 30, 2016, experience study. The net effect is proposed rates that average 0.34 percent lower than the previous rates.
- The assumed rates of retirement were changed, resulting in fewer retirements.
- The CSA load was 30 percent for vested and non-vested, deferred members. The CSA has been changed to 33 percent for vested members and 2.0 percent for non-vested members.
- The base mortality table for healthy annuitants was changed from the RP-2000 fully generational table to the RP-2014 fully generational table (with a base year of 2006), with male rates adjusted by a factor of 0.96. The mortality improvement scale was changed from Scale AA to Scale MP-2016. The base mortality table for disabled annuitants was changed from the RP-2000 disabled mortality table to the mortality table assumed for healthy retirees.



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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4. Defined Benefit Pension Plans - Changes in Significant Plan Provision, Actuarial Methods, and Assumptions

Public Employees Police and Fire Plan

2017 (Continued)

- The assumed termination rates were decreased to 3.0 percent for the first three years of service. Rates beyond the select period of three years were adjusted, resulting in more expected terminations overall.
- The assumed percentage of married female members was decreased from 65 percent to 60 percent.
- The assumed age difference was changed from separate assumptions for male members (wives assumed to be three years younger) and female members (husbands assumed to be four years older) to the assumption that males are two years older than females.
- The assumed percentage of female members electing joint and survivor annuities was increased.
- The assumed post-retirement benefit increase rate was changed from 1.0 percent for all years to 1.0 percent per year through 2064 and 2.5 percent thereafter.
- The single discount rate was changed from 5.60 percent per annum to 7.50 percent per annum.

2016

- The assumed post-retirement benefit increase rate was changed from 1.00 percent per year through 2037 and 2.50 percent per year thereafter, to 1.00 percent for all future years.
- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was changed from 7.90 percent to 5.60 percent.
- The assumed payroll growth and inflation were decreased by 0.25 percent. Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

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4. Defined Benefit Pension Plans - Changes in Significant Plan Provision, Actuarial Methods, and Assumptions (Continued)

Public Employees Correctional Plan

2017

- The base mortality table for healthy annuitants was changed from the RP-2000 fully generational table to the RP-2014 fully generational table (with a base year of 2006), with male rates adjusted by a factor of 0.96. The mortality improvement scale was changed from Scale AA to Scale MP-2016 and is applied to healthy and disabled members. The base mortality table for disabled annuitants was changed from the RP-2000 disabled mortality table to the RP-2014 disabled annuitant mortality table (with future mortality improvement according to Scale MP-2016).
- The CSA load was 30 percent for vested and non-vested, deferred members. The CSA has been changed to 35 percent for vested members and 1.0 percent for non-vested members.
- The single discount rate was changed from 5.31 percent per annum to 5.96 percent per annum.

2016

- The assumed investment rate was changed from 7.90 percent to 7.50 percent. The single discount rate was changed from 7.90 percent to 5.31 percent.
- The assumed payroll growth and inflation were decreased by 0.25 percent. Payroll growth was reduced from 3.50 percent to 3.25 percent. Inflation was reduced from 2.75 percent to 2.50 percent.

**SUPPLEMENTARY INFORMATION**

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUND

The Forfeited Tax Fund accounts for the revenues and expenditures associated with tax-forfeited property. Financing is provided by County Board authorization and the sale of property.

CAPITAL PROJECTS FUND

The Capital Projects Fund is used to account for financial resources to be used for capital acquisition, construction, or improvement of capital facilities.

DEBT SERVICE FUND

The Debt Service Fund accounts for payment of principal, interest, and fiscal charges on long-term debt obligations of McLeod County.

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

***EXHIBIT B-1***

**COMBINING BALANCE SHEET  
NONMAJOR GOVERNMENTAL FUNDS  
DECEMBER 31, 2017**

	<b>Forfeited Tax Special Revenue</b>	<b>Capital Projects</b>	<b>Debt Service</b>	<b>Total</b>
<b><u>Assets</u></b>				
Cash and pooled investments	<b>\$ 150,815</b>	<b>\$ 1,623,188</b>	<b>\$ 815,455</b>	<b>\$ 2,589,458</b>
<b><u>Liabilities and Fund Balances</u></b>				
<b>Liabilities</b>				
Accounts payable	\$ -	\$ 1,874	\$ -	\$ 1,874
<b>Fund Balances</b>				
<b>Restricted for</b>				
Forfeited tax	\$ 150,815	\$ -	\$ -	\$ 150,815
Debt service	-	-	815,455	815,455
Capital projects	-	1,621,314	-	1,621,314
<b>Total Fund Balances</b>	<b>\$ 150,815</b>	<b>\$ 1,621,314</b>	<b>\$ 815,455</b>	<b>\$ 2,587,584</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 150,815</b>	<b>\$ 1,623,188</b>	<b>\$ 815,455</b>	<b>\$ 2,589,458</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT B-2*

**COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<u>Forfeited Tax Special Revenue</u>	<u>Capital Projects</u>	<u>Debt Service</u>	<u>Total</u>
<b>Revenues</b>				
Taxes	\$ -	\$ -	\$ 684,587	\$ 684,587
Intergovernmental	-	-	12,878	12,878
Fines and forfeits	137,331	-	-	137,331
Miscellaneous	1,904	-	-	1,904
<b>Total Revenues</b>	<b>\$ 139,235</b>	<b>\$ -</b>	<b>\$ 697,465</b>	<b>\$ 836,700</b>
<b>Expenditures</b>				
<b>Current</b>				
General government	\$ 4,405	\$ -	\$ -	\$ 4,405
<b>Capital Outlay</b>				
General government	-	386,955	-	386,955
<b>Debt service</b>				
Principal	-	-	1,095,000	1,095,000
Interest	-	-	166,950	166,950
<b>Total Expenditures</b>	<b>\$ 4,405</b>	<b>\$ 386,955</b>	<b>\$ 1,261,950</b>	<b>\$ 1,653,310</b>
<b>Excess of Revenues Over (Under) Expenditures</b>	<b>\$ 134,830</b>	<b>\$ (386,955)</b>	<b>\$ (564,485)</b>	<b>\$ (816,610)</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	-	-	600,088	600,088
<b>Net Change in Fund Balance</b>	<b>\$ 134,830</b>	<b>\$ (386,955)</b>	<b>\$ 35,603</b>	<b>\$ (216,522)</b>
<b>Fund Balance - January 1</b>	<b>15,985</b>	<b>2,008,269</b>	<b>779,852</b>	<b>2,804,106</b>
<b>Fund Balance - December 31</b>	<b>\$ 150,815</b>	<b>\$ 1,621,314</b>	<b>\$ 815,455</b>	<b>\$ 2,587,584</b>



**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT B-3*

**BUDGETARY COMPARISON SCHEDULE  
DEBT SERVICE FUND  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<b>Revenues</b>				
Taxes	\$ 701,964	\$ 701,964	\$ 684,587	\$ (17,377)
Intergovernmental	-	-	12,878	12,878
<b>Total Revenues</b>	<b>\$ 701,964</b>	<b>\$ 701,964</b>	<b>\$ 697,465</b>	<b>\$ (4,499)</b>
<b>Expenditures</b>				
<b>Debt service</b>				
Principal	\$ 1,095,000	\$ 1,095,000	\$ 1,095,000	\$ -
Interest	166,951	166,951	166,950	1
<b>Total Expenditures</b>	<b>\$ 1,261,951</b>	<b>\$ 1,261,951</b>	<b>\$ 1,261,950</b>	<b>\$ 1</b>
<b>Excess of Revenues Over (Under) Expenditures</b>	<b>\$ (559,987)</b>	<b>\$ (559,987)</b>	<b>\$ (564,485)</b>	<b>\$ (4,498)</b>
<b>Other Financing Sources (Uses)</b>				
Transfers in	600,088	600,088	600,088	-
<b>Net Change in Fund Balance</b>	<b>\$ 40,101</b>	<b>\$ 40,101</b>	<b>\$ 35,603</b>	<b>\$ (4,498)</b>
<b>Fund Balance - January 1</b>	<b>779,852</b>	<b>779,852</b>	<b>779,852</b>	<b>-</b>
<b>Fund Balance - December 31</b>	<b>\$ 819,953</b>	<b>\$ 819,953</b>	<b>\$ 815,455</b>	<b>\$ (4,498)</b>

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**AGENCY FUNDS**

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT C-1**

**COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES  
ALL AGENCY FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<b>Balance January 1</b>	<b>Additions</b>	<b>Deductions</b>	<b>Balance December 31</b>
<b><u>MEEKER-MCLEOD-SIBLEY COMMUNITY HEALTH SERVICES FUND</u></b>				
<b><u>Assets</u></b>				
Cash and pooled investments	\$ 149,558	\$ 1,834,863	\$ 1,792,376	\$ 192,045
Due from other governments	479,355	369,433	479,355	369,433
<b>Total Assets</b>	<b>\$ 628,913</b>	<b>\$ 2,204,296</b>	<b>\$ 2,271,731</b>	<b>\$ 561,478</b>
<b><u>Liabilities</u></b>				
Accounts payable	\$ 2,557	\$ -	\$ 2,557	\$ -
Salaries payable	15,740	12,926	15,740	12,926
Accrued payroll taxes	1,092	956	1,092	956
Accrued expenses	2,866	937	2,866	937
Due to other governments	606,658	546,659	606,658	546,659
<b>Total Liabilities</b>	<b>\$ 628,913</b>	<b>\$ 561,478</b>	<b>\$ 628,913</b>	<b>\$ 561,478</b>
<b><u>MCLEOD COUNTY SOIL &amp; WATER CONSERVATION DISTRICT</u></b>				
<b><u>Assets</u></b>				
Cash and pooled investments	\$ -	\$ 273,007	\$ 130,993	\$ 142,014
Due from other governments	-	9,616	9,616	-
<b>Total Assets</b>	<b>\$ -</b>	<b>\$ 282,623</b>	<b>\$ 140,609</b>	<b>\$ 142,014</b>
<b><u>Liabilities</u></b>				
Accounts payable	\$ -	\$ 487	\$ -	\$ 487
Salaries payable	-	14,554	-	14,554
Accrued payroll taxes	-	1,024	-	1,024
Accrued expenses	-	1,544	-	1,544
Due to other governments	-	265,014	140,609	124,405
<b>Total Liabilities</b>	<b>\$ -</b>	<b>\$ 282,623</b>	<b>\$ 140,609</b>	<b>\$ 142,014</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT C-1  
(Continued)**

**COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES  
ALL AGENCY FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<b>Balance January 1</b>	<b>Additions</b>	<b>Deductions</b>	<b>Balance December 31</b>
<b><u>TAXES AND PENALTIES FUND</u></b>				
<b><u>Assets</u></b>				
Cash and pooled investments	\$ 399,428	\$ 53,213,945	\$ 52,886,724	\$ 726,649
Due from other governments	106,597	-	106,597	-
<b>Total Assets</b>	<b>\$ 506,025</b>	<b>\$ 53,213,945</b>	<b>\$ 52,993,321</b>	<b>\$ 726,649</b>
<b><u>Liabilities</u></b>				
Accounts payable	\$ 49,696	\$ 330	\$ 49,696	\$ 330
Due to other governments	456,329	1,085,050	815,060	726,319
<b>Total Liabilities</b>	<b>\$ 506,025</b>	<b>\$ 1,085,380</b>	<b>\$ 864,756</b>	<b>\$ 726,649</b>
<b><u>STATE AGENCY FUND</u></b>				
<b><u>Assets</u></b>				
Cash and pooled investments	\$ 117,797	\$ 1,330,172	\$ 1,320,176	\$ 127,793
Departmental cash	6,663	8,055	6,663	8,055
Accounts receivable	2,978	185	2,978	185
Due from other governments	47	50	47	50
<b>Total Assets</b>	<b>\$ 127,485</b>	<b>\$ 1,338,462</b>	<b>\$ 1,329,864</b>	<b>\$ 136,083</b>
<b><u>Liabilities</u></b>				
Accounts payable	\$ 68	\$ 52	\$ 68	\$ 52
Due to other governments	127,417	136,031	127,417	136,031
<b>Total Liabilities</b>	<b>\$ 127,485</b>	<b>\$ 136,083</b>	<b>\$ 127,485</b>	<b>\$ 136,083</b>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT C-1  
(Continued)**

**COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES  
ALL AGENCY FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<b>Balance January 1</b>	<b>Additions</b>	<b>Deductions</b>	<b>Balance December 31</b>
<b><u>TOTAL ALL AGENCY FUNDS</u></b>				
<b><u>Assets</u></b>				
Cash and pooled investments	\$ 666,783	\$ 56,651,987	\$ 56,130,269	\$ 1,188,501
Departmental cash	6,663	8,055	6,663	8,055
Accounts receivable	2,978	185	2,978	185
Due from other governments	585,999	379,099	595,615	369,483
<b>Total Assets</b>	<b><u>\$ 1,262,423</u></b>	<b><u>\$ 57,039,326</u></b>	<b><u>\$ 56,735,525</u></b>	<b><u>\$ 1,566,224</u></b>
<b><u>Liabilities</u></b>				
Accounts payable	\$ 52,321	\$ 869	\$ 52,321	\$ 869
Salaries payable	15,740	27,480	15,740	27,480
Accrued payroll taxes	1,092	1,980	1,092	1,980
Accrued expenses	2,866	2,481	2,866	2,481
Due to other governments	1,190,404	2,032,754	1,689,744	1,533,414
<b>Total Liabilities</b>	<b><u>\$ 1,262,423</u></b>	<b><u>\$ 2,065,564</u></b>	<b><u>\$ 1,761,763</u></b>	<b><u>\$ 1,566,224</u></b>

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## **OTHER SCHEDULES**

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT D-1**

**SCHEDULE OF INTERGOVERNMENTAL REVENUE  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<u><b>Total Governmental Funds</b></u>
<b>Appropriations and Shared Revenue</b>	
<b>State</b>	
Highway users tax	\$ 6,713,704
Market value credit	362,007
PERA rate reimbursement	36,151
Performance aid	5,019
Disparity reduction aid	60,750
County program aid	1,709,843
Police aid	176,343
E-911	70,839
Aquatic invasive species	<u>71,861</u>
<b>Total appropriations and shared revenue</b>	<u><b>\$ 9,206,517</b></u>
<b>Reimbursement for Services</b>	
<b>State</b>	
Minnesota Department of Human Services	<u><b>\$ 1,075,954</b></u>
<b>Payments</b>	
<b>Local</b>	
Payments in lieu of taxes	<u><b>\$ 120,341</b></u>
<b>Grants</b>	
<b>Local</b>	
City contribution	<u><b>\$ 580</b></u>
<b>State</b>	
Minnesota Department/Board of	
Corrections	\$ 93,240
Public Safety	24,371
Transportation	58,448
Health	153,644
Natural Resources	41,056
Human Services	2,030,156
Water and Soil Resources	32,137
Veterans Affairs	10,000
Pollution Control Agency	<u>306,581</u>
<b>Total state</b>	<u><b>\$ 2,749,633</b></u>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT D-1  
(Continued)**

**SCHEDULE OF INTERGOVERNMENTAL REVENUE  
FOR THE YEAR ENDED DECEMBER 31, 2017**

	<b>Total Governmental Funds</b>
	<hr/>
<b>Grants (Continued)</b>	
<b>Federal</b>	
Department of	
Agriculture	\$ 253,136
Education	1,933
Justice	2,723
Transportation	62,731
Health and Human Services	2,526,253
Homeland Security	25,079
	<hr/>
<b>Total federal</b>	<b>\$ 2,871,855</b>
	<hr/>
<b>Total local, state, and federal grants</b>	<b>\$ 5,622,068</b>
	<hr/>
<b>Total Intergovernmental Revenue</b>	<b>\$ 16,024,880</b>
	<hr/> <hr/>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

*EXHIBIT D-2*

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED DECEMBER 31, 2017**

<b>Federal Grantor Pass-Through Agency Program or Cluster Title</b>	<b>Federal CFDA Number</b>	<b>Pass-Through Grant Numbers</b>	<b>Expenditures</b>
<b>U.S. Department of Agriculture</b>			
Passed Through Meeker-McLeod-Sibley Community Health Services Special Supplemental Nutrition Program for Women, Infants, and Children	10.557	Not Provided	\$ 113,624
Passed Through Minnesota Department of Human Services SNAP Cluster			
State Administrative Matching Grants for the Supplemental Nutrition Assistance Program	10.561	172MN101S2514	164,001
State Administrative Matching Grants for the Supplemental Nutrition Assistance Program	10.561	172MN127Q7503	86,682
State Administrative Matching Grants for the Supplemental Nutrition Assistance Program	10.561	172MN101S2520	1,121
(Total State Administrative Matching Grants for the Supplemental Nutrition Assistance Program CFDA 10.561 \$251,804)			<u>1,121</u>
<b>Total U.S. Department of Agriculture</b>			<b><u>\$ 365,428</u></b>
<b>U.S. Department of Justice</b>			
Direct			
Bulletproof Vest Partnership Program	16.607		<u>\$ 2,723</u>
<b>U.S. Department of Transportation</b>			
Passed Through Minnesota Department of Transportation Highway Planning and Construction Cluster			
Highway Planning and Construction	20.205	1002292	\$ 59,725
Passed Through City of Glencoe, Minnesota Highway Safety Cluster			
State and Community Highway Safety	20.600	A-ENFRC17-2017- GLENCOPOD-083	<u>3,006</u>
<b>Total U.S. Department of Transportation</b>			<b><u>\$ 62,731</u></b>
<b>U.S. Department of Education</b>			
Passed Through Meeker-McLeod-Sibley Community Health Services Special Education - Grants for Infants and Families	84.181	Not Provided	<u>\$ 1,933</u>

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT D-2  
(Continued)**

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED DECEMBER 31, 2017**

<b>Federal Grantor Pass-Through Agency Program or Cluster Title</b>	<b>Federal CFDA Number</b>	<b>Pass-Through Grant Numbers</b>	<b>Expenditures</b>
<b>U.S. Department of Health and Human Services</b>			
Passed Through Minnesota Department of Human Services			
Promoting Safe and Stable Families TANF Cluster	93.556	G-1601MNF PSS	\$ 12,084
Temporary Assistance for Needy Families (Total Temporary Assistance for Needy Families CFDA 93.558 \$246,059)	93.558	1601MNTANF	198,660
Child Support Enforcement	93.563	1704MNCSES	492,978
Refugee and Entrant Assistance - State-Administered Programs CCDF Cluster	93.566	1701MNR CMA	393
Child Care and Development Block Grant	93.575	G1701MNC CDF	9,896
Community-Based Child Abuse Prevention Grants	93.590	G-1502MNF R PG	8,178
Stephanie Tubbs Jones Child Welfare Services Program	93.645	G-1601MNC WSS	8,137
Foster Care - Title IV-E	93.658	1701MNF OST	291,494
Social Services Block Grant	93.667	G-1701MNS OSR	184,579
Chafee Foster Care Independence Program	93.674	G-1601MNC ILP	1,812
Children's Health Insurance Program Medicaid Cluster	93.767	05-1705MN0301	206
Medical Assistance Program	93.778	05-1705MN5ADM	1,289,488
Medical Assistance Program (Total Medical Assistance Program CFDA 93.778 \$1,300,914)	93.778	05-1705MN5MAP	11,426
Passed Through Meeker-McLeod-Sibley Community Health Services			
Public Health Emergency Preparedness	93.069	Not Provided	3,904
Universal Newborn Hearing Screening	93.251	Not Provided	1,350
Early Hearing Detection and Intervention Information System (EHDI-IS) Surveillance Program	93.314	Not Provided	278
TANF Cluster			
Temporary Assistance for Needy Families (Total Temporary Assistance for Needy Families CFDA 93.558 \$246,059)	93.558	Not Provided	47,399
Opioid STR	93.788	Not Provided	5,151
Block Grants for Prevention and Treatment of Substance Abuse	93.959	Not Provided	58,230
Maternal and Child Health Services Block Grant to the States	93.994	Not Provided	28,653
<b>Total U.S. Department of Health and Human Services</b>			<b>\$ 2,654,296</b>
<b>U.S. Department of Homeland Security</b>			
Passed Through Minnesota Department of Public Safety			
Emergency Management Performance Grants	97.042	F-EMPG-2017- MCLEODCO-047	\$ 25,079
<b>Total Federal Awards</b>			<b>\$ 3,112,190</b>

The notes to the Schedule of Expenditures of Federal Awards are an integral part of this schedule.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**EXHIBIT D-2  
(Continued)**

**SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED DECEMBER 31, 2017**

<b>Federal Grantor Pass-Through Agency Program or Cluster Title</b>	<b>Federal CFDA Number</b>	<b>Pass-Through Grant Numbers</b>	<b>Expenditures</b>
<b>Totals by Cluster</b>			
Total expenditures for SNAP Cluster			\$ 251,804
Total expenditures for Highway Planning and Construction Cluster			59,725
Total expenditures for Highway Safety Cluster			3,006
Total expenditures for TANF Cluster			246,059
Total expenditures for CCDF Cluster			9,896
Total expenditures for Medicaid Cluster			1,300,914

McLeod County did not pass any federal awards through to subrecipients during the year ended December 31, 2017.

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS  
FOR THE YEAR ENDED DECEMBER 31, 2017

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1. Reporting Entity

The Schedule of Expenditures of Federal Awards presents the activities of federal award programs expended by McLeod County. The County's reporting entity is defined in Note 1 to the financial statements. McLeod County's financial statements include the operations of the McLeod County Housing and Redevelopment Authority component unit, which expended \$572,542 in federal awards during the year ended June 30, 2017, which are not included in the Schedule of Expenditures of Federal Awards because it was audited by other auditors.

2. Basis of Presentation

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of McLeod County under programs of the federal government for the year ended December 31, 2017. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the schedule presents only a selected portion of the operations of McLeod County, it is not intended to and does not present the financial position or changes in net position of McLeod County.

3. Summary of Significant Accounting Policies

Expenditures reported on the schedule are reported on the modified accrual basis of accounting. Such expenditures are recognized following the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. McLeod County has elected not to use the 10 percent de minimis indirect cost rate allowed under the Uniform Guidance.

**McLEOD COUNTY  
GLENCOE, MINNESOTA**

4. Reconciliation to Schedule of Intergovernmental Revenue

Federal grant revenue per Schedule of Intergovernmental Revenue	\$ 2,871,855
Grants received more than 60 days after year-end, unavailable in 2017	
Special Supplemental Nutrition Program for Women, Infants, and Children	56,251
State Administrative Matching Grants for the Supplemental Nutrition Assistance Program	59,896
Special Education - Grants for Infants and Families	483
Universal Newborn Hearing Screening	450
Promoting Safe and Stable Families	2,629
Temporary Assistance for Needy Families	66,032
Child Support Enforcement	69,361
Community-Based Child Abuse Prevention Grants	2,925
Stephanie Tubbs Jones Child Welfare Services Program	2,075
Chafee Foster Care Independence Program	358
Block Grants for Prevention and Treatment of Substance Abuse	27,977
Maternal and Child Health Services Block Grant to States	7,163
Public Health Emergency Preparedness	686
Unavailable in 2016, recognized as revenue in 2017	
Special Supplemental Nutrition Program for Women, Infants, and Children	(3,855)
Promoting Safe and Stable Families	(1,309)
Temporary Assistance for Needy Families	(25,489)
Special Education - Grants for Infants and Families	(483)
Child Care and Development Block Grant	(598)
Community-Based Child Abuse Prevention Grants	(2,702)
Stephanie Tubbs Jones Child Welfare Services Program	(1,179)
Chafee Foster Care Independence Program	(347)
Block Grants for Prevention and Treatment of Substance Abuse	(6,405)
Maternal and Child Health Services Block Grant to States	(7,906)
Block Grants for Community Mental Health Services	(5,678)
	\$ 3,112,190
Expenditures Per Schedule of Expenditures of Federal Awards	\$ 3,112,190



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REBECCA OTTO  
STATE AUDITOR

# STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

SUITE 500  
525 PARK STREET  
SAINT PAUL, MN 55103-2139

(651) 296-2551 (Voice)  
(651) 296-4755 (Fax)  
state.auditor@state.mn.us (E-mail)  
1-800-627-3529 (Relay Service)

## REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

### Independent Auditor's Report

Board of County Commissioners  
McLeod County  
Glencoe, Minnesota

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of McLeod County, Minnesota, as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated September 18, 2018. Our report includes a reference to other auditors who audited the financial statements of the McLeod County Housing and Redevelopment Authority, the discretely reported component unit, for the year ended June 30, 2017, as described in our report on the County's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered McLeod County's internal control over financial reporting to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

A deficiency in internal control over financial reporting exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of the County's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control over financial reporting that is less severe than a material weakness, yet important enough to merit the attention of those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. Given these limitations, during our audit, we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify certain deficiencies in internal control over financial reporting, described in the accompanying Schedule of Findings and Questioned Costs as items 1999-001, 2007-001, 2016-001, and 2016-002, that we consider to be significant deficiencies.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether McLeod County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Minnesota Legal Compliance**

The *Minnesota Legal Compliance Audit Guide for Counties*, promulgated by the State Auditor pursuant to Minn. Stat. § 6.65, contains seven categories of compliance to be tested in connection with the audit of the County's financial statements: contracting and bidding, deposits and investments, conflicts of interest, public indebtedness, claims and disbursements, miscellaneous provisions, and tax increment financing. Our audit considered all of the listed categories, except that we did not test for compliance with the provisions for tax increment financing because the County does not have any tax increment financing districts of its own.

In connection with our audit, nothing came to our attention that caused us to believe that McLeod County failed to comply with the provisions of the *Minnesota Legal Compliance Audit Guide for Counties*, except as described in the Schedule of Findings and Questioned Costs as items 2017-003 and 2017-004. However, our audit was not directed primarily toward obtaining knowledge of such noncompliance. Accordingly, had we performed additional procedures, other matters may have come to our attention regarding the County's noncompliance with the above referenced provisions.

### **Other Matters**

Included in the Schedule of Findings and Questioned Costs is a management practices comment. We believe this recommendation to be of benefit to the County, and it is reported for that purpose.

### **McLeod County's Response to Findings**

McLeod County's responses to the internal control, legal compliance, and management practices findings identified in our audit are described in the Corrective Action Plan. The County's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

### **Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting, compliance, and the provisions of the *Minnesota Legal Compliance Audit Guide for Counties* and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance. Accordingly, this communication is not suitable for any other purpose.

*/s/Rebecca Otto*

REBECCA OTTO  
STATE AUDITOR

September 18, 2018

*/s/Greg Hierlinger*

GREG HIERLINGER, CPA  
DEPUTY STATE AUDITOR

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REBECCA OTTO  
STATE AUDITOR

# STATE OF MINNESOTA OFFICE OF THE STATE AUDITOR

SUITE 500  
525 PARK STREET  
SAINT PAUL, MN 55103-2139

(651) 296-2551 (Voice)  
(651) 296-4755 (Fax)  
state.auditor@state.mn.us (E-mail)  
1-800-627-3529 (Relay Service)

## REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER COMPLIANCE

### Independent Auditor's Report

Board of County Commissioners  
McLeod County  
Glencoe, Minnesota

### **Report on Compliance for the Major Federal Program**

We have audited McLeod County's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Compliance Supplement* that could have a direct and material effect on the County's major federal program for the year ended December 31, 2017. McLeod County's major federal program is identified in the Summary of Auditor's Results section of the accompanying Schedule of Findings and Questioned Costs.

McLeod County's basic financial statements include the operations of the McLeod County Housing and Redevelopment Authority (HRA) component unit, which expended \$572,542 in federal awards during the year ended June 30, 2017, which are not included in the Schedule of Expenditures of Federal Awards. Our audit, described below, did not include the operations of the HRA because it was audited by other auditors.

### ***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

### ***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for McLeod County's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative*

*Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance).* Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about McLeod County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of the County's compliance with those requirements.

### ***Opinion on the Major Federal Program***

In our opinion, McLeod County complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2017.

### ***Other Matters***

The results of our auditing procedures disclosed other instances of noncompliance, which are required to be reported in accordance with the Uniform Guidance and which are described in the accompanying Schedule of Findings and Questioned Costs as items 2016-003, 2017-001, and 2017-002. Our opinion on the major federal program is not modified with respect to these matters.

McLeod County's responses to the noncompliance findings identified in our audit are described in the accompanying Corrective Action Plan. McLeod County's responses were not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the responses.

### **Report on Internal Control Over Compliance**

Management of McLeod County is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the County's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit the attention of those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the preceding paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, we identified certain deficiencies in internal control over compliance, as described in the accompanying Schedule of Findings and Questioned Costs as items 2016-003, 2017-001, and 2017-002, that we consider to be significant deficiencies.

McLeod County's responses to the internal control over compliance findings identified in our audit are described in the accompanying Corrective Action Plan. McLeod County's responses were not subjected to the auditing procedures applied in the audit of compliance and, accordingly, we express no opinion on the responses.

### **Purpose of This Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*/s/Rebecca Otto*

REBECCA OTTO  
STATE AUDITOR

*/s/Greg Hierlinger*

GREG HIERLINGER, CPA  
DEPUTY STATE AUDITOR

September 18, 2018

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**McLEOD COUNTY  
GLENCOE, MINNESOTA**

**SCHEDULE OF FINDINGS AND QUESTIONED COSTS  
FOR THE YEAR ENDED DECEMBER 31, 2017**

**I. SUMMARY OF AUDITOR'S RESULTS**

**Financial Statements**

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with generally accepted accounting principles: **Unmodified**

Internal control over financial reporting:

- Material weaknesses identified? **No**
- Significant deficiencies identified? **Yes**

Noncompliance material to the financial statements noted? **No**

**Federal Awards**

Internal control over the major program:

- Material weaknesses identified? **No**
- Significant deficiencies identified? **Yes**

Type of auditor's report issued on compliance for the major federal program: **Unmodified**

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? **Yes**

The major federal program is:

Medicaid Cluster

CFDA No. 93.778

The threshold for distinguishing between Types A and B programs was \$750,000.

McLeod County qualified as a low-risk auditee? **No**

## II. FINDINGS RELATED TO FINANCIAL STATEMENTS AUDITED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS*

### INTERNAL CONTROL

#### PREVIOUSLY REPORTED ITEMS NOT RESOLVED

Finding Number 1999-001

#### Accounting Policies and Procedures

**Criteria:** Management is responsible for establishing and implementing internal controls over the accounting cycles and the system used for financial reporting.

**Condition:** The County has not documented written procedures covering the payroll process and financial reporting.

**Context:** Written policies and procedures over significant financial operations help in providing consistency over time and guidance to new officials and staff.

**Effect:** The County's practices may not be followed as intended by management and employees may not understand the purpose of internal controls.

**Cause:** The County has developed many policies and procedures relating to other transaction cycles but has not had the time to complete the documentation.

**Recommendation:** We recommend the County formalize the documentation of its policies and procedures related to payroll and the financial reporting process and include these in its accounting procedures manual.

**View of Responsible Official:** Concur

Finding Number 2007-001

#### Monitoring Internal Controls

**Criteria:** Management is responsible for developing and monitoring its internal controls over the various accounting cycles. The monitoring process includes performing an annual risk assessment of existing controls over significant functions of its accounting system used to produce financial information, documenting the significant internal controls for each transaction cycle/account balance, monitoring those controls on a regular basis, and documenting the monitoring activity performed.

**Condition:** Management has not yet formalized its assessment of risks in its review of internal controls, nor has it documented the significant internal controls, performed monitoring of those controls on a regular basis, or documented the monitoring activity.

**Context:** Assessing risk and monitoring transaction cycles and account balances ensures activity is being properly recorded and reported in the financial statements.

**Effect:** Without monitoring of internal controls, management cannot be assured that internal controls are operating effectively and transactions are processed according to policy.

**Cause:** Limited time and resources.

**Recommendation:** We recommend the County document the significant internal controls in the accounting system and formalize a plan to assess and monitor these controls on a regular basis, no less than annually. Significant functions and internal controls include and cover such areas as cash, capital assets, major funding sources, expenditure processing, and payroll. The monitoring of these functions and areas should be documented to show the results of the review, changes required as a result of the risk assessment, and who performed the work.

**View of Responsible Official:** Concur

Finding Number 2016-001

Departmental Internal Controls - Planning, Zoning, and Environmental Services

**Criteria:** Management is responsible for establishing and maintaining internal control. McLeod County's receipts policy indicates one purpose of cash management is to maximize accountability for all monies received. In addition, this policy states that all monies must be deposited with the Auditor-Treasurer once a week.

**Condition:** The following internal control deficiencies were noted at the Planning, Zoning, and Environmental Services Department:

- When a citizen of the County requests a permit, a County employee enters the appropriate information onto a paper receipt log. There are separate logs for each type of permit the County issues as well, which is also filled out by the employee at this time. A reconciliation is not performed between the information entered into the permit log and that entered into the receipt log to ensure that all permits have a valid receipt.

- Information entered into the receipt log does not include the dollar amount collected. Without this information, it is difficult to reconcile that all receipts for a given day were included in the deposit brought to the County Auditor-Treasurer's Office. Some employees began hand-writing the amount on the log in September 2017. The formal receipt log included the amount beginning on January 1, 2018.
- During the prior year's detail testing, instances of incorrect/missing information on the receipt log and incorrect/missing information on the permit logs were noted. One receipt was discovered to be miscoded. Instances of not following department procedures were also noted.

**Context:** The establishment of oversight of departmental control procedures is particularly important due to the increased risks of the loss of assets and the improper recording of transactions when cash is collected at a decentralized location.

**Effect:** Lack of controls over cash receipts puts the County at risk for a loss of revenue.

**Cause:** Lack of policies and procedures designed and implemented to provide oversight and safeguards for revenues.

**Recommendation:** We recommend the County implement policies and procedures to ensure the proper handling of cash receipts and deposits. We also recommend that proper reviews are done to ensure that policies and procedures have been followed.

**View of Responsible Official:** Concur

Finding Number 2016-002

#### Credit Card Procedures

**Criteria:** Counties have authority to make purchases using credit cards and the County Board has adopted a Credit Card Policy, which is further detailed in a Purchasing Card (P-Card) Program Procedures Manual, including management and internal control procedures. Internal control procedures over the use of credit cards includes a system for tracking all credit cards issued by the County as well as requiring all employees who have been issued a County credit card to sign a P-Card User Agreement form acknowledging they have read the Credit Card Policy.

**Condition:** The following internal control deficiencies were noted regarding credit cards in the County:

- Written documentation did not exist for some County employees who used County credit cards that they had received specific training on how to properly use the P-Card.



- There was an instance where a County department head approved their own credit card transactions and another instance where credit card transactions were not approved by a department head. Furthermore, some credit card transactions were not approved by the approver documented by the County as the proper approver of the credit card transactions.

**Context:** Pursuant to the County's Credit Card Policy, the County Auditor-Treasurer's Office tracks credit cards issued to all employees, and all employees with a County credit card are required to sign the P-Card User Agreement form and receive specific training on how to properly use the P-Card. The policy also states that department heads are responsible for all cards issued to their department and the use of those cards by their employees. Evidence was noted in 2017 that the County Auditor-Treasurer updated the procurement forms to the current approver and acquired documentation for authorized use of the P-Cards, but there were still issues noted.

**Effect:** Failure to follow the Credit Card Policy increases the likelihood for misuse of both the credit cards and County funds.

**Cause:** The County's policies and procedures have not been enforced.

**Recommendation:** We recommend the County follow the Board-approved Credit Card Policy and ensure that all individuals who have been issued a County credit card be tracked by the County Auditor-Treasurer's Office, and the employees who have an issued credit card sign the Credit Card User Agreement form. Furthermore, all County credit card transactions should be approved by department heads in accordance with the Credit Card Policy.

**View of Responsible Official:** Concur

### III. FINDINGS AND QUESTIONED COSTS FOR FEDERAL AWARD PROGRAMS

#### PREVIOUSLY REPORTED ITEM NOT RESOLVED

Finding Number 2016-003

#### Procurement and Suspension and Debarment - Written Procurement Policies and Procedures

**Program:** U.S. Department of Health and Human Services' Medicaid Cluster (CFDA No. 93.778), Award No. 05-1705MN5ADM, 2017

**Pass-Through Agency:** Minnesota Department of Human Services

**Criteria:** Title 2 U.S. *Code of Federal Regulations* § 200.303 states that the auditee must establish and maintain effective internal control over the federal award that provides reasonable assurance that the auditee is managing the federal award in compliance with federal statutes, regulations, and the terms and conditions of the federal award. In addition, Title 2 U.S. *Code of Federal Regulations* § 200.318 states that the non-federal entity must use its own documented procurement procedures which reflect applicable state, local, and tribal laws and regulations, provided that the procurements conform to applicable federal law and the standards identified in this regulation.

**Condition:** The County has written procurement policies; however, these policies do not include the required components in accordance with Title 2 U.S. *Code of Federal Regulations* § 200.318.

**Questioned Costs:** Not applicable.

**Context:** This issue was discovered during the audit of the major federal program; however, it impacts federal programs county-wide. Written policies that reflect the specific components of federal regulations improve controls to help ensure compliance with federal award requirements.

**Effect:** Written policies and procedures that are not updated to reflect the Uniform Guidance procurement requirements increase the risk of noncompliance with federal program requirements.

**Cause:** The County did not update its procurement policies for the Uniform Guidance.

**Recommendation:** We recommend the County include the specific components of the Uniform Guidance requirements in its written procurement policies and procedures.

**View of Responsible Official:** Concur

#### ITEMS ARISING THIS YEAR

Finding Number 2017-001

#### Procurement and Suspension and Debarment

**Program:** U.S. Department of Health and Human Services' Medicaid Cluster (CFDA No. 93.778), Award No. 05-1705MN5ADM, 2017

**Pass-Through Agency:** Minnesota Department of Human Services

**Criteria:** Title 2 U.S. *Code of Federal Regulations* § 200.318(i) states that the non-federal entity must maintain records sufficient to detail the history of procurement. These records will include, but are not necessarily limited to, the following: rationale for the method of procurement, selection of contract type, contractor selection or rejection, and the basis for the contract price. Non-federal entities must follow further federal guidance over verifying debarment, suspension, and exclusions as provided in Title 2 U.S. *Code of Federal Regulations* § 180.300, 200.213.

**Condition:** The following items were noted:

- The transaction exceeding \$150,000 (the Simplified Acquisition Threshold) that was tested did not contain a history of procurement including documentation for the rationale of selecting the vendor and the basis for the price. There was no formal contract for this transaction.
- The County lacked documentation demonstrating that it verified the vendor was not suspended or debarred prior to entering into a transaction exceeding \$25,000.

**Questioned Costs:** Not applicable.

**Context:** The County is currently in the process of entering into a contract with a vendor for the transactions tested above the Simplified Acquisition Threshold.

The sample sizes were based on guidance from chapter 11 of the AICPA Audit Guide, *Government Auditing Standards and Single Audits*.

**Effect:** The County is not in compliance with federal regulations.

**Cause:** County staff were not aware that the documentation requirements were applicable to transactions that were partially funded by federal grants.

**Recommendation:** We recommend the County document the history of procurement transactions, including contract selection, in accordance with federal regulations. Prior to entering into the contract, the County should verify vendors are not debarred or suspended or that other exclusions apply, and maintain that documentation.

**View of Responsible Official:** Concur

Finding Number 2017-002

Local Collaborative Time Study Reporting

**Program:** U.S. Department of Health and Human Services' Medicaid Cluster (CFDA No. 93.778), Award No. 05-1705MN5ADM, 2017

**Pass-Through Agency:** Minnesota Department of Human Services (DHS)

**Criteria:** Title 2 U.S. *Code of Federal Regulations* § 200.303 states that the auditee must establish and maintain effective internal control over the federal award that provides reasonable assurance that the auditee is managing the federal award in compliance with federal statutes, regulations, and the terms and conditions of the federal award.

Requirements for Local Collaborative Time Study (LCTS) Cost Schedules (DHS-3220 reports) are described in DHS Bulletin #16-32-04 - *Local Collaborative Time Study (LCTS) Fiscal Operations*. The bulletin states that LCTS fiscal site contacts are required to verify that the information on the LCTS Fiscal and Cost Schedule is accurate and that it complies with all guidelines set forth in the LCTS Cost Schedule Instructions. It also states that the County's LCTS Fiscal Reporting and Payment Agent is required to review all cost schedules from participating agencies on or before the 20th calendar day following the end of each quarter.

**Condition:** The County did not receive quarterly LCTS reports prepared by its Collaborative to review and ensure the reports were accurate and properly reported to the State.

**Questioned Costs:** Not applicable.

**Context:** The DHS-3220 reports are submitted quarterly by each member of a collaborative to DHS for reimbursement of LCTS money, which is reimbursed to the County with federal Medical Assistance Program funds. The McLeod County Human Services Department acts as the LCTS Fiscal Reporting and Payment Agent for the local collaborative in McLeod County and is responsible for preparing and submitting the Annual Spending and Collaborative Reports.

The sample size was based on guidance from chapter 11 of the AICPA Audit Guide, *Government Auditing Standards and Single Audits*.

**Effect:** Lack of a review and approval process increases the risk that reports will not be submitted as required or will not be correct.

**Cause:** Staff from the County's Human Services Department indicated they were not aware of the review and approval requirements for the quarterly reports.

**Recommendation:** We recommend the County implement procedures to ensure the DHS-3220 reports required to be submitted are reviewed for accuracy and completeness by an individual independent of the preparer. Evidence of the review should be retained.

**View of Responsible Official:** Acknowledged

#### IV. OTHER FINDINGS AND RECOMMENDATIONS

##### A. MINNESOTA LEGAL COMPLIANCE

###### ITEMS ARISING THIS YEAR

Finding Number 2017-003

###### Collateral Assignments

**Criteria:** Minn. Stat. § 118A.03 states, in part, “[a]ny collateral pledged shall be accompanied by a written assignment to the government entity from the financial institution. The written assignment shall recite that, upon default, the financial institution shall release to the government entity on demand, free of exchange or any other charges, the collateral pledged.”

**Condition:** The County could not provide documentation to verify the language pertaining to pledged collateral required by Minn. Stat. § 118A.03 was included in the original pledge agreements for 12 of the 19 securities pledged as collateral by Security Bank & Trust, and for all of the 15 securities pledged as collateral by First Minnesota Bank as of December 31, 2017.

**Context:** The depositories have pledged securities from its investment portfolios as collateral to secure the County’s deposits in excess of the available federal deposit insurance. However, the written assignments of the collateral to the County contain outdated language.

**Effect:** Without the required language in the assignment, the County is not in compliance with state law. Without a proper written assignment of the pledged collateral, the County may not have an enforceable claim to the pledged collateral. Deposits held in excess of federal deposit insurance are at risk of loss should the depositories fail.

**Cause:** The original pledge agreements contain outdated language that has not been updated with current Minnesota statutes.

**Recommendation:** We recommend the County obtain new pledge agreements from those depositories that have pledged securities to secure the County’s deposits in excess of the available federal deposit insurance. The assignments should include the statutory language required by Minn. Stat. § 118A.03, subd. 4, and should be approved by each depository’s board of directors or loan committee, with the County receiving documentation of that approval.

**View of Responsible Official:** Concur

Finding Number 2017-004

Prompt Payment of Invoices

**Criteria:** As stated in Minn. Stat. § 471.425, the County is required to make payment on vendor invoices according to the terms of the contract, or within 35 days of the completed delivery of the goods or services or the receipt of the invoice, whichever is later.

**Condition:** Six of the 25 Human Services invoices tested for compliance with Minn. Stat. § 471.425 were not paid within 35 days.

**Context:** The approval process is lengthy in the Human Services Department, and payments are only made once a month. The invoices were paid not long after the 35-day requirement.

**Effect:** Making payment on invoices after 35 days of the completed delivery of the goods or services or the receipt of the invoice, whichever is later, is in noncompliance with Minnesota law.

**Cause:** The invoices were received right after the payment processing cut-off date and had to wait for the next payment processing cycle.

**Recommendation:** We recommend the County develop a process to ensure payments are made in accordance with Minn. Stat. § 471.425.

**View of Responsible Official:** Acknowledged

B. MANAGEMENT PRACTICES

PREVIOUSLY REPORTED ITEM NOT RESOLVED

Finding Number 2009-002

Ditch Fund Balance Deficits

**Criteria:** As provided by Minn. Stat. § 103E.735, subd. 1, a fund balance to be used for repairs may be established for any drainage system, not to exceed 20 percent of the assessed benefits of the ditch system or \$100,000, whichever is larger.

**Condition:** As of December 31, 2017, the County had individual ditch systems where liabilities and deferred inflows of resources exceeded assets, resulting in individual deficit fund balances.

**Context:** Twenty-five of the 57 individual ditch systems have deficit unassigned fund balances as of December 31, 2017, totaling \$1,316,214, the largest being \$279,061.

**Effect:** Ditch systems with deficit fund balances indicate that measures have not been taken to ensure that an individual ditch system can meet financial obligations.

**Cause:** Assessments are levied annually; however, emergency repairs or natural disasters happen after the assessments, and repairs are critical to the operation of the ditch system.

**Recommendation:** We recommend the County eliminate the ditch system fund balance deficits by levying assessments pursuant to Minn. Stat. § 103E.735, subd. 1, which permits the accumulation of a surplus balance to provide for the repair and maintenance costs of a ditch system.

**View of Responsible Official:** Acknowledged

#### **V. PREVIOUSLY REPORTED ITEMS RESOLVED**

2015-002 General Ledger Reconciliation to the Treasurer's Cash Trial Balance  
2015-006 Contract Compliance

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# MCLEOD COUNTY ADMINISTRATION

830 11<sup>TH</sup> Street E  
Glencoe, MN 55336  
www.co.mcleod.mn.us  
Fax: (320) 864-1809

Cindy Ford  
Administrator  
Phone (320) 864-1324  
cindy.ford@co.mcleod.mn.us

Sheila Murphy  
Deputy Administrator  
Phone (320) 864-1320  
sheila.murphy@co.mcleod.mn.us

Colleen Robeck  
Accountant  
Phone (320) 864-1262  
colleen.robeck@co.mcleod.mn.us

Karin Hildremyr  
Administrative Assistant  
Phone (320) 864-1328  
karin.hildremyr@co.mcleod.mn.us

## REPRESENTATION OF McLEOD COUNTY GLENCOE, MINNESOTA

### CORRECTIVE ACTION PLAN FOR THE YEAR ENDED DECEMBER 31, 2017

**Finding Number: 1999-001**  
**Finding Title: Accounting Policies and Procedures**

Name of Contact Person Responsible for Corrective Action:

Cindy Ford, McLeod County Administrator

Corrective Action Planned:

McLeod County recognizes the importance and need for internal controls over the account cycles and financial reporting. McLeod County continues to work towards implementing formalized policies and procedures for all accounting functions with limited time and resources.

Anticipated Completion Date:

McLeod County continues to work on these policies and procedures as time allows.

**Finding Number: 2007-001**  
**Finding Title: Monitoring Internal Controls**

Name of Contact Person Responsible for Corrective Action:

Cindy Ford, McLeod County Administrator

Corrective Action Planned:

McLeod County recognized the importance for developing and monitoring the internal controls over the various accounting functions. The McLeod County Auditor-Treasurer continues to assess and monitor the internal controls periodically throughout the year with limited time and resources.

Anticipated Completion Date:

McLeod County will continue to monitor the internal controls periodically throughout the year.

**Finding Number: 2016-001**

**Finding Title: Departmental Internal Controls - Planning and Zoning/Environmental Services**

Name of Contact Person Responsible for Corrective Action:

Cindy Ford, McLeod County Administrator and Marc Telecky, Environmental Services Director

Corrective Action Planned:

McLeod County recognized the importance of departmental controls over the receipting process and is working towards implementation of Cash Drawer receipting software through IFSpi to provide electronic receipts to customers eliminating hand written manual receipts. This will ensure that all payments are accounted for daily.

Anticipated Completion Date:

December 31, 2018.

**Finding Number: 2016-002**

**Finding Title: Credit Card Procedures**

Name of Contact Person Responsible for Corrective Action:

Cindy Ford, McLeod County Administrator

Corrective Action Planned:

McLeod County recognizes the importance of following the credit card policy and ensuring that all individuals who have been issued a County credit card be tracked by the County Administrator's Office. All employees who have been issued credit cards are required to sign the Credit Card User Agreement Form.

Anticipated Completion Date:

December 31, 2018.

**Finding Number: 2016-003**

**Finding Title: Procurement Suspension and Debarment - Written Procurement Policies and Procedures**

**Program: U.S. Department of Health and Human Services' Medicaid Cluster (CFDA No. 93.778) Award No. 05-1705MN5ADM, 2017**

**Pass-Through Agency: Minnesota Department of Human Services**

Name of Contact Person Responsible for Corrective Action:

Cindy Ford, McLeod County Administrator

Corrective Action Planned:

McLeod County recognizes the importance of following the Uniform Guidance requirements to remain in compliance with federal programs. McLeod County will update the procurement policies and procedures to be in compliance with the Uniform Guidance requirements.

Anticipated Completion Date:

December 31, 2018.

**Finding Number: 2009-002**

**Finding Title: Ditch Fund Balance Deficits**

Name of Contact Person Responsible for Corrective Action:

Cindy Ford, McLeod County Administrator

Corrective Action Planned:

McLeod County recognizes the importance of having fund balance available to provide for the repair and maintenance costs of a county drainage system. The principal understanding is that each drainage system belongs to the property owners located within that watershed. McLeod County Commissioners manage the drainage systems in their respected districts though the funds do not belong to the county. Annually in October the Commissioners hold a public ditch meeting according to M.S. 103E.705, subd. 6, to determine a repair and maintenance assessment levy to be levied on each county drainage system in the new year. Four criteria are used to determine the assessment levy; 1) fund balance, 2) previous expenditures, 3) future expenditures, and 4) outstanding loan balances. Nevertheless, after the assessment is levied on a drainage system, emergency tile, culvert, bridge and ditch repairs happen or natural disaster which are unforeseen. These emergency ditch repairs are critical to the operation of a drainage system.

The Commissioners realize M.S. 103E.735, subd. 1, gives the authority to establish a fund balance not to exceed 20 percent of the assessed benefits for the drainage system or \$100,000, whichever is larger. McLeod County will continue to monitor the fund balances of the drainage systems and work toward eliminating the deficits in the future.

Anticipated Completion Date:

Indefinite

**Finding Number 2017-001**

**Finding Title: Procurement and Suspension and Debarment**

**Program: U.S. Department of Health and Human Services**

**Pass-Through Agency: Minnesota Department of Human Services**

Name of Contact Person Responsible for Corrective Action:

Cindy Ford, McLeod County Administrator

Corrective Action Planned:

McLeod County recognizes the importance of following the Uniform Guidance requirements to remain in compliance with federal programs. McLeod County will update the procurement policies and procedures to be in compliance with the Uniform Guidance requirements.

Anticipated Completion Date:

December 31, 2018.

**Finding Number 2017-002**

**Finding Title: LCTS Reporting**

**Program: U.S. Department of Health and Human Services Medicaid Cluster (CFDA No. 93.778) Award No. 05-1705MN5ADM, 2017**

**Pass-Through Agency: Minnesota Department of Human Services**

Name of Contact Person Responsible for Corrective Action:

Gary Sprynczynatyk, Social Services Director

Corrective Action Planned:

McLeod County recognizes the importance reviewing the DHS-3220 reports for accuracy and completeness. PACT for Families will send McLeod County a summary spreadsheet of the reporting agents' information by the deadlines and the Social Services Accountant will review the documents before they are submitted.

Anticipated Completion Date:

December 31, 2018.

**Finding Number 2017-003**

**Finding Title: Collateral Assignments**

Name of Contact Person Responsible for Corrective Action:

Cindy Ford, McLeod County Administrator

Corrective Action Planned:

McLeod County recognizes the importance of having pledge agreements with our depositories to secure the County's deposits in excess of the available federal deposit insurance and to be in compliance with Minn Stat 118A.03, subd 4. McLeod County has obtained new pledge agreements with its depositories.

Anticipated Completion Date:

August 31, 2018.

**Finding Number 2017-004**

**Finding Title: Prompt Payment of Invoices**

Name of Contact Person Responsible for Corrective Action:

Gary Sprynczynatyk, Social Services Director

Corrective Action Planned:

McLeod County recognizes the importance of prompt payment of invoices and will monitor the payment process to ensure that the County is in accordance with Minn. Stat 471.425.

Anticipated Completion Date:

October 31, 2018.

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# MCLEOD COUNTY ADMINISTRATION

830 11<sup>TH</sup> Street E  
Glencoe, MN 55336  
www.co.mcleod.mn.us  
Fax: (320) 864-1809

Cindy Ford  
Administrator  
Phone (320) 864-1324  
cindy.ford@co.mcleod.mn.us

Sheila Murphy  
Deputy Administrator  
Phone (320) 864-1320  
sheila.murphy@co.mcleod.mn.us

Colleen Robeck  
Accountant  
Phone (320) 864-1262  
colleen.robeck@co.mcleod.mn.us

Karin Hildremyr  
Administrative Assistant  
Phone (320) 864-1328  
karin.hildremyr@co.mcleod.mn.us

## REPRESENTATION OF McLEOD COUNTY GLENCOE, MINNESOTA

### SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE YEAR ENDED DECEMBER 31, 2017

**Finding Number: 1999-001**  
**Finding Title: Accounting Policies and Procedures**

**Summary of Condition:** The County has not documented written procedures covering the payroll process and financial reporting.

**Summary of Corrective Action Previously Reported:** McLeod County is continuing to work towards implementing formalized policies and procedures for all accounting functions with limited time and resources.

**Status:** Not Corrected. McLeod County expects to update its payroll software by March 31, 2019 from the iSeries operating software to Windows operating software. Once implemented, a Payroll Policy and Procedures will be drafted and approved by the County Board of Commissioners with projected completion by June 30, 2019. The Board of County Commissioners McLeod County will work on the Financial Reporting Policy and Procedures with completion by December 31, 2019.

Was corrective action taken significantly different than the action previously reported?  
Yes \_\_\_\_\_ No  X

**Finding Number: 2007-001**  
**Finding Title: Monitoring Internal Controls**

**Summary of Condition:** Management has not yet formalized its assessments of risks in its review of internal controls, nor has it documented the significant internal controls, performed monitoring of those controls on a regular basis, or documented the monitoring activity.

**Summary of Corrective Action Previously Reported:** The McLeod County Auditor-Treasurer continues to assess and monitor the internal controls periodically throughout the year with limited time and resources.

**Status:** Not Corrected. The McLeod County Auditor-Treasurer continues to assess and monitor the internal controls periodically throughout the year with limited time and resources. A procedure will be implemented by June 30, 2019.

Was corrective action taken significantly different than the action previously reported?  
Yes \_\_\_\_\_ No  X

**Finding Number: 2015-002**

**Finding Title: General Ledger Reconciliation to the Treasurer's Cash Trial Balance**

**Summary of Condition:** At the time of the auditor's review of the County's reconciliation of the general ledger to the Treasurer's Cash Trial Balance, it was determined that of the 7 months selected for testing, reconciliations had not been performed until 2 months after the month end and in 2 of the cases the reconciliation was not performed until 5 months after the month end.

**Summary of Corrective Action Previously Reported:** The Auditor-Treasurer Accountant and the Deputy Auditor-Treasurer will re-implement the balancing on a monthly basis.

**Status:** Corrected. The Auditor-Treasurer Accountant and Deputy Auditor-Treasurer balanced the general ledger to the Treasurer's Cash Trial Balance in a timely manner during 2017. Documentation was signed and dated by the County Auditor-Treasurer on the completion date.

Was corrective action taken significantly different than the action previously reported?  
Yes \_\_\_\_\_ No  X

**Finding Number: 2016-001**

**Finding Title: Department Internal Controls – Planning and Zoning/Environmental Services**

**Summary of Condition:** At the time of the auditor's review of the Planning and Zoning/Environmental Services Department, several internal control deficiencies were noted: A reconciliation is not performed between information entered into the permit log and that entered into the receipt log to ensure that all permits have a valid receipt; information entered into the receipt log does not include the dollar amount collected; and instances of incorrect/missing information on the receipt log and incorrect/missing information on the permit logs were noted.



**Summary of Corrective Action Previously Reported:** The County is working towards implementation of Cash Drawer receipting software through IFSpi to provide electronic receipts to customers eliminating hand written manual receipts. This will ensure that all payments are accounted for daily.

**Status:** Not Corrected. McLeod County is continuing to work towards implementation of Cash Drawer receipting software through IFSpi to provide electronic receipts to customers.

Was corrective action taken significantly different than the action previously reported?

Yes \_\_\_\_\_ No  X

**Finding Number: 2016-002**

**Finding Title: Credit Card Procedures**

**Summary of Condition:** Several internal control deficiencies were noted during the testing over credit cards in the County: Sheriff's department has four credit cards issued to one individual in the Department, but the cards can be used by several employees; when a County employee terminated their employment with the County their credit card was given to the County employee who was their replacement, without the new employee signing a P-Card User Agreement form or receiving specific training on how to use the P-Card; and a Department Head from a County Department was initially unaware of where the credit card was located.

**Summary of Corrective Action Previously Reported:** Partially Corrected. The McLeod County Auditor-Treasurer will determine those County employees that have been issued County credit cards and obtain a signed P-Card User Agreement from the respective County employee.

**Status:** Partially Corrected. The County Auditor-Treasurer updated the procurement forms to the current approver and acquired documentation for authorized use of the P-Cards.

Was corrective action taken significantly different than the action previously reported?

Yes \_\_\_\_\_ No  X

**Finding Number: 2016-003**

**Finding Title: Procurement and Suspension and Debarment - Written Procurement Policies and Procedures**

**Program: Highway Planning and Construction (CFDA No. 20.205)**

**Summary of Condition:** McLeod County has written procurement policies; however, these policies do not include the required components in accordance with Title 2 U.S. *Code of Federal Regulations* § 200.318.

**Summary of Corrective Action Previously Reported:** McLeod County will update the procurement policies and procedures to be in compliance with the Uniform Guidance requirements.

**Status:** Not Corrected. McLeod County has not updated its procurement policies and procedures to be in compliance with the Uniform Guidance requirements.

Was corrective action taken significantly different than the action previously reported?

Yes \_\_\_\_\_ No  X

**Finding Number: 2015-006**

**Finding Title: Contract Compliance**

**Summary of Condition:** Noncompliance with Minnesota Statutes was noted during the testing of compliance with the State of Minnesota contracting and bid laws: For two of four contracts tested, a final payment was made prior to receiving a Minnesota Department of Revenue approved Form IC-134 (required by Minn. Stat. §270C.66); one of the four contracts tested did not include the specific language required by Minn. Stat. § 471.425, subd. 4a; for one of the three contracts over \$100,000 tested, the County did not receive a performance bond or a payment bond (required by Minn. Stat. §574.26).

**Summary of Corrective Action Previously Reported:** McLeod County will update the purchasing policy to include the contracting requirements.

**Status:** Fully Corrected. Corrective action was taken.

Was corrective action taken significantly different than the action previously reported?

Yes \_\_\_\_\_ No  X

**Finding Number: 2009-002**

**Finding Title: Ditch Fund Balance Deficits**

**Summary of Condition:** As of December 31, 2016, the County had individual ditch systems where liabilities and deferred inflows of resources exceeded assets, resulting in individual deficit fund balances.

**Summary of Corrective Action Previously Reported:** McLeod County will continue to monitor the fund balances of the drainage systems and work toward eliminating the deficits in the future.

**Status:** Not Corrected. McLeod County has attempted to bring all ditch systems to a positive balance, including Board action to approve loans from the General Fund to maintain a positive cash balance for individual ditches and the levying of special assessments for ditch cost repairs, however, the levy, at times, is spread out over several years to keep the repayment cost down for the landowners. Also, after assessments have been levied for the year, some ditches have required emergency repairs critical to the drainage system.

Was corrective action taken significantly different than the action previously reported?

Yes \_\_\_\_\_ No  X